



Mission

East Arnhem Regional Council is dedicated to promoting the power of people, protection of community and respect for cultural diversity in the East Arnhem Regional Council. It does this by forming partnerships, building community capacity, advocating for regional and local issues, maximising service effectiveness and linking people with information.

Core Values

Human Rights
Equality
Independence
Community
Work Confidence
Equity
Respect

AGENDA FOR THE SPECIAL MEETING

30 July 2021

EAST ARNHEM REGIONAL COUNCIL

Notice is hereby given that an Special Meeting Of Council of the East Arnhem Regional Council will be held at the Nhulunbuy Council Office on Friday, 30 July 2021 at 10:00am.

Dale Keehne
Chief Executive Officer

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11.2	RFT1879-2102 Lot 79 Yirrkala - Oval Shade Shelter Installation <i>The report will be dealt with under Section 65(2), Regulation 8 (c)(l) of the Local Government Act and Local Government (Administration) Regulations. It contains information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on any person.</i>	
11.3	FT2122.05 Supply of Mowers <i>The report will be dealt with under Section 65(2), Regulation 8 (c)(l) of the Local Government Act and Local Government (Administration)</i>	

Regulations. It contains information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on any person.

11.4 FT2122.02
Supply of Tractors

The report will be dealt with under Section 65(2), Regulation 8 (c)(i) of the Local Government Act and Local Government (Administration) Regulations. It contains information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on any person.

11.5 RFT17258-2104
Lot 258 Galiwinku Roof Replacement and Associated Works

The report will be dealt with under Section 65(2), Regulation 8 (c)(i) of the Local Government Act and Local Government (Administration) Regulations. It contains information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on any person.

11.6 Audit for 2020/21

The report will be dealt with under Section 65(2), Regulation 8 (c)(iv) of the Local Government Act and Local Government (Administration) Regulations. It contains information that would, if publicly disclosed, be likely to prejudice the interests of council or some other person.

12 MEETING CLOSURE

REPORTS OF OFFICERS

ITEM NUMBER	9.1
TITLE	Elected Members Attendance
REFERENCE	1507186
AUTHOR	Candice O'Halloran, Governance, Local Authority and Communication Officer

SUMMARY:

The role of Elected Members of Council is to:

- Represent the interests of all residents and ratepayers of the Council area.
- Provide leadership and guidance.
- Facilitate communication between the members of the council's constituency and the Council.
- To participate in the deliberations of the Council and its community activities.
- To ensure, as far as practicable, that the Council acts honestly, efficiently and appropriately in carrying out its statutory responsibilities.

There are 6 ordinary Council meetings each year and Councillors are required to attend as many as they can. If a Councillor is absent without permission from Council for 2 consecutive ordinary meetings of the Council then they cease to be a Councillor.

GENERAL

Sections 73 and 74 (Elected Members) *Local Government Act 2008*.

REGISTER:

2020/2021 Attendance and Apologies Register for Meetings								
Ordinary Council Meeting								
					■	Apology	^ Absent with Permission	
Key	✓	Attendance	X	Absent Without Permission	∞	Not Required		
Councillor	24.06.2020	26.08.2020	28.10.2020	09.12.2020	25.02.2021	30.04.2021	30.06.2021	
	Nhulunbuy	Nhulunbuy	Nhulunbuy	Nhulunbuy	Nhulunbuy	Nhulunbuy	Nhulunbuy	
Kaye Thurlow	✓	✓	✓	✓	✓	✓	✓	
David Djalangi	✓	■	✓	✓	✓	✓	✓	
Evelyna Dhamarrandji	■	✓	■	✓	✓	^	✓	
Elliot Bara	■	✓	✓	✓	X	^	✓	
Gordon Walsh	✓	✓	✓	✓	✓	✓	✓	
Joe Djakala	✓	✓	✓	✓	✓	✓	✓	
Jason Mirritjawuy	✓	✓	✓	✓	✓	✓	✓	
Wesley Bandi Wunungmurra	✓	✓	✓	✓	✓	✓	✓	
Bobby Wunungmurra	✓	✓	✓	■	^	X	✓	
Yananyul Mununggurr	✓	✓	■	■	^	✓	✓	■ ^
Djuwalpi Marika	✓	✓	✓	✓	✓	✓	✓	■ ^
Yirmal Marika	X	X	✓	X	✓	■	^	✓
Lapulung Dhamarrandji	∞	∞	∞	∞	✓	✓	✓	✓

2020/2021 Attendance and Apologies Register for Meetings Special Council Meeting

	<input type="checkbox"/>	Apology	∞	Not Required	^ Absent with Permission	
Key	✓	Attendance	X	Absent Without Permission		
Councillor	16.11.2020	15.02.2021	29.03.2021	12.05.2021		
	Video Conference/ Teleconference	Video Conference/ Teleconference	Video Conference/ Teleconference	Nhulunbuy		
Kaye Thurlow	✓	✓	✓	✓		
David Djalangi	✓	<input type="checkbox"/>	<input type="checkbox"/> X	✓		
Evelyna Dhamarrandji	X	<input type="checkbox"/>	✓	<input type="checkbox"/> ^		
Elliot Bara	✓	✓	✓	✓		
Gordon Walsh	✓	<input type="checkbox"/>	✓	✓		
Joe Djakala	✓	✓	✓	✓		
Jason Mirritjawuy	✓	✓	✓	✓		
Wesley Bandi Wunungmurra	✓	✓	✓	✓		
Bobby Wunungmurra	✓	✓	<input type="checkbox"/> X	✓		
Yananymul Mununggurr	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/> ^	✓		
Djuwalpi Marika	✓	✓	✓	<input type="checkbox"/> ^		
Yirmal Marika	X	✓	✓	✓		
Lapulung Dhamarrandji	∞	∞	✓	✓		

2020/2021 Attendance and Apologies Register for Meetings Finance Committee Meeting

	<input type="checkbox"/>	Apology			<input type="checkbox"/>	Apology
Key	✓	Attendance	X	Absent	∞	Not Required
Councillor	30.09.2020	25.11.2020	20.01.2021	31.03.2021		
	Video Conference/ Teleconference	Video Conference/ Teleconference	Video Conference/ Teleconference	Video Conference/ Teleconference		
Kaye Thurlow	✓	Unable to hold due to members availability	✓	∞		
David Djalangi	✓		✓	X		
Evelyna Dhamarrandji	∞		∞	∞		
Elliot Bara	X		✓	X		
Gordon Walsh	✓		✓	✓		
Joe Djakala	✓		✓	✓		
Jason Mirritjawuy	✓		✓	✓		
Wesley Bandi Wunungmurra	✓		∞	✓		
Bobby Wunungmurra	∞		✓	∞		
Yananymul Mununggurr	X		∞	X		
Djuwalpi Marika	∞		✓	✓		
Yirmal Marika	∞		∞	∞		
Lapulung Dhamarrandji	∞		∞	∞		

2020/2021 Attendance and Apologies Register for Meetings Audit Committee Meeting						
					☐	Apology
Key	✓	Attendance	X	Absent	∞	Not Required
Councillor	03.03.2020	07.07.2020	23.09.2020	03.11.2020	02.03.2021	06.07.2021
	Darwin	Darwin	Darwin (Special)	Darwin	Darwin	Video Conference
Kaye Thurlow	Unable to hold due to member availability	✓	✓	✓	✓	✓
David Djalangi		∞	∞	∞	∞	∞
Evelyna Dhamarrandji		∞	∞	∞	∞	∞
Elliot Bara		∞	∞	∞	∞	∞
Gordon Walsh		✓	✓	✓	✓	✓
Lily Roy		∞	∞	∞	∞	∞
Joe Djakala		∞	∞	∞	∞	∞
Barry Malibirr		∞	∞	∞	∞	∞
Jason Mirritjawuy		∞	∞	∞	∞	∞
Wesley Bandi Wunungmurra		✓	✓	✓	✓	✓
Bobby Wunungmurra		∞	∞	∞	∞	∞
Yananymul Mununggurr		∞	∞	∞	∞	∞
Djuwalpi Marika		∞	∞	∞	∞	∞
Yirmal Marika		∞	∞	∞	∞	∞
Lapulung Dhamarrandji		∞	∞	∞	∞	∞

RECOMMENDATION:

That Council notes the running attendance register for Elected Members 2020-2021.

ATTACHMENTS:

REPORTS OF OFFICERS

ITEM NUMBER	9.2
TITLE	Declaration of Registered Interest Register
REFERENCE	1507157
AUTHOR	Candice O'Halloran, Governance, Local Authority and Communication Officer

SUMMARY:

Elected Members are required to disclose an interest in a matter under consideration by Council at a meeting of the Council or a meeting of a Council committee:

1) In the case of a matter featured in an officer's report or written agenda item by disclosing the interest to the Council as soon as possible after the matter is raised.

2) In the case of a matter raised in general debate or by any means other than the printed agenda of the Council by disclosure as soon as possible after the matter is raised.

Under disclosure, a member has a conflict of interest in a question arising for decision by the Council, Local Board or Council Local Authority, or Committee if the member or an associate of the member has a personal or financial interest in how the question is decided.

GENERAL

Sections 73 and 74 (Elected Members) Local Government Act 2008.

REGISTER:

Member's Names/ Families Names	Relationships	Entity Name	Connection to Entity
Kaye Thurlow			
		NT Place Names Committee	Member
David Djalangi			
R Guywanga	Wife		
Kenisha Gumbula	Granddaughter	NAAJA	Employee
L Gumbula	Granddaughter		
Evelyna Dhamarrandji			
Geoffrey Gurwanawuy	Grandfather	Arnhem Land Progress Association	Director
Dassy Gondarra	Grandmother	Shepherdson College	CLO
Elliot Bara			
Steven Bara	Brother		
Keenan Bara	Cousin		
Gordon Walsh			
Gordon Walsh		Warningakalinga	General Manager

		Aboriginal Corporation	/Director
Andrew Walsh	Son	EARC	Director Community Development
Marianne Walsh	Wife	Groote Eylandt Aboriginal Trust	Employee
Erin Walsh	Daughter In Law	Arnhem Land Progress Association - Community Development	Employee
Joe Djakala			
Kieth Lapulung Dhamarramndji	Brother	ALPA	Director
		Manapan Furniture	Chair
		Milingimbi School Council	Chair
		Gulka Milingimbi Hostel	Committee Member
		Gattjirrk Yolngu Aboriginal Corporation	Director
Keith Lapulung Dhamarrandji			
		ALPA	Director
		Manapan Furniture	Chair
		Milingimbi School Council	Chair
		Gulka Milingimbi Hostel	Committee Member
		Gattjirrk Yolngu Aboriginal Corporation	Director
Joe Djakala	Brother	EARC	Councillor
Jason Mirritjawuy			
		ALPA	Director
Wesley Bandi Wunungmurra			
Wesley Bandi Wunungmurra		Yolngu Business Enterprise (2)	Director
Micky Wunungmurra	Brother	Arnhem Land Progress Association	Director
Bobby Wunungmurra	Brother	Northern Land Council, LGANT, EARC	Director/Councillor
Bobby Wunungmurra			
Bobby Wunungmurra		LGANT, Northern Land Council	Director, Director
Micky Wunungmurra		Arnhem Land Progress Association	Director
Wesley Bandi Wunungmurra		Yolngu Business Enterprise (2), EARC	Director
Yananyumul Mununggurr			

		Laynhapuy Homelands Aboriginal Corporation	Director
		Gauybu Housing A.C	Director
		AHANT	Director
		Yothu Yindi Foundation	Director
		Northern Land Council	Director
		ABA	Committee Member
		Mikan (Dept. of Families)	Committee Member
Djuwalpi Marika			
		Northern Land Council	Director
		Rirratjingu Aboriginal Corporation	Director
		Miwatj Health	Director
		Yirrkala Housing	Director
		Alcohol Management	Director
Yirrmal Marika			

RECOMMENDATION:

That Council notes the Conflict of Interest and Related Parties Register and no Change is to be made, or Conflict of Interest declared.

ATTACHMENTS:

REPORTS OF OFFICERS



ITEM NUMBER	9.3
TITLE	Local Authority Resignations, Revocations and Nominations
REFERENCE	1507119
AUTHOR	Candice O'Halloran, Acting Governance, Local Authority and Communication Manager

SUMMARY:

This report is to provide Council information and updates on Local Authority resignations, revocations and nominations since the last Ordinary Council Meeting.

BACKGROUND

A Local Authority should:

- include members who are committed to attending and participating in meetings; and
- be representative of key groups within the area.

In order to encourage all community members wishing to be involved, the number of members on each Local Authority can change. There must be a minimum of six Appointed Members and a maximum of 14 Members, which includes Elected Members for the relevant ward.

GENERAL**Resignations**

In the period since the last Ordinary Council Meeting, three resignations have been received (attached).

David Maymuru – resigned from Yirrkala Local Authority

Nominations Received

In the period since the last Ordinary Council Meeting, nominations have been opened in the following Communities: Angurugu, Milingimbi, Ramingining and Umbakumba.

The Yirrkala Local Authority recommended the following nominations to be accepted and endorsed by Council:

Adrian Gurruwiwi
Dennis Wukun

Revocations

There are no revocations of Local Authority membership.

RECOMMENDATION

That Council:

- a) Notes and accepts the resignations received from members during the period.**
- b) Accepts and endorses the recommendations of the Yirrkala Local Authority to appoint Adrian Gurrwiwi and Dennis Wukun as Local Authority members.**

ATTACHMENTS:

- 1 Yirrkala Resignations and Noimnations.pdf**



T 08 8986 8986
F 08 8986 8999
E info@eastarnhem.nt.gov.au
P PO Box 1060, Nhulunbuy NT 0881
W www.eastarnhem.nt.gov.au
ABN 92 334 301 078

Local Authority Resignation Letter

I, David Maymuru

Wish to resign from my position as an East Arnhem Regional Council Local Authority Member at **Yirrkala Community**.

Regards

Signature: David Maymuru
Date: 12.5.21

I, Mungurrabin Maymuru Chair person of the Yirrkala Local Authority,

Accept this Resignation. Do not accept this Resignation.
(Please tick one)

Chair Mungurrabin Maymuru (signature)
Mungurrabin Maymuru
Date: 12/5/21

I, Kaye Thurlow, President of the East Arnhem Regional Council,

Accept this Resignation.
 Do not accept this Resignation.
(please tick one)

President _____ (signature)
Kaye Thurlow
Date: _____

NOMINATION FORM

First Name _____

Family Name _____

Clan Name _____

Lot Number _____

Community _____

Phone _____

Email _____

Proposer Name _____

Proposer Signature *Heypusee*

Seconder Name _____

Seconder Signature _____

Enter outline of why you should be considered as a Local Authority Member

I, *Wukana*accept being Nominated into the

Local Authority Signed: *Wukana*

****MUST BE COMPLETED BY THE NOMINATED PERSON. NOMINATION WILL NOT BE PROCESSED IF NOT ACCEPTED****

How to submit this nomination form: Put in locked box at Council Office before Nominations close OR

Email to: candice.ohallooran@eastarnhem.nt.gov.au

NEED MORE INFORMATION?

You can speak to someone in your EARC Community Officer or call EARC Headquarters on 08 8986 8986 for more information. Alternatively you can drop into any Council Officer or HQ and Collect a nomination form.

Street Address:

LOT 1422 CNR Chesterfield Cct & Franklyn St

NHULUNBUY NT 0880

Postal Address:

PO Box 846

NHULUNBUY NT 0881

T: (08) 8986 8986 F: (08) 8986 8999

E: governance@eastarnhem.nt.gov.au

W: www.eastarnhem.nt.gov.au

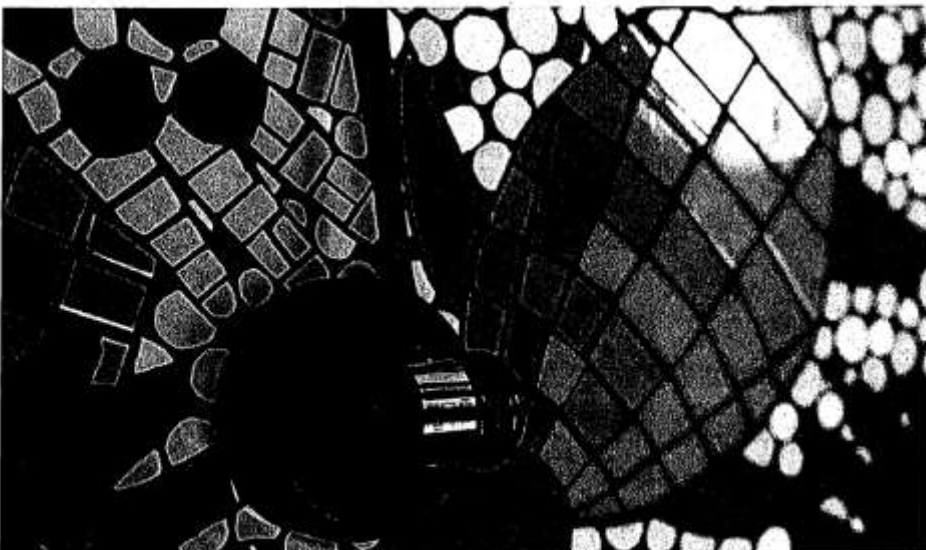
COMMUNITY ENGAGEMENT

REMEMBER: Local Authority work with Council to promote and assist constructive participation by the local community to achieve local government for your community



So you want to be on a Local Authority?

An Introduction for those interested in nominating as a Local Authority Member



NOMINATION FORM

First Name

Family Name

Clan Name

Lot Number

Community

Phone

Email

Proposer Name

Proposer Signature

Secunder Name

Secunder Signature

Brief outline of why you should be considered as a Local Authority Member

I, Allyson G accept being Nominated into the Local Authority.

Signed [Signature]

(**MUST BE COMPLETED BY THE NOMINATED PERSON. NOMINATION WILL NOT BE PROCESSED IF NOT ACCEPTED)

How to submit this nomination form: Put in locked box at Council Office before Nominations close OR

Email to: candice.ohalloran@eastarnhem.nt.gov.au

NEED MORE INFORMATION?

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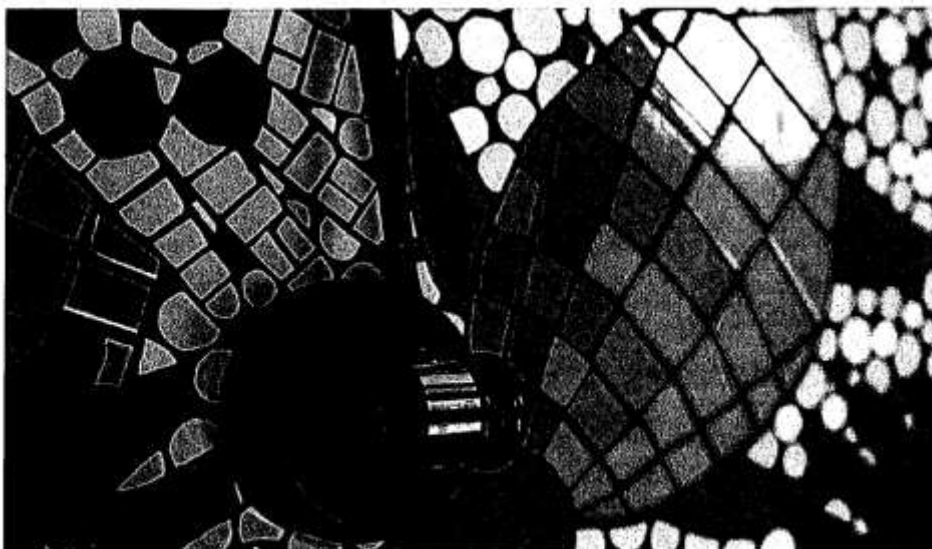
COMMUNITY ENGAGEMENT

REMEMBER: Local Authority work with Council to promote and assist constructive participation by the local community to achieve local government for your community



So you want to be on a Local Authority?

An Introduction for those interested in nominating as a Local Authority Member



REPORTS OF OFFICERS

ITEM NUMBER	9.4
TITLE	Annual Plan 2021-22 and Rates/Charges
REFERENCE	1503930
AUTHOR	Michael Freeman, Corporate Services Manager

**SUMMARY:**

This is the adoption of the Annual Plan 2021-22 and the setting of Rates and Charges.

BACKGROUND

Council is required, through the Local Government Act, to prepare an annual Regional Plan providing a strategic direction for Council and to demonstrate consultation has occurred with constituents and compliance to all legislation, regulations and guidelines.

GENERAL

The final version of the plan is required to be published and submitted before 31 July 2021.

23 Contents of municipal, regional or shire plan

- (1) *A municipal, regional or shire plan:*
 - (a) *must contain:*
 - (i) *a service delivery plan for the period to which the municipal, regional or shire plan relates; and*
 - (ii) *the council's budget; and*
 - (b) *must contain, or incorporate by reference:*
 - (i) *any long-term, community or strategic plan adopted by the council or a local authority or local board and relevant to the period to which the municipal, regional or shire plan relates; and*
 - (ii) *the council's long-term financial plan; and*
 - (c) *must contain, or incorporate by reference, the council's most recent assessment of:*
 - (i) *the adequacy of constitutional arrangements presently in force for the council under this Act and, in particular, whether they provide the most effective possible representation for the area; and*
 - (ii) *the opportunities and challenges for local government service delivery in the council's area; and*
 - (iii) *possible changes to the administrative and regulatory framework for delivering local government services in the council's area over the period to which the plan relates; and*
 - (iv) *whether possibilities exist for improving local government service delivery by cooperation with other councils, or with government*

agencies or other organisations; and

- (d) must define indicators for judging the standard of its performance.*
- (2) A council must make or revise an assessment of the matters mentioned in subsection (1)(c) at least once in the council's term and, until the council makes or revises the assessment, the municipal, regional or shire plan is to include the assessment (if any) made during the previous term of the council.*
- (3) A municipal, regional or shire plan incorporates a plan or assessment by reference if it refers to the plan or assessment and includes a link or reference to a webpage on which the plan or assessment is accessible.*

24 Annual review of municipal, regional or shire plan

- (1) A council must adopt its municipal, regional or shire plan (or revisions to its municipal, regional or shire plan) between 1 April and 31 July in each year and forward a copy of the plan (or the revised plan) to the Agency by the latter date.*
- (2) Before the council adopts its municipal, regional or shire plan (or revisions to its municipal, regional or shire plan) for a particular year, the council must:*
 - (a) prepare a draft of the plan (incorporating any proposed revisions); and*
 - (b) make the draft plan accessible on the council's website and make copies available for public inspection at the council's public offices; and*
 - (c) publish a notice on its website and in a newspaper circulating generally in the area inviting written submissions on the draft plan within a period (at least 21 days) from the date of the notice; and*
 - (d) consider the submissions made in response to the invitation and make any revisions to the draft the council considers appropriate in the light of the submissions.*
- (3) Although the council's budget forms part of its municipal, regional or shire plan, this section does not apply to the adoption of the budget or of amendments to it.*
- (4) The adoption of a budget, or of amendments to it, operates to amend the municipal, regional or shire plan so that it conforms with the most recent text of the council's budget.*

127 Annual budgets

- (1) A council must prepare a budget for each financial year.*
- (2) The budget for a particular financial year must:*
 - (a) outline:*
 - (i) the council's objectives for the relevant financial year; and*
 - (ii) the measures the council proposes to take, during the financial year, towards achieving those objectives; and*
 - (iii) the indicators the council intends to use as a means of assessing its efficiency in achieving its objectives; and*

- (b) *contain estimates of revenue and expenditure for the financial year (differentiating between operating and capital expenditure); and*
 - (c) *state the amount to be allocated to the development and maintenance of each class of infrastructure for the financial year; and*
 - (d) *state the amount the council proposes to raise by way of rates, and set out the rates structure, for the financial year; and*
 - (e) *contain an assessment of the social and economic effects of its rating policies; and*
 - (f) *state the allowances for members of the council for the financial year and the amount budgeted to cover payment of those allowances; and*
 - (g) *contain any other information required by any guidelines that the Minister may make.*
- (3) *Subject to the regulations, a council must not budget for a deficit.*

The preparation of the plan was considered at Local Authority meetings during May.

Council approved a Draft Annual Plan for public consultation at its meeting of 30 June 2021.

The Plan was made available for public consultation for a period of at least 21 days, with consultation closing 23 July 2021.

The plan was available on the website, at the counter of each Council office, and was advertised in the newspaper on Friday 2 July 2021.

Council must consider any feedback, and adopt a final version prior to 31 July 2021.

Feedback was received from the Department of Local Government, Housing and Community Development. This feedback highlighted a missing heading for the Representation Review requirement, making it hard to locate within the document, and a number of grammatical errors requiring correction.

The Council is required to pass a resolution declaring the Rates and Charges as included in the Annual Plan.

RECOMMENDATION

That:

- (a) The Certificate in terms of Regulation 24 (1) of the Local Government (Accounting) Regulations, as tabled by the Chief Executive Officer at this Council Meeting regarding Assessment Record and Record of Rates, be received and noted.**
- (b) Council adopts the 2021/22 Regional Plan, noting that it includes the Council's Annual Service Delivery Plan as the basis of deliverables to the Region for 2021/22, the 2021/22 Annual Budget to be effective from 1 July 2021 to 30 June 2022, and 2021/22 Fees and Charges to be effective from 1 July 2021 to 30 June 2022.**
- (c) Council declares Rates and Charges for 2021/22 as per the following declaration:**

Notice is hereby given that pursuant to section 158 of the Local Government Act 2008 /("the Act"), that the following rates and charges are declared by East Arnhem Regional Council ("Council") at the Council meeting held on 30 July 2021 in respect of the financial year ending 30 June 2022.

RATES

Council declared that in accordance with section 155 of the Act, (permitted by LGACT 2019 section 362) it intends to raise for general purposes the amount of \$4,343,314 by way of rates.

The basis of determining the rates in accordance with section 148 are a combination of fixed charge (or fixed charges) and a valuation-based charge and noting that:

- i. differential valuation based charges with differential minimum charges may be fixed for allotments; and/or
- ii. differential fixed charge for each allotment.

1. MINING TENEMENTS

Pursuant to Section 149 of the Act Council adopted the Unimproved Capital Value (UCV) method as the basis for determining the assessed value of allotments within the Council area for mining tenements.

With respect to all mining tenements within the Council area pursuant to section 142(2) of the Act and the Ministers notice published in the Gazette (No G17), a differential rate of 0.003475 of the assessed value of all land occupied under a mining tenement but subject to a specified minimum rate of \$890.96.

2. RESIDENTIAL

For each allotment within the Council area classified as residential in the Assessment Record, a fixed rate of \$2,919.41 per annum.

3. COMMERCIAL

For each allotment within the Council area classified as commercial in the Assessment Record, a fixed rate of \$3,457.25 per annum.

CHARGES

4) Pursuant to section 157 of the Act, Council declares a charge of \$1,863.80 per annum in respect of the garbage collection services it provides, or is willing and able to provide, to each allotment classified as residential or commercial in the Council's Assessment Record and for the purpose of assisting the Council to pay for such services which benefit the occupiers of such land.

Council intends to raise \$2,708,101 by the application of these service charges.

The garbage collection service comprises a twice weekly kerbside collection of the contents of a maximum of:

- i. two 240 litre mobile bins for each allotment classified as residential in the Council's assessment record.
- ii. one 240 litre mobile bin for each allotment classified as commercial in the Council's assessment record.

Garbage collection service charges are applicable regardless of whether the available service is utilised.

INTEREST RATE FOR LATE PAYMENT

5) The relevant interest rate for the late payment of rates and charges is fixed in accordance with Section 162 of the Act at the rate of 12% per annum and is to be calculated on a daily basis on the amount in default (exclusive of interest) from 28 days after the date of issue of rate notices until the date payment is made.

PAYMENT

6) The rates and charges under this declaration must be paid in full within 28 days of the issue of rates notice and the subsequent delivery of that notice in any manner provided for in section 159 of the Act.

Payments falling due on a weekend or public holiday may be paid by the following business day, without incurring any late payment interest.

A ratepayer who fails to pay rates and charges in accordance with this declaration may be sued for recovery of the principal amount of the rates and charges, late payment interest, and costs reasonably incurred by Council in recovering or attempting to recover the rates and charges.

Notes:

A copy of the assessment record is available for inspection, free of charge, at any of the Council's public offices. A person may apply to the Council for the correction of an entry in the assessment record.

A person who either becomes or ceases to be the principal ratepayer for a particular allotment within the Council area must, within 28 days of doing so, give the CEO written notice of that fact. In the case of becoming the principal ratepayer, the person's postal address must also be included in the written notice.

If the principal ratepayers postal address changes, the principal ratepayer must, within 28 days of the change, give the CEO written notice of the new address.

Dale Keehne

Chief Executive Officer

ATTACHMENTS:

- 1 FY2021-22 Assessment Record CEO Declaration page as at 13.07.21 signed.pdf
- 2 Council Plan 2021-2022.pdf
- 3 Final Budget by Projects by Community

DocuSign Envelope ID: 6E3B1E43-2A9B-4C85-AE76-3BBDC077EEEE



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Certificate in Terms of Regulation 24(1) of the Local Government (Accounting) Regulations

This is to certify that assessments contained in the attached spreadsheet declared pursuant to Section 155 – 157 of the Local Government Act are recorded in the assessment record and to the best of my knowledge, information and belief the assessment record is a comprehensive record of all rateable land within the Council area.

Signed

Dale Keehne

Chief Executive Officer

20/7/2021

Dated at Nhulunbuy this day of 2021.

Section 24 of the Local Government (Accounting) Regulations states that the above certification must be made before a council adopts its budget.



Council Plan 2021-2022

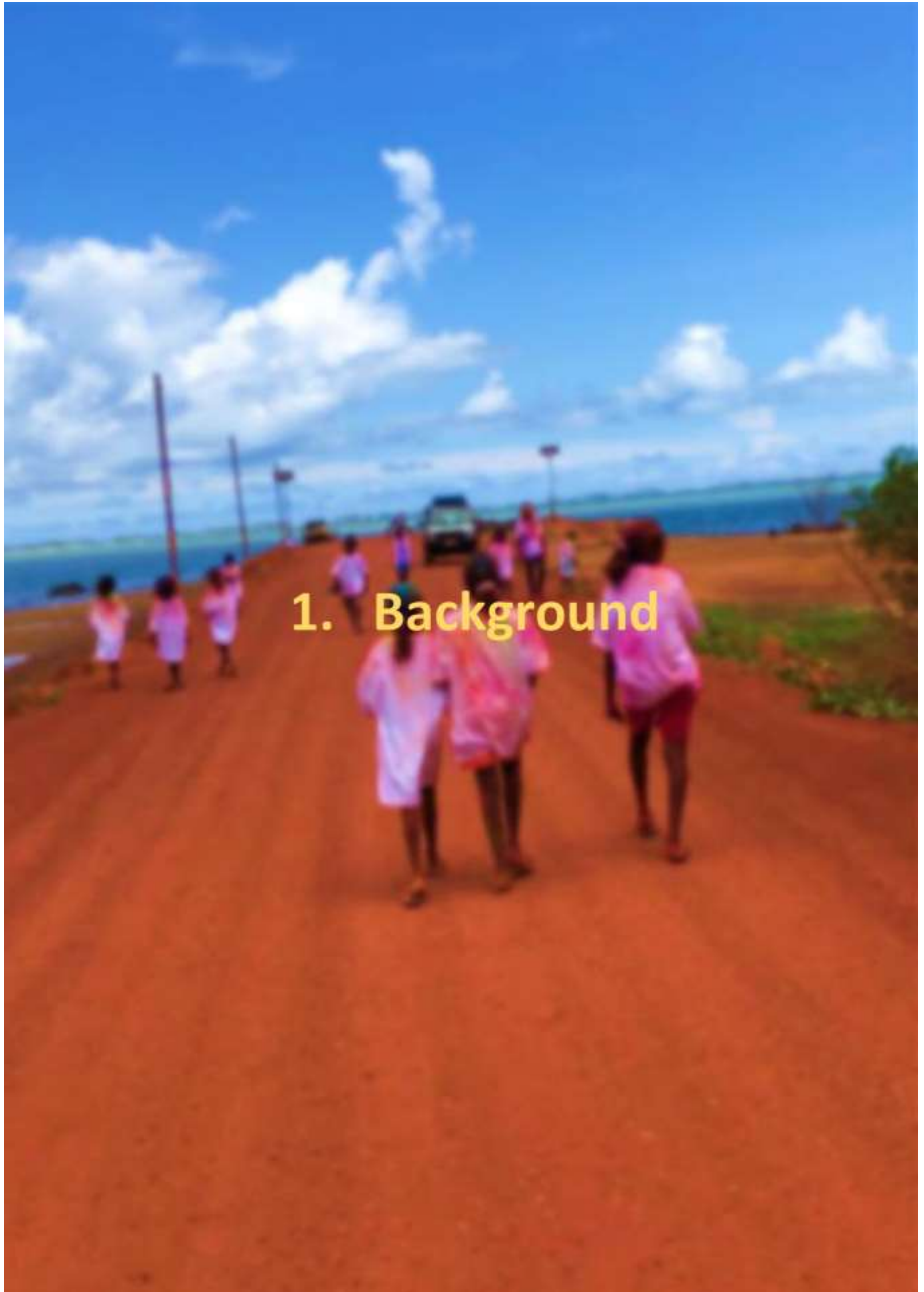
EAST ARNHEM REGIONAL COUNCIL



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WARNING: Aboriginal & Torres Strait Islander people should be aware that this publication may contain images and names of people who have since passed away.



1. Background

President's Foreword

As our Councillors and Local Authority Members worked with our staff in preparing our Annual Plan for the 2021/22 council year, we are faced with many unknowns and possibilities. We have many exciting plans for the coming year, especially with regard to community infrastructure projects in each community. We are hopeful that these 50 projects will provide a firm and ambitious footing for the new term of Council, following the elections in late August.

The major unknowns include the ongoing implications of the Covid-19 pandemic, ongoing deliberations regarding the possible de-amalgamation of East Arnhem Regional Council with our Anindilyakwa Ward communities and the uncertainty of government funded programs, both federal and territory, that we rely on to deliver our range of services.

As we reported in last year's plan, we will continue to build the strength of our Local Authorities to be the voice of local action in each of our nine communities and Council in general. We will also work more closely with other stakeholders in each community as we seek to continue working together for the benefit of our people.

Some of the major areas of concern we are seeking to address over the next year are:

- Ongoing strengthening of our core services, especially improved roads management, more environmentally sustainable waste management procedures and optimising the provision of community development programs including child care, libraries and communications, youth sport and recreation activities, aged and disability services as well as advocacy at community and regional levels.
- Anti-social behaviour, domestic violence and substance abuse is still a constant concern in all communities. Council will continue seeking progress through ongoing discussions aimed at improved Police staffing numbers, including Aboriginal Community Police Officers and Community Liaison Officer positions. Along with these issues there is a need to seek greater community involvement in trying to deal with these matters at community, clan and family levels.
- The need for alternative ways to support juvenile justice, possibly establishing other facilities in the region which can provide an ongoing link to culture and family, and a pathway out of the justice system. We will continue to support the possible establishment of a regional rehabilitation centre, hopefully in Galiwin'ku.
- As mentioned in last year's Plan, telecommunications outages throughout the whole region, will continue to be a concern. There seems to have been no progress in improved digital television access via the satellite dishes and set-top boxes across the region. News of the outside world tends to come from unreliable sources such as social media, mainly managed by the younger members of the communities.
- The need for alternatives to the community housing model, which despite notable progress in creating extra housing, still leaves major ongoing problems with the quality and amount of housing for people across the region. Council welcomes the start of the program to build 87 new houses in Galiwin'ku over the next five years, but this will not overcome the increasing demand for housing across our region.
- We expect to have a greater focus on training for Councillors and Local Authority members, especially newly elected members in the coming year.

I look forward to all of Council working together in the year ahead to further advance the communities of East Arnhem Land and their Yolngu and Anindilyakwa people.



Kaye Thurlow
President
East Arnhem Regional Council

Chief Executive Officer's Foreword

Local and Regional Voice and Decisions

As an Aboriginal Community Controlled Local Government, the East Arnhem Regional Council is committed to play a key role in working with the Australian Government's updated Closing the Gap National Agreement, Empowered Communities and upon approval, the Indigenous Local, Regional and National Voice Framework.

We look forward to the review and update of the Northern Territory Government's Local Decision Making Framework and agreements in line with the Australian Government's approach – to ensure the most comprehensive, collaborative and effective approach is taken, to achieve real and lasting outcomes in coming years.

There is a shared opportunity and challenge between the Australian and Northern Territory 'Balanda' (western) Governments and the Aboriginal run East Arnhem Regional Council, to effectively engage with and include the range of cultural based traditional owner and clan structures and a wide range of Aboriginal corporations and organisations – to support genuine empowerment of all Indigenous community and homeland members, the young and disabled across East Arnhem Land.

Possible Split-up of Regional Council

Council will continue to work collaboratively with the Northern Territory Government to support an independent assessment of the range of financial and other implications if a new separate Council is created as proposed by the Anindilyakwa Land Council, leaving a remaining smaller council for the rest of the East Arnhem region.

East Arnhem Regional Council is committed to ensure there is full and thorough consultation with all Anindilyakwa and Yolngu communities on the extra costs that any split would bring with it, the need for a solid ongoing commitment by the Northern Territory Government to meet any such costs, and the need to ensure informed consent of all affected members across the region, to honour the principles and genuine practice of Local Decision Making.

Council will continue to develop a shared way forward with the Northern Territory Government, Australian Government, Anindilyakwa Land Council, and other Aboriginal organisations about how to achieve a stronger local government outcomes and a voice on the wide range of other worthy goals of the Groote Archipelago Local Decision Making Agreement, to improve health, education, economic development, youth justice and more.

This will involve continued work to further strengthen the voice and role of the Local Authority in each of the Milyakburra, Umbakumba and Angurugu communities, and further support for joint meetings of all three Local Authorities through a combined Anindilyakwa Region Local Government Authority – with direct engagement with the Anindilyakwa Land Council - to direct and link with the broader East Arnhem Regional Council.

We will be stronger together, with clear Local and Regional voices.

\$9 Million for 50 Projects to 9 Communities

We look forward to completing in the coming year 50 projects worth \$9 million dollars across the 9 communities of East Arnhem Land, as determined by the Local Authority in each community.

These priority community infrastructure projects represent a significant improvement and advancement for all communities of the region, made possible from sustainable service delivery and financial management over the last ten plus years of Council.

Each Local Authority has considered and advised what community infrastructure projects are a priority for them. Council has confirmed funding for 50 community projects which vary widely from playgrounds and public toilets to oval upgrades, waterparks and ceremony areas.

Over \$6.3 million of these committed funds are being provided directly from the East Arnhem Regional Council, with \$5,000,000 of these funds provided equally to all communities, and \$1,000,000 provided by population.

Council acknowledges and expresses its gratitude to the Northern Territory Government for providing \$1,891,637 Local Authority Project Funding, \$345,200 toward Council Office Upgrades for Covid-19 safety, \$250,000 for Galiwinku and \$250,000 for Yirrkala in election commitments, and to the Miwatj Employment Program (MEP) for its generous donation of \$55,624.70 for Yirrkala, Gapuwiyak and Gunyangara collectively.

We thank the the Gumatj Corporation for providing a further \$500,000 toward the projects in Gunyangara, and will continue discussions with the Rirratjingu Aboriginal Corporation and Anindilyakwa Land Council about opportunities to support priority projects from the Local Authorities of Yirrkala and the Groote Archipelago respectively.

With the voice and authority of each Local Authority, Council also looks forward to developing further partnerships and alliances with other Aboriginal organisations and government, to join forces to achieve as many of the remaining priority projects as possible, and realise the many and varied benefits they will have to community and related homeland members.



Dale Keehne
Chief Executive Officer
East Arnhem Regional Council

Major Project Plans

Local Authority Funded Projects

Over \$9 million dollar worth of funding will be spent in the 9 communities of East Arnhem Land, on 50 projects, as determined by the Council Local Authority in each community. Over \$6.3 million of these committed funds are being provided directly from the East Arnhem Regional Council.

Each Local Authority has considered and advised what community infrastructure projects are a priority for them. Council has confirmed funding for 50 community projects which vary widely from playgrounds and public toilets to waterparks and ceremony areas.

Stage 1 - Local Authority Community Projects



\$889,115

- Public Toilets
- Riverside Market Space
- Footbridge External Public Seating & Benches in Church Area & Cemetery

\$1,483,415



- Public Toilets at Two Locations
 - Additional Footpaths
 - Buthan Recreation Area
- Co-Contribution to a Ceremony Area
- Outdoor Youth Recreation Facilities, incorporating a Waterpark and BMX Track



\$870,915

- Two Playgrounds
- Solar Lighting
- Shade Shelters at Wharf Camp
- Two Public Toilets – Near Airport and to replace those near Central Council Area
- Up to \$50,000.00 Financial Contribution towards Grant Funding for Improved Airport Waiting Facility



\$678,415

- Multi-Purpose Building at Oval – Change Rooms/Bathrooms (Cyclone Shelter)
- Footpaths (from School to Gumatj Office)
- Landscaping and Beautification around Community

\$956,515

- Public Toilets near the Foreshore at Jesse Smith Park
- Waterpark
- Lockable Double Bin Stands for Each House





\$672,115

- Oval
- Public Toilets
- Jetty
- Up to \$30,000.00 Contribution for a BMX Track
- Shade Structure at the Barge Landing

\$872,115

- Oval Lights
- Airport Shelter Upgrade – Painting and Extension



\$857,115

- Footpaths
- Oval Improvements
- Firefighting Unit
- Floating Pontoon / Jetty
- Solar Lighting at Foreshore
- Lockable trailer for music equipment
- Equipment for New Recreation Hall (up to \$30,000.00)





\$1,072,215

- Playgrounds
- Fencing around Oval
- Improved Oval Lighting
- Two Public Toilets at Shady Beach & Oval
- Improvements to Ceremony Areas

Stage 2 - Local Authority Community Projects

Council is seeking matching funds from the Northern Territory and Australian Governments and other organisations to help make these other projects a reality.

Angurugu

CCTV Cameras

Umbakumba

New Sport and Recreational Hall

Milyakburra

Water Park

Ramingining

Combined Shower, Toilets and Change Rooms at Oval

Power to Cemetery

Gunyangara

Sport and Recreational Hall (Cyclone Shelter)

Oval Lighting

LED Screen and Trailer

Basketball Court Cover and Seating

Gapuwiyak

Waterpark

Footpaths

Yirrkala

Sport and Recreational Hall (Cyclone Shelter)

Water Park

Milingimbi

Combined Change Rooms, Shower and Toilets at Oval

Contribute towards the Ceremony Area at Makarata Field

Galiwinku

Mobile Laundromat



Council Corporate Plan

Council has a [Corporate Plan 2018-22](#) which contains the goals, opportunities and challenges for the Council. This is available on the Council website. This document presents a summary, along with the service delivery plan for 2021-2022.

Assessment of Administrative and Regulatory Frameworks and Cooperative Arrangements

Possible Changes to Administrative and Regulatory Frameworks

The review of the *Local Government Act 2019* was passed in Parliament in November 2019. The Act was planned to be enacted from 1 July 2020 with a transition period of one year. However, due to the Covid – 19 pandemic, this was postponed and enacted on 1 July 2021. The new Act, Regulations and Guidelines may have some impact on Council's operations.



Cooperative Arrangements

Council has a relationship with a number of parties to improve and enhance the service delivery outcomes of its constituency. These include the following:

- Local Government Association of the Northern Territory
- CouncilBIZ

Council is also assisting with by-laws and local authority policy development projects with LGANT.

Contact

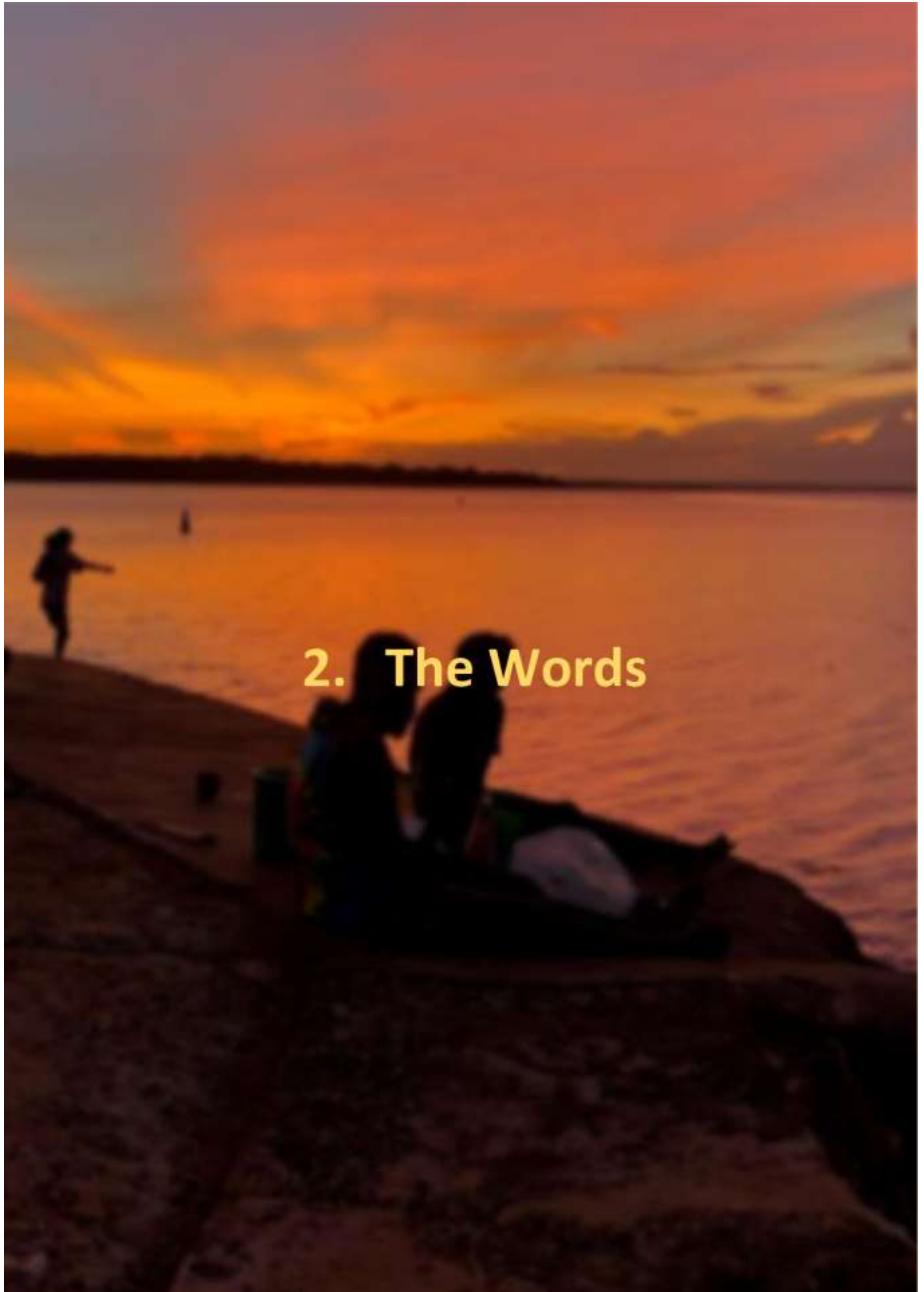
The East Arnhem Regional Council welcomes and values comments, questions and suggestions regarding the Plan. All constructive comments will be acknowledged and considered for incorporation in further plans. Please include your relevant contact details (full name and post or email address) when contacting us.

Copies of the Council Plan & Budget are available for public inspection at the Council's public office as per Section 24(2)(b) of the Local Government Act 2008.

We look forward to hearing from you.

Chief Executive Officer: Mr Dale Keehne
 Postal Address: GPO Box 1060 Nhulunbuy NT 0881
 Facsimile: (08) 8986 8999
 Email: info@eastarnhem.nt.gov.au
 Website: www.eastarnhem.nt.gov.au





Summary



Strategic Plan

The Council's Strategic Plan contains the following:

- Vision
- Mission
- Core Values
- Goals
- Outcomes
- Strategies



Vision

A recognised and respected leader in Local Government providing high quality services, sustainable employment and development for the people of East Arnhem Regional Council.

Mission

East Arnhem Regional Council is dedicated to promoting the power of people, protection of community and respect for cultural diversity in the East Arnhem Regional Council. It does this by forming partnerships, building community capacity, advocating for regional and local issues, maximising service effectiveness and linking people with information.

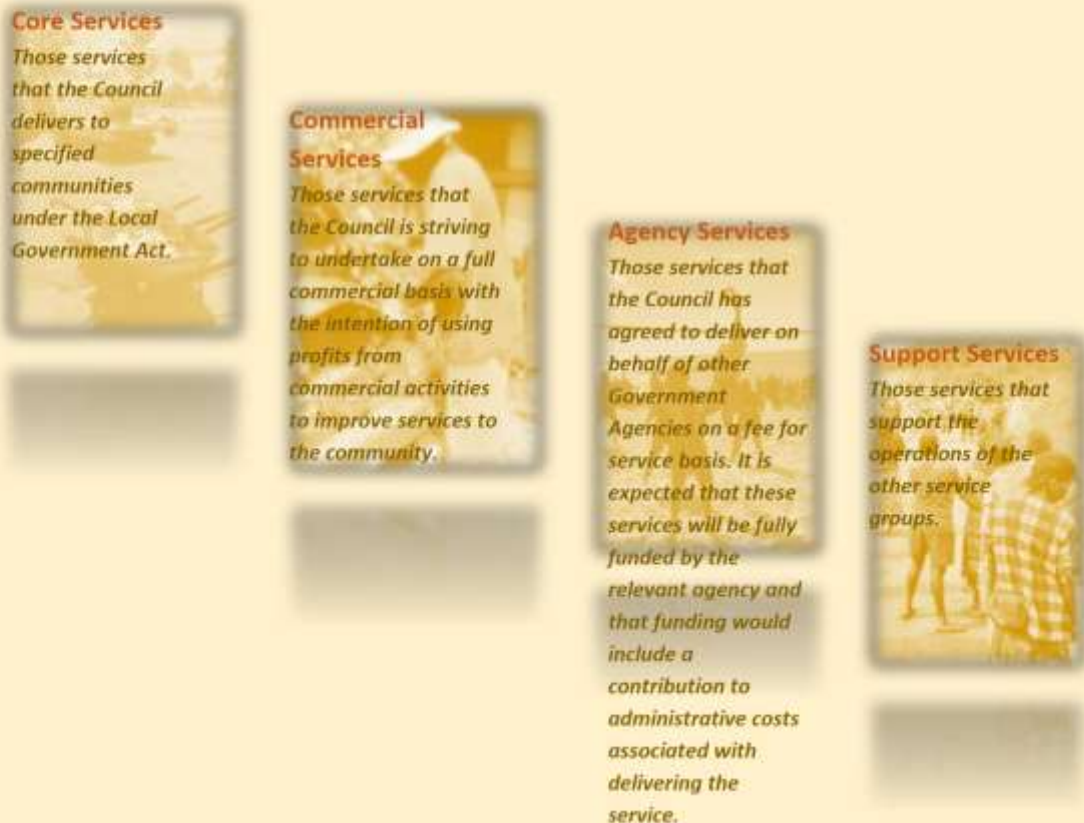
Core values

- Human Rights
- Equality
- Independence
- Community
- Work Confidence
- Equity
- Respect

The Strategic Plan forms the basis for the development of service delivery plans and associated actions required to implement the Council's strategies and achieve the Council's outcomes.

Service Delivery Plans (Management Plan with Actions) and Service Delivery Map

The development of service delivery plans as contained in the Council Plan – Management Plan with Actions document has been based on the identification of individual services and the classification of those services as defined under Council’s service delivery map:



These plans contain the following details;

A description of the service

The primary outcome that the service delivers

Details of the specific actions and tasks to be undertaken relevant to the delivery of the service, including each community that will receive the service

Key Performance Indicator/s

Operational Locations and Organisational Charts

The Council provides services from the following operational locations:

Service Delivery Centres:

Angurugu	Gunyangara	Ramingining
Galiwinku	Milingimbi	Umbakumba
Gapuwiyak	Milyakburra	Yirrkala

Regional Office

Nhulunbuy

Support Services:

Darwin

The current organisation charts for the operational locations are included in the Plan.

NT Location

East Arnhem Regional Council is situated in the far north-eastern corner of the Northern Territory covering a land mass of approximately 33,295km². It represents nine remote communities of Arnhem Land, being:

Angurugu	Gunyangara	Ramingining
Galiwinku	Milingimbi	Umbakumba
Gapuwiyak	Milyakburra	Yirrkala

Five of these communities are on islands off the coast of East Arnhem.



Wards & Local Authorities

The East Arnhem Regional Council is comprised of 14 Councillors elected from 6 cultural based electoral wards, and a total of 126 Local Authority Members across 9 Local Authorities, to represent over 10,000 people, with an Aboriginal population over 90 per cent.

Community Advisory Boards were created with the formation of the Regional Council in 2008 and further strengthened in 2014 into Local Authorities, through formalising their role, ensuring full secretariat support and responses to their decisions, the allocation of designated funds, and a direct advisory role to the Regional Council and, in turn, the other two levels of Government.

The Local Authorities have a legislated role:

"to allow local communities a voice in the formulation of policies for the locality as well as policies for the area and the region, and

"to take the views of local communities back to the council and act as advocates on their behalf."

The Regional Council has a legislated role:

"to play a broad role in promoting the social, economic, environmental, and cultural well-being of their local communities."

"to be responsive to the needs, interests and aspirations of individuals and groups within its area"

"to cooperate with Territory and national governments in the delivery of services for the benefit of its area."

East Arnhem Regional Council Structure



The Council Wards, the communities they represent and the current Councillors for each of the Wards follow.

Anindilyakwa Ward



Councillor

Councillor Elliot Barra
Councillor Gordon Walsh

Elected in

August 2017
August 2017

Term

First
First

Birr Rawarrang Ward

Councillor

Councillor Jason Mirritjawuy

Elected in

August 2017

Term

First



Note: Birr Rawarrang Ward currently has a vacancy.

Gumurr Gattjirr Ward



Councillor

Councillor Joe Djakala

Councillor Lapulung
Dhamarrandji

Elected in

June 2019

February 2021

Term

First

First

Gumurr Marthakal Ward



Councillor

Councillor Kaye Thurlow

Councillor Evelynna Dhamarrandji

Councillor David Djalangi

Elected in

August 2017

August 2017

August 2017

Term

Third

First

First

Gumurr Miwatj Ward



Councillor

Councillor Yananyumul
Mununggurr

Councillor Djuwalpi Marika

Councillor Yirmal Marika

Elected in

August 2017

February 2019

February 2019

Term

Third

First

First

Gumurr Miwatj Ward



Councillor

Councillor Wesley Bandi
Wunungmurra

Councillor Bobby
Wunungmurra

Elected in

August 2017

August 2017

Term

Second

First



EARC Snapshot – Statistics and Facts

(Data: CENSUS 2016)

HOUSEHOLDS



1,780

LANGUAGES



In a shift from the rest of Australia, 4.9% of people only spoke English at home. Other languages spoken at home included Djambarrpuyngu 46.4%, Anindilyakwa 14.9%, Dhuwaya 3.7%, Gupapuyngu 1.5% and Gumati 1.2%.

POPULATION 9,026



Male 49.6%
Female 50.4%

MEDIAN AGE



25

FAMILIES



1,942

EDUCATION



Of the people aged 15 and over in East Arnhem, 13.9% have completed Year 12 as their highest level of education. 4.6% had completed a Certificate III or IV and 1.5% had completed an Advanced Diploma or Diploma.

WORKFORCE



There were 2,003 people who reported being in the labour force in the week before Census night in East Arnhem (R) (Local Government Areas). Of these 40.2% were employed full time, 26.4% were employed part-time and 25.9% were unemployed.

INCOME



The median weekly personal income for people aged 15 years and over in East Arnhem (R) (Local Government Areas) Was \$242.

ANCESTRY



Australian Aboriginal	85%	Australian	3.4%
English	2.2%	Irish	0.9%

With 96.6% of the regions residents born in Australia, it is interesting to note that the next most common countries of birth were New Zealand (0.04%), England (0.3%), United States of America (0.1%), India (0.1%) and Fiji (0.1%).

Environmental Analysis

During the consultation process Councillors identified the business's and the regions strengths and weaknesses and analysed the opportunities and threats that could positively or negatively impact them and the regions residents.

<p>STRENGTH</p>	<p><i>Culture & language</i></p> <p><i>History</i></p> <p><i>Respect</i></p> <p><i>Strong leaders</i></p> <p><i>Leadership</i></p> <p><i>Communication with elders</i></p> <p><i>Connection to land & families</i></p>	<p>WEAKNESS</p> <p><i>Housing</i></p> <p><i>Welfare state</i></p> <p><i>Job opportunities</i></p> <p><i>Economic system understanding</i></p> <p><i>Government interaction</i></p> <p><i>Education</i></p> <p><i>Violence (safe house)</i></p> <p><i>Law & lore management</i></p> <p><i>Funding needs</i></p> <p><i>External parties making decisions not communities</i></p>
<p>OPPORTUNITY</p>	<p><i>Bush school</i></p> <p><i>Being responsible for family and community – what they have, do and action not government – empower each other</i></p> <p><i>Two way learning</i></p> <p><i>Training that achieves results</i></p> <p><i>Council protocols for external parties in communities</i></p> <p><i>Businesses – self-sustaining, self-reliance</i></p>	<p>THREAT</p> <p><i>Violence</i></p> <p><i>Government interaction</i></p> <p><i>External parties making decisions</i></p> <p><i>Loss of opportunities due to lack of education</i></p> <p><i>Disempowered communities</i></p>

Goals Outcomes & Strategies

Goal	1	Leadership through excellence - Champion the advancement of the Region through professionalism and good governance.
Outcomes	1.1	Embed respect for local Indigenous culture through all Council practices.
Strategy	1.1.1	<i>Review, update and implement the East Arnhem Regional Council Reconciliation Action Plan.</i>
Outcomes	1.2	Develop the Council's perception through high standards of business practices, communications and transparency
Strategy	1.2.1	<i>Implementation of East Arnhem Regional Council Signage Program.</i>
	1.2.2	<i>Ensure capacity for customer relationship management including complaints procedures and mechanisms for community feedback on service delivery.</i>
	1.2.3	<i>Achieve a cohesive and unified approach across all service delivery centres.</i>
	1.2.4	<i>Maintain critical policies, procedures and standard operating procedural documents.</i>
	1.2.5	<i>Implement, review, update and report on Council Strategic, Corporate, Business and Community Plans.</i>
	1.2.6	<i>Ensure the efficient and effective implementation of policies, processes and control systems for the administration, finance and risk management of the Council.</i>
	1.2.7	<i>Develop a process for developing, implementing and enforcing By-Laws.</i>
Outcomes	1.3	Review and allocate resources across the Council for effective and efficient service delivery
Strategy	1.3.1	<i>Plan and assess projects and programs with consideration to the bottom line of social, cultural, environmental and economic impacts.</i>
Outcomes	1.4	Improve local decision-making through consultation and empowerment
Strategy	1.4.1	<i>Provide ongoing support for Local Authorities and Committees that contribute to community and Council governance.</i>
	1.4.2	<i>Establish formal and informal mechanisms for community consultation on key issues and input into decision making.</i>
Outcomes	1.5	Continual improvement in the governance capacity of elected members and staff
Strategy	1.5.1	<i>Implement ongoing training programs for Councillors and Local Authority Members.</i>
	1.5.2	<i>Ensure the efficiency and effectiveness of Council's governance processes including administrative and other support for Elected Members.</i>
	1.5.3	<i>Develop internal systems and procedures that ensure excellence in governance and decision making, with continued improvement in communication between elected members and council management.</i>
Outcomes	1.6	Proactive partnerships with communities and stakeholders
Strategy	1.6.1	<i>Develop partnerships with government agencies and the private sector to maximise the level of external resources available to provide council services.</i>
	1.6.2	<i>Establish an East Arnhem Regional Council community benefits program.</i>
	1.6.3	<i>Ensure advocacy and representation of Council interests through government, the private sector and the media.</i>
	1.6.4	<i>Build effective relationships with governments, businesses and members of the public.</i>
Outcomes	1.7	Clear and consistent understanding of Council's roles and responsibilities
Strategy	1.7.1	<i>Promote community awareness of Council's technical services delivery levels.</i>

Outcomes	1.8	Build and maintain a strong, professional, empowered workforce.
<i>Strategy</i>	1.8.1	<i>Ensure high standards of professionalism and support for Council staff through appropriate human resource policies, plans and procedures.</i>
	1.8.2	<i>Implement a recruitment and retention program with emphasis on local employment.</i>
	1.8.3	<i>Develop appropriate internal organisational learning and development programs.</i>
Goal	2	Strong and safe communities - Further the wellbeing of people and culture through consultation and coordination of community based programs.
Outcomes	2.1	Work with community and stakeholders to identify and deliver services that are accessible and support the wellbeing of community.
<i>Strategy</i>	2.1.1	<i>Prioritise core service delivery in accordance with Community Plans.</i>
	2.1.2	<i>Facilitate divestment / delivery of Post Office services to remote communities.</i>
Outcomes	2.2	Collaborate with community and stakeholders for safer communities.
<i>Strategy</i>	2.2.1	<i>Facilitate and advocate for community safety, improved health and other services.</i>
Outcomes	2.3	Deliver services to support a well-functioning community.
<i>Strategy</i>	2.3.1	<i>Establish and facilitate the delivery of youth, sport and recreation programs.</i>
	2.3.2	<i>Advocate for greater funding to meet the needs of the aged and disabled.</i>
	2.3.3	<i>Improve systems for managing mechanical workshop stock, quotations, job costing and public access.</i>
	2.3.4	<i>Formalise period contracts with motor mechanical service providers.</i>
	2.3.5	<i>Facilitate the delivery of library and cultural heritage services.</i>
	2.3.6	<i>Provide a community radio service.</i>
	2.3.7	<i>Support the provision of Children and Family services.</i>
	2.3.8	<i>Provide support services for the aged and disabled.</i>
	2.3.9	<i>Operate housing offices.</i>
	2.3.10	<i>Manage companion animal welfare and control.</i>
Outcomes	2.4	Acknowledge and respect culture through support of community events and activities
<i>Strategy</i>	2.4.1	<i>Promote, support and conduct cultural, civic and sporting events.</i>
	2.4.2	<i>Support the delivery of arts and cultural programs.</i>
Outcomes	2.5	Advocate on behalf of community for improved services and infrastructure that support the wellbeing and safety of all community members.
<i>Strategy</i>	2.5.1	<i>Advocate for new and improved community housing.</i>
	2.5.2	<i>Undertake housing maintenance activities</i>
	2.5.3	<i>Maximise benefit for monetary outlay within social housing program.</i>
	2.5.4	<i>Advocate for and support prevention initiatives to minimise drug, alcohol and volatile substance misuse.</i>
	2.5.5	<i>Advocate for the delivery of a range of Government and related services through Government Service Centres at each community.</i>
	2.5.6	<i>Facilitate the delivery of financial management support programs.</i>
Outcomes	2.6	Continue to source all avenues of funding to support program delivery.
<i>Strategy</i>	2.6.1	<i>Advocate for greater funding to meet the needs of the aged and disabled.</i>
	2.6.2	<i>Maximise the level of external funding available to source council service delivery.</i>
	2.6.3	<i>Effective and efficient management of program funding agreements.</i>

	2.6.4	<i>Seek funding to maintain, upgrade and construct youth, sport and recreation facilities.</i>
Goal	3	Building capacity and sustainability - Deliver innovative and practical development opportunities for EARC's people and communities.
Outcomes	3.1	Create clear and direct pathways for local employment
Strategy	3.1.1	<i>Provide leadership and management of motor mechanical workshop staff and day to day operations.</i>
	3.1.2	<i>Increasing Indigenous employment in social housing program.</i>
	3.1.3	<i>Support Indigenous employment opportunities through more effective use of training and employment schemes.</i>
	3.1.4	<i>Support the development of local Indigenous businesses.</i>
Outcomes	3.2	Create partnerships and opportunities for students and school leavers
Strategy	3.2.1	<i>Increase school based apprenticeships and traineeships</i>
Outcomes	3.3	Support the development of local businesses and organisations with an emphasis on Indigenous employment.
Outcomes	3.4	Create opportunities to offer adult and youth training to build community capacity and empowerment.
Strategy	3.4.1	<i>Implement a capacity building program for current and future community leaders.</i>
	3.4.2	<i>Pursue a future leaders program.</i>
Outcomes	3.5	Seek funding and partnership opportunities to continue the development of community members.
Goal	4	Built and Natural environments - Encourage pride and respect in community through care for country and identified infrastructure.
Outcomes	4.1	Maintain and enhance a clean, tidy, welcoming community
Strategy	4.1.1	<i>Put waste collection contracts in place.</i>
	4.1.2	<i>Put in place transfer stations where required to compliment services.</i>
	4.1.3	<i>Establish management plans for waste facilities</i>
	4.1.4	<i>Carry out regular collection of waste.</i>
	4.1.5	<i>Ensure landfills at each community are licensed and operate in accordance with NT Environmental Protection Agency requirements.</i>
	4.1.6	<i>Plan for long term waste disposal needs.</i>
	4.1.7	<i>Ensure all opportunities for recycling across Council's communities are investigated and implemented if viable.</i>
	4.1.8	<i>Maintain and upgrade community cemeteries.</i>
	4.1.9	<i>Maintain and enhance parks, gardens and open spaces.</i>
	4.1.10	<i>Research conducted on the impacts of climate change on the East Arnhem Region</i>
	4.1.11	<i>Investigate and implement an appropriate Mosquito Control Program for East Arnhem communities</i>
	4.1.12	<i>Investigate and implement an appropriate weed control program for East Arnhem communities</i>
	4.1.13	<i>Identify environmentally sensitive areas within the East Arnhem region and implement appropriate plans and procedures to protect the areas</i>
	4.1.14	<i>Engage the community in waste and environmental education initiatives</i>

Outcomes	4.2	Maintain Council controlled roads and traffic management to a safe and usable standard.
Strategy	4.2.1	<i>Maintain transport infrastructure standards appropriate for the East Arnhem region and constituent's expectations</i>
	4.2.2	<i>Identify gaps between Council's transport infrastructure standards and the current state of amenity and repair.</i>
	4.2.3	<i>Maintain a hierarchy of Council controlled transport infrastructure.</i>
	4.2.4	<i>Upgrade street signs and traffic management infrastructure.</i>
	4.2.5	<i>Continually monitor and carry out minor road repairs.</i>
	4.2.6	<i>Minimise operational costs and maximise functionality of street lighting.</i>
Outcomes	4.3	Ensure buildings, plant, equipment and fleet vehicles are fit for purpose and sufficient to provide service deliverables through maintenance and security practices.
Strategy	4.3.1	<i>Provide quality visitors accommodation for internal and external stakeholders use.</i>
	4.3.2	<i>Undertake measures aiming to reduce future reactive maintenance to Council controlled assets.</i>
	4.3.3	<i>To maintain all fleet assets in a safe and operational condition.</i>
	4.3.4	<i>Maintain accurate motor plant and vehicle data.</i>
	4.3.5	<i>Utilise modern information and communications technology to maximise service delivery.</i>
	4.3.6	<i>Maximise buying power through regional consolidation of fuel purchases with other organisations wherever possible.</i>
	4.3.7	<i>Minimise mark up to fuel purchase price through application of a "real time" formula.</i>
	4.3.8	<i>Maintain fuel stock levels.</i>
	4.3.9	<i>Manage, maintain, upgrade and replace Council furniture and equipment.</i>
	4.3.10	<i>Implement effective cost recovery mechanisms for use of Council's motor plant and vehicles.</i>
	4.3.11	<i>Continuously monitor vehicle usage in relation to compliance with Council Policy.</i>
	4.3.12	<i>Ensure motor plant and vehicles are ordered sufficiently to expiry of recommended service life.</i>
	4.3.13	<i>Maintain accurate building infrastructure records.</i>
	4.3.14	<i>Provide ongoing maintenance and capital upgrades to all Council controlled building infrastructure while targeting highest priority works.</i>
	4.3.15	<i>Implement and manage tenancy and occupancy agreements for all Council controlled buildings.</i>
	4.3.16	<i>Increase capacity to manage design and construction activities.</i>
	4.3.17	<i>Securely store Council vehicles after hours and when not in use.</i>
	4.3.18	<i>Upgrade fuel distribution infrastructure to comply with relevant standards and business requirements.</i>
Outcomes	4.4	Secure and maintain long term tenure over Council controlled infrastructure.
Strategy	4.4.1	<i>Establish and maintain long term leases for Council controlled building infrastructure on Aboriginal land.</i>
	4.4.2	<i>Maintain Council's capital holdings in line with Council needs and future requirements.</i>

Service Delivery Map

	Directorate (26)	Technical and Infrastructure Services (11)	Community Development (12)	CEO Services (3)
CORE	Core Services (12)	101 – Local Laws & Administration of Local Laws	115 – Library Services	100 – Local Authorities
	Provides services to Council constituents	108 – Veterinary and Animal Control Services	156 – Community Events	
		116 – Lighting for Public Safety		
		118 – Local Road Maintenance & Traffic Management		
		119 – Local Road Upgrade and Construction		
		129 – Waste and Environmental Services		
		169 – Municipal Services		
	Support Services (6)	122 – Building and Infrastructure Services	107 – Community Development	168 – CEO Services
	Provides internal services across all areas of the organisation	112 – Fleet and Workshop Services		167 – Financial & Operating Services
		114 – Information Communication and Technology Services		
DISCRETIONARY	Agency Services (4)		147 – Community Patrol and Sobering Up Shelters (SUS) Services	
	Performs a level of work for another tier of Government (unless they have a commercial prospect)		146 – Community Media	
			152 – Youth, Sport and Recreation Services	
			138 – Tenancy Services	
			141 – Aged Care and Disability Services	
			145 – Children and Family Services	
	Commercial Services (4)	134 – Fleet and Workshop Services	136 – Post Office Agency	
	Provides discretionary services within the Council, including work on behalf of other agencies, on a commercial basis		139 – Visitor Accommodation	
		157 – Local Commercial Opportunities		

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1 – Technical and Infrastructures Services

Service Profile:	101 - Core – Local Laws & Administration of Local Laws
Business Unit:	Technical Services Leadership

Description:

Facilitate the Administration of Local Laws in the 9 communities in East Arnhem Regional Council.

Primary Outcome:

1.2 Develop the Council's perception through high standards of business practices, communications and transparency.

Secondary Outcomes:

1.4 Improve local decision-making through consultation and empowerment.

Actions:

Action ID	Action	Start Date	Completion Date
<i>Budget Type: New Initiatives - Operating one-off</i>			
1.2.7.1	Implement Council By-Laws surrounding nominated areas of concern and Repeal the 2 existing By-Laws in Angurugu as per Departmental advice.	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Local Laws (By Laws) education session conducted in each community	#	9.00	9.00	9.00	9.00	9.00

Service Profile:	108 - Core – Veterinary and Animal Control Services
Business Unit:	Veterinary and Animal Control

Description:

Implementation of programs for the care and control of animals to protect the health, safety, amenity and environment of the community. The provision of a service that promotes the responsible care of companion animals.

Primary Outcome:

2.3 Deliver services to support a well-functioning community.

Actions:

Action ID	Action	Start Date	Completion Date
<i>Budget Type: New Initiatives - Operating ongoing</i>			
2.3.10.11	Actively pursue grant and funding opportunities to improve program delivery and pet education across the region.	01/07/2021	30/06/2022
<i>Budget Type: Operating (recurrent)</i>			
2.3.10.12	Provide 6 monthly program outcome statistics to Local Authority and Council meetings.	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Conduct community program visits at least 3 times per year	#	3.00	3.00	3.00	3.00	3.00
Pursue additional operational grants for the program	#	2.00	2.00	2.00	2.00	2.00
Animal Management customer satisfaction levels	%	80.00	80.00	80.00	80.00	80.00

Service Profile:	112 - Support - Fleet and Workshop Services
Business Unit:	Fleet

Description:

Management of all Council's vehicles and motor plant including:

- vehicle acquisition
- scheduled maintenance in accordance with manufacturers specifications
- management of vehicle accidents, including completion of accident reports and claims, insurance assessor liaison
- disposal of vehicles and plant at the end of their service life in accordance with Council policy
- ensuring life-cycle costs are apportioned appropriately
- continually review fleet processes and procedures to ensure ongoing efficiency improvements
- management of the fleet maintenance database including maintaining comprehensive records and coordination of data fuel system and
- ensure all fleet asset registrations and insurance are current

Primary Outcome:

4.3 Ensure buildings, plant, equipment and fleet vehicles are fit for purpose and sufficient to provide service deliverables through maintenance and security practices.

Actions:

Action ID	Action	Start Date	Completion Date
<i>Budget Type: Operating (recurrent)</i>			
4.3.3.1	Defects found or reported which are outside of scheduled service will be planned, prioritised and repaired in timely manner	01/07/2021	30/06/2022
4.3.3.3	Schedule of routine maintenance in accordance with	01/07/2021	30/06/2022

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4.3.4.1	manufacturer specification and environmental requirements Maintenance failure records to be provided to EARC by mechanics and distributed to programs leasing fleet.	01/07/2021	30/06/2022
4.3.4.2	Maintain an internal commercial Service Level Agreement for fleet mechanical services across all operational locations.	01/07/2021	30/06/2022
4.3.4.3	Ensure all fleet usage is in line with Council policy and report to program regional managers monthly on any breaches to address with staff at a program level.	01/07/2021	30/06/2022
4.3.10.2	Asset resale valuations to be conducted every 2.5yrs	01/07/2021	30/06/2022
4.3.11.1	Track and provide monthly reports to Program Managers of 'Daily Vehicle and Plant Check' completion status	01/07/2021	30/06/2022
4.3.11.2	Provide training to Program Managers in the monitoring and use of the Secure Track System to ensure compliance in relation to Fleet operations and Council policy and directions	01/07/2021	30/06/2022
4.3.11.3	Continually review current practices and procedures to ensure compliance with EARC Fleet policy	01/07/2021	30/06/2022
4.3.12.1	Ensure grouping replacement of equipment to ensure standardisation of assets across operational areas.	01/07/2021	30/06/2022
4.3.12.2	Identify and replace existing motor plant and vehicles that are outside recommended service life.	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Ensure all fleet maintenance is undertaken when due	%	100.00	100.00	100.00	100.00	100.00
Completion of all capital purchases as per budget	%	100.00	100.00	100.00	100.00	100.00
Achieve an 80% customer satisfaction result across the program	%	80.00	80.00	80.00	80.00	80.00

Service Profile: 114 - Support - Information Communications and Technology (ICT) Services
Business Unit: Information Communications and Technology

Description:

Provision of Information Technology services including:

- Development and maintaining the ICT Asset Management System.
- Managing ICT Contracts and Procurement
- Establish and review of ICT policies and procedures
- Development of ICT Strategic Plan
- Ongoing review and upgrade of current ICT infrastructure.
- Provide ongoing technical advice, support and recommendations for Staff.

Primary Outcome:

1.2 Develop the Council's perception through high standards of business practices, communications and transparency.

Actions:

Action ID	Action	Start Date	Completion Date
<i>Budget Type: Operating (recurrent)</i>			
1.2.6.1	Implementation of Close Circuit Television (CCTV) for Public Safety – actively pursue grants and funding for the implementation of CCTV throughout the Communities and for Key facilities.	01/07/2021	30/06/2022
1.2.6.3	Actively pursue and Implement smart device capable security camera and remote monitoring systems in all Council housing	01/07/2021	30/06/2022
1.2.6.4	Manage all telecommunication services throughout EARC and provide reporting to managers on any system failures or outages.	01/07/2021	30/06/2022
1.2.6.6	Conduct 6 monthly ICT inspections and condition audits in Community operational Locations	01/07/2021	30/06/2022
4.3.5.2	Conduct 3 Monthly satisfaction survey on ICT performance with end user programs	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Completion of all capital and leasing purchases as per budget	%	100.00	100.00	100.00	100.00	100.00
All maintenance and systems issues are actioned and reported on within 24 hrs	%	100.00	100.00	100.00	100.00	100.00
Pursue additional operational grants for the program	#	1.00	1.00	1.00	1.00	1.00
Reduced expenditure across ICT charges and Internal ICT Allocations throughout all service programs	%	10.00	10.00	10.00	10.00	10.00
Improved EARC staff user experience in Information Technology	%	60.00	60.00	60.00	60.00	60.00

Service Profile: 116 - Core - Lighting for Public Safety

Business Unit: Transport Infrastructure

Description:

Provide adequate lighting of residential roads and associated footpaths to enhance resident and motorist safety.

Primary Outcome:

4.2 Maintain Council controlled roads and traffic management to a safe and usable standard.

Actions:

Action ID	Action	Start Date	Completion Date
<i>Budget Type: Operating (recurrent)</i>			
4.2.6.1	Manage, maintain and upgrade streetlights in Angurugu	01/07/2021	30/06/2022
4.2.6.2	Manage, maintain and upgrade streetlights in Milyakburra	01/07/2021	30/06/2022
4.2.6.3	Manage, maintain and upgrade streetlights in Umbakumba	01/07/2021	30/06/2022
4.2.6.4	Manage, maintain and upgrade streetlights in Galiwin'ku	01/07/2021	30/06/2022
4.2.6.5	Manage, maintain and upgrade streetlights in Gapuwiyak	01/07/2021	30/06/2022
4.2.6.6	Manage, maintain and upgrade streetlights in Milingimbi	01/07/2021	30/06/2022
4.2.6.7	Manage, maintain and upgrade streetlights in Ramingining	01/07/2021	30/06/2022
4.2.6.8	Manage, maintain and upgrade streetlights in Yirrkala	01/07/2021	30/06/2022
4.2.6.9	Manage, maintain and upgrade streetlights in Gunyanara	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Monthly street light audits completed (and actioned as required)	%	100.00	100.00	100.00	100.00	100.00

Service Profile: 118 - Core - Local Road Maintenance and Traffic Management
Business Unit: Transport and Infrastructure

Description:

Maintenance, upgrade and construction of sealed and unsealed roads, footpaths, kerbing, road verges and drainage to ensure all roads within the Council are maintained to an appropriate standard.

Primary Outcome:

4.2 Maintain Council controlled roads and traffic management to a safe and usable standard.

Actions:

Action ID	Action	Start Date	Completion Date
<i>Budget Type: Operating (recurrent)</i>			
4.2.1.1	Manage the maintenance and upgrade of local roads drainage and pedestrian infrastructure under core allocated funds and grant project funding.	01/07/2021	30/06/2022
4.2.4.1	Local Road Maintenance - Angurugu	01/07/2021	30/06/2022
4.2.4.2	Local Road Maintenance - Milyakburra	01/07/2021	30/06/2022
4.2.4.3	Local Road Maintenance & upgrade - Umbakumba	01/07/2021	30/06/2022
4.2.4.4	Local Road Maintenance - Galiwin'ku	01/07/2021	30/06/2022
4.2.4.5	Local Road Maintenance and Upgrade - Yirrkala	01/07/2021	30/06/2022
4.2.4.6	Local Road Maintenance - Gunyangara	01/07/2021	30/06/2022
4.2.4.7	Local Road Maintenance - Gapuwiyak	01/07/2021	30/06/2022
4.2.4.8	Local Road Maintenance - Ramingining	01/07/2021	30/06/2022
4.2.4.9	Local Road Maintenance - Milingimbi	01/07/2021	30/06/2022
4.2.5.1	Source additional funding for pedestrian infrastructure	01/07/2021	30/06/2022

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across community locations.

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Annual grading across the gravel network completed	%	100.00	100.00	100.00	100.00	100.00
Local road maintenance customer satisfaction levels	%	80.00	80.00	80.00	80.00	80.00

Service Profile:	119 - Core - Local Road Upgrade and Construction
Business Unit:	Transport and Infrastructure

Description:

Upgrade and construction of sealed and unsealed roads, footpaths, kerbing, road verges and drainage to ensure all roads within the Region are maintained to an appropriate standard.

Primary Outcome:

4.2 Maintain Council controlled roads and traffic management to a safe and usable standard.

Actions:

Action ID	Action	Start Date	Completion Date
<i>Budget Type: Capital</i>			
4.2.2.1	Upgrade Local Roads - Angurugu	01/07/2021	30/06/2022
4.2.2.4	Upgrade Local Roads - Gapuwiyak	01/07/2021	30/06/2022
<i>Budget Type: New Initiatives - Operating ongoing</i>			
4.2.1.3	Actively pursue funding opportunities for road improvements across the Regional roads network for improved traffic amenity, safety and reduce wet season damage on the network.	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Angurugu roads capital upgrade completed	%	100.00	100.00	100.00	100.00	100.00
Gapuwiyak roads capital upgrade completed	%	100.00	100.00	100.00	100.00	100.00
Pursue additional operational grants for the program	#	2.00	2.00	2.00	2.00	2.00

Service Profile:	122 - Support – Building and Infrastructure Services
Business Unit:	Assets

Description:

Management of all Council controlled buildings and Fixed Assets including:

- tenancies
- repairs and maintenance
- upgrades
- replacements
- acquisitions and insurances
- Compliance inspections

Primary Outcome:

4.3 Ensure buildings, plant, equipment and fleet vehicles are fit for purpose and sufficient to provide service deliverables through maintenance and security practices.

Actions:

Action ID	Action	Start Date	Completion Date
<i>Budget Type: Operating (recurrent)</i>			
1.2.5.2	Provide area, operational, asset reports every 6 months to scheduled Council meetings	01/07/2021	30/06/2022
1.3.1.1	Ensure all Directorate operational areas operate in accordance with service requirement and expectations and deliver such requirements within relevant budget parameters.	01/07/2021	30/06/2022
1.4.2.1	Provide relevant Program / Project updates to every Local Authority Community meeting as required.	01/07/2021	30/06/2022
1.6.4.2	Spend 1 week in each community location for the period to engage directly with stakeholder and community members surrounding the Directorate program operation's to gauge additional delivery requirements / effectiveness of the current service delivery and feedback relating to required improvement of such services	01/07/2021	30/06/2022
2.1.1.10	Maintain a 10 year Public Area Infrastructure Asset Plan	01/07/2021	30/06/2022
2.6.2.1	Maintain a library of shelf-ready infrastructure grant applications	01/07/2021	30/06/2022
4.3.2.2	Administer current long term contract for the six monthly routine servicing and maintenance of Fire Protection equipment in all Council controlled building assets	01/07/2021	30/06/2022
4.3.2.3	Administer current long term contract for six monthly routine Pest Control services to all Council controlled building assets	01/07/2021	30/06/2022
4.3.9.1	Purchase within budget, furnishings for all staff housing	01/07/2021	30/06/2022
4.3.13.1	Undertake 6 monthly maintenance audits to all Council controlled building assets	01/07/2021	30/06/2022
4.3.13.2	Engage external agency to undertake valuations to all Council controlled building assets every 2 years	01/07/2021	30/06/2022
4.3.14.1	Undertake ongoing reactive maintenance to all Council controlled building assets	01/07/2021	30/06/2022
4.3.14.2	Conduct minor capital upgrades to various council controlled buildings throughout the Region in line with the allocated budget per community.	01/07/2021	30/06/2022
4.3.14.3	Undertake Security upgrades at operational facilities and Council Housing	01/07/2021	30/06/2022
4.3.14.4	Manage Local Authority infrastructure projects and supply updates to all Local authority meetings on progress.	01/07/2021	30/06/2022
4.3.14.5	Undertake inspections and develop a public area tree register and maintenance schedule in community locations	01/07/2021	30/06/2022
4.3.15.1	Implement and maintain formal occupancy agreements with all agencies utilising Council controlled buildings	01/07/2021	30/06/2022
4.3.15.2	Implement and maintain Tenancy Agreements with Council staff and programs residing in Council controlled building assets.	01/07/2021	30/06/2022
4.3.15.3	Conduct 6 Monthly Tenancy Inspections across EARC Building Assets - both Residential and Commercial	01/07/2021	30/06/2022

4.4.1.2	Administer current land leasing arrangements with Traditional owners (or representatives) for Council controlled building assets, public areas and waste facilities	01/07/2021	30/06/2022
4.4.2.2	Oversee all current and future service / leasing contracts relevant to the directorate and Council operations	01/07/2021	30/06/2022
4.4.2.4	Utilise drone and remote technologies into Councils operations	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Achieve an 80% customer satisfaction result across the program	%	80.00	80.00	80.00	80.00	80.00
All maintenance requests are initiated within 48 hrs	%	100.00	100.00	100.00	100.00	100.00
Completion of all capital projects as per budget	%	100.00	100.00	100.00	100.00	100.00
All entry and exit inspections are carried out and actioned	%	100.00	100.00	100.00	100.00	100.00
Pursue additional operational grants for the program	#	3.00	3.00	3.00	3.00	3.00
All bond monies are collected and processed accordingly on vacating	%	100.00	100.00	100.00	100.00	100.00
Ensure all occupants of facilities have executed agreements in place	%	100.00	100.00	100.00	100.00	100.00

Service Profile: 129 - Core - Waste and Environmental Services
Business Unit: Regional Waste and Environment

Description:

Management of waste collection and landfill facilities, including waste transfer, recycling and other waste related facilities and programs.

Primary Outcome:

4.1 Maintain and enhance a clean, tidy, welcoming community.

Secondary Outcomes:

2.1 Work with community and stakeholders to identify and deliver services that are accessible and support the wellbeing of community.

Actions:

Action ID	Action	Start Date	Completion Date
Budget Type: Capital			
4.1.2.1	Construct a residential waste transfer station at Yirrkala, subject to funding and required approvals	01/07/2021	30/06/2022
4.1.2.2	Construct a residential waste transfer station at Angurugu	01/07/2021	30/06/2022
Budget Type: New Initiatives - Operating one-off			
4.1.5.2	Develop and implement environmental management plans	01/07/2021	30/06/2022

	for all Council operated Waste Management and Transfer Station Facilities		
4.1.5.3	Construct a container style site office and off the grid service connections at the Galiwinku Waste Management Facility.	01/07/2021	30/06/2022
4.1.5.5	Development and implementation of Waste Management Facility Contractor Induction education and site procedures.	01/07/2021	30/06/2022
4.1.5.6	Construct Listed Waste Compounds at each of the Council Waste Management Facilities.	01/07/2021	30/06/2022
4.1.5.7	Investigate hydrogeological and associated groundwater monitoring requirements and cost modeling for future capital or grant funding opportunities.	01/07/2021	30/06/2022
4.1.6.1	Develop a Master Site Plan for each of Council's Waste Management Facilities.	01/07/2021	30/06/2022
4.1.6.2	Install a site monitoring CCTV Camera at the Umbakumba Waste Management Facility	30/06/2021	30/06/2022
Budget Type: New Initiatives - Operating ongoing			
4.1.9.12	Implement and manage appropriate public area litter infrastructure and collection schedules within all communities.	01/07/2021	30/06/2022
4.1.14.1	Develop, support and monitor the undertaking of monthly community waste education presentations and events in conjunction with the Local Municipal Services, Community Development, and School based programs.	01/07/2021	30/06/2022
4.1.14.2	Implement and conduct a monthly community household rewards program for waste and environmental practices in each community in conjunction with the Community Development program in each community.	01/07/2021	30/06/2022
Budget Type: Operating (recurrent)			
1.4.2.2	Conduct Quarterly waste services customer satisfaction surveys with community residents and organisations.	01/07/2021	30/06/2022
2.6.2.4	Pursue grant funding opportunities to enhance waste, environment and sustainability delivery and capital infrastructure.	01/07/2021	30/06/2022
4.1.1.1	Outsource waste collection where opportunity to do so exists and is of financial and social benefit to Council. Annually review existing contracts to ensure an effective and efficient waste collection service is achieved and that Council is receiving value for money.	01/07/2021	30/06/2022
4.1.4.1	Manage a regular residential kerb side waste collection service at Angurugu, Umbakumba, Milyakburra, Yirrkala, Gunyangara, Gapuwiyak, Ramingining, Galiwinku and Milingimbi.	01/07/2021	30/06/2022
4.1.4.2	Manage a regular commercial kerb side waste collection service at Angurugu, Umbakumba, Milyakburra, Yirrkala, Gunyangara, Gapuwiyak, Ramingining, Galiwinku and Milingimbi.	01/07/2021	30/06/2022
4.1.4.3	Coordinate and monitor quarterly waste bin audits and repairs in conjunction with the Municipal Services Program in each community.	01/07/2021	30/06/2022
4.1.5.1	Manage Landfill / Transfer station operations in Galiwin'ku, Gapuwiyak, Milingimbi, Angurugu, Umbakumba, Milyakburra, Yirrkala, and Ramingining.	01/07/2021	30/06/2022
4.1.7.1	Develop and implement a 10 year Waste Management Strategy	01/07/2021	30/06/2022
4.1.7.2	Enter into partnerships and agreements, particularly for the	01/07/2021	30/06/2022

	transport or processing of recyclable material, to maximize the recycling opportunities for East Arnhem communities.		
4.1.7.3	Undertake and report on the removal of recycling streams within each community location.	01/07/2021	30/06/2022
4.1.7.4	Organise and support the Undertaking of CDS monthly collection community events to be held in each Community by the Municipal Services Program.	01/07/2021	30/06/2022
4.1.9.11	Conduct / coordinate and report on Quarterly ground litter audits in conjunction with the municipal Services Program in each Community.	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Develop environmental management plans for all Council run landfill sites	#	6.00	6.00	6.00	6.00	6.00
Pursue additional operational grants for the program	#	2.00	2.00	2.00	2.00	2.00
Number of Waste Management Facility operating licences secured	#	2.00	2.00	2.00	2.00	2.00
Number of shipments of available recycling streams	#	9.00	9.00	9.00	9.00	9.00
Waste Management customer satisfaction levels	%	80.00	80.00	80.00	80.00	80.00
Number of waste and environment community education campaigns completed	#	9.00	9.00	9.00	9.00	9.00
Development of Waste Management Facility Contractor Induction	#	6.00	6.00	6.00	6.00	6.00
Percentage of commercial entities invoiced for fees and charges	%	70.00	70.00	70.00	70.00	70.00
Angurugu Residential Waste Transfer Station construction completed	%	100.00	100.00	100.00	100.00	100.00

Service Profile: 134 - Commercial – Fleet and Workshop Services
Business Unit: Commercial and Agency Services Leadership

Description:

Provide and manage effective and efficient delivery of mechanical services to the communities of Gapuwiyak and Milingimbi.

Primary Outcome:

2.3 Deliver services to support a well-functioning community.

Actions:

Action ID	Action	Start Date	Completion Date
<i>Budget Type: Operating (recurrent)</i>			
3.1.1.1	Operate Mechanical Workshop in Milingimbi.	01/07/2021	30/06/2022
3.1.1.2	Operate Mechanical Workshop and Fuel Distribution Services in Gapuwiyak	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Mechanical Workshop annual operations expenditure within approved budget	%	100.00	100.00	100.00	100.00	100.00
Mechanical Workshop annual income turnover	%	10.00	10.00	10.00	10.00	10.00

Service Profile	169 - Core - Municipal Services
Business Unit:	Technical and Infrastructure

Description:

Maintain Council's open spaces (parks, gardens, cemeteries, sporting fields and play grounds).

Primary Outcome:

4.1 Maintain and enhance a clean, tidy, welcoming community

Actions:

Action ID	Action	Start Date	Completion Date
Budget Type: Operating (recurrent)			
4.1.8.1	Cemetery Management - East Arnhem Region	01/07/2021	30/06/2022
4.1.9.1	Municipal Services – Angurugu	01/07/2021	30/06/2022
4.1.9.2	Municipal Services – Milyakburra	01/07/2021	30/06/2022
4.1.9.3	Municipal Services – Umbakumba	01/07/2021	30/06/2022
4.1.9.4	Municipal Services – Galiwin'ku	01/07/2021	30/06/2022
4.1.9.5	Municipal Services – Yirrkala	01/07/2021	30/06/2022
4.1.9.6	Municipal Services – Gunyangara	01/07/2021	30/06/2022
4.1.9.7	Municipal Services – Milingimbi	01/07/2021	30/06/2022
4.1.9.8	Municipal Services – Gapuwiyak	01/07/2021	30/06/2022
4.1.9.9	Municipal Services – Ramingining	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Community satisfaction rating with the standard of maintenance of parks and open spaces	%	60.00	60.00	60.00	60.00	60.00
Daily inspections of vehicle/plant carried out	%	100.00	100.00	100.00	100.00	100.00
Burial records kept and maintained	%	100.00	100.00	100.00	100.00	100.00

2 – Community Development

Service Profile: 107 - Support - Community Development
Business Unit: Community Development Leadership

Description:

Key activities include:

- Delivering core services
- Support the delivery of agency services at a community level
- Liaising with the Prime Minister and Cabinet staff and various Stakeholders
- Liaise with agency support services
- Support the Local Authority
- Responding to service delivery requests and concerns
- Support and assist to Elected Members
- Ensure that the service delivery outcomes of East Arnhem Regional Council are met on a daily basis.

Primary Outcome:

2.1 Work with community and stakeholders to identify and deliver services that are accessible and support the wellbeing of community.

Actions:

Action ID	Action	Start Date	Completion Date
<i>Budget Type: Operating (recurrent)</i>			
1.6.4.3	Increase EARC Profile in Ramingining	01/07/2021	30/06/2022
1.6.4.4	Increase EARC Profile in Gapuwiyak	01/07/2021	30/06/2022
1.6.4.5	Increase EARC Profile in Galiwinku	01/07/2021	30/06/2022
1.6.4.7	Increase EARC Profile in Milyakburra	01/07/2021	30/06/2022
1.6.4.8	Increase EARC Profile in Umbakumba	01/07/2021	30/06/2022
1.6.4.9	Increase EARC Profile in Milingimbi	01/07/2021	30/06/2022
1.6.4.10	Increase EARC Profile in Yirrkala	01/07/2021	30/06/2022
1.6.4.11	Increase EARC Profile in Gunyangara	01/07/2021	30/06/2022
2.1.1.1	Community Management - Angurugu	01/07/2021	30/06/2022
2.1.1.2	Community Management - Milyakburra	01/07/2021	30/06/2022
2.1.1.3	Community Management - Umbakumba	01/07/2021	30/06/2022
2.1.1.4	Community Management - Yirrkala	01/07/2021	30/06/2022
2.1.1.5	Community Management - Gunyangara	01/07/2021	30/06/2022
2.1.1.6	Community Management - Gapuwiyak	01/07/2021	30/06/2022
2.1.1.7	Community Management - Ramingining	01/07/2021	30/06/2022
2.1.1.8	Community Management - Milingimbi	01/07/2021	30/06/2022
2.1.1.9	Community Management - Galiwin'ku	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Community Development - Variance reporting - Complete 100% of variance reports on time as per variance reporting calendar	%	100.00	100.00	100.00	100.00	100.00
Community Development Work Health & Safety – Complete all Work Health & Safety activities as per Work Health & Safety Calendar	#	100.00	100.00	100.00	100.00	100.00
Community Development Stakeholder Meetings – Attend or facilitate 6 stakeholder meetings per financial year	#	54.00	54.00	54.00	54.00	54.00
Community Development Budget Expenditure – Ensure that operational expenditure is within budgeted allowance	%	100.00	100.00	100.00	100.00	100.00
Community Development Emergency Management – All cyclone management documents are correct and up to date for the financial year	#	9.00	9.00	9.00	9.00	9.00
Council Profile – Minimum of 3 social media post per calendar year	#	27.00	27.00	27.00	27.00	27.00

Service Profile: 115 - Core – Library Services
Business Unit: Children Families and Libraries

Description:

East Arnhem Regional Council (EARC) delivers library and information services that aim to promote and facilitate the preservation of and access to historical and contemporary Indigenous and western culture and heritage.

Library services are funded by NT Libraries and Archives in five communities, at Milingimbi, Galiwin'ku, Umbakumba, Angurugu and Ramingining, employing a total of 9 Community Library Officers. Since October 2018, EARC also operates the Nhulunbuy Library, under a joint-use agreement with Nhulunbuy High School.

Free Wi-Fi access is available for community members at EARC libraries, and is also provided at Gapuwiyak.

Our libraries provide public access computers and access to other modern technology, collections of books and magazines for children and adults, puzzles and art and craft activities. When adding to the collection, we aim to increase the number of resources about the region, in local language, and by Indigenous authors.

Library Officers are supported to provide storytelling and art and craft activities. They also deliver a range a small projects, working with community to teach and highlight the importance of literacy and knowledge.

Primary Outcome:

2.3 Deliver services to support a well-functioning community.

Actions:

Action ID	Action	Start Date	Completion Date
Budget Type: Operating (recurrent)			
2.3.5.1	Provide support for the operations and development of community library services at Angurugu	01/07/2021	30/06/2022
2.3.5.2	Provide support for the operations and development of community library services at Galiwin'ku	01/07/2021	30/06/2022

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2.3.5.4	Provide support for the operations and development of community library services at Milingimbi	01/07/2021	30/06/2022
2.3.5.5	Provide support for the operations and development of community library services at Ramingining	01/07/2021	30/06/2022
2.3.5.6	Provide support for the operations and development of community library services at Umbakumba	01/07/2021	30/06/2022
2.3.5.7	Develop EARC policies and procedures for all EARC library services	01/07/2021	30/06/2022
2.3.5.8	Provide support for the operations and development of public library services at Nhulunbuy	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Client satisfaction with Library services – Maximum of 3 complaints per location per year	#	15.00	15.00	15.00	15.00	15.00
Library Operational Hours – Ensure that all libraries are open for 90% of publicised hours	%	90.00	90.00	90.00	90.00	90.00
Library Budget Expenditure – Ensure that operational expenditure is within budgeted allowance	%	100.00	100.00	100.00	100.00	100.00
Library Audit/Visits – Regional Manager audit of operations at each library every 6 months	#	10.00	10.00	10.00	10.00	10.00
Library Staff Development – Community Library Officers attend annual Library forum - 75% attendance by library staff	%	75.00	75.00	75.00	75.00	75.00
Library Staff Training	#	15.00	15.00	15.00	15.00	15.00
- Each location undertakes 2 formal in house training session per calendar year with Regional Manager						
- Each location undertakes 1 formal external training session per calendar year						

Service Profile:	136 - Commercial - Post Office Agency
Business Unit:	Commercial and Agency Services Leadership

Description:

Provide and manage effective and efficient delivery of postal services to the communities of Yirrkala, Gunyangara, Gapuwiyak, Ramingining, Milingimbi and Galiwinku.

Primary Outcome:

2.3 Deliver services to support a well-functioning community.

Actions:

Action ID	Action	Start Date	Completion Date
<i>Budget Type: Operating (recurrent)</i>			
2.1.2.1	Work with Australia Post to develop an appropriate postal service delivery model for the Council	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Post Office Agency Annual Operations expenditure within approved budget	%	100.00	100.00	100.00	100.00	100.00
Post Office Agency Client Satisfaction – Maximum of 3 complaints per year per location	#	15.00	15.00	15.00	15.00	15.00
Post Office Staff Retention – 80% of staff retained per financial year	%	80.00	80.00	80.00	80.00	80.00
Post Office Staff Training – 100% of staff engaged with post services have completed Australia Post training requirements	#	100.00	100.00	100.00	100.00	100.00

Service Profile: 139 - Commercial - Visitor Accommodation
Business Unit: Commercial and Agency Services Leadership

Description:

Provide and manage effective and efficient delivery of accommodation services to visitors visiting the communities of Gapuwiyak, Ramingining and Galiwinku.

Primary Outcome:

4.3 Ensure buildings, plant, equipment and fleet vehicles are fit for purpose and sufficient to provide service deliverables through maintenance and security practices.

Actions:

Action ID	Action	Start Date	Completion Date
<i>Budget Type: Operating (recurrent)</i>			
4.3.1.1	Operate and maintain Visitor Accommodation in Galiwinku	01/07/2021	30/06/2022
4.3.1.2	Operate and maintain Visitor Accommodation in Ramingining.	01/07/2021	30/06/2022
4.3.1.3	Operate and maintain Visitor Accommodation in Gapuwiyak.	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Visitor Accommodation annual operations expenditure within approved budget	%	100.00	100.00	100.00	100.00	100.00
Visitor Accommodation annual income turnover - minimum 90% of budgeted revenue	%	90.00	90.00	90.00	90.00	90.00
Visitor Accommodation Client Satisfaction – Maximum of 3 complaints per year	#	9.00	9.00	9.00	9.00	9.00

Service Profile: 141 - Agency – Aged Care and Disability Services
Business Unit: Aged Care and Disabilities

Description:

East Arnhem Regional Council (EARC) aims to improve the well-being of aged and disabled residents of East Arnhem through the provision of comprehensive Aged & Disability Services. All services are provided by practicing the principles of consumer directed care with a focus on wellness and reablement. The Aged & Disability Service provides support to frail, aged and disabled people and their carers to live in their community and to prevent premature admission to alternative care arrangements.

Primary Outcome:

2.3 Deliver services to support a well-functioning community.

Actions:

Action ID	Action	Start Date	Completion Date
<i>Budget Type: Capital</i>			
2.3.8.14	Prepare and make application for upgrade to Yirrkala Aged Care facility as grant opportunities arise	01/07/2021	30/06/2022
<i>Budget Type: Operating (recurrent)</i>			
2.3.8.1	Continue to support collaboration between EARC Aged and Disability Services, NT Government Clinics, Miwatj Health Clinics, Marthakal and Laynhapuy homelands.	01/07/2018	30/06/2022
2.3.8.2	Provide Indigenous and Torres Strait Flexible Aged Care, Provide Home Care Packages, Commonwealth Home Support Program, National Disability Insurance Scheme (NDIS) services in Angurugu	01/07/2018	30/06/2022
2.3.8.3	Provide Home Care Packages, Commonwealth Home Support Program, NDIS services in Gallwinku	01/07/2021	30/06/2022
2.3.8.4	Provide Home Care Packages, Commonwealth Home Support Program, NDIS services in Gapuwiyak	01/07/2021	30/06/2022
2.3.8.5	Provide Home Care Packages, Commonwealth Home Support Program, NDIS services in Milingimbi.	01/07/2021	30/06/2022
2.3.8.6	Provide Home Care Packages, Commonwealth Home Support Program, NDIS services in Umbakumba.	01/07/2021	30/06/2022
2.3.8.10	Continue to implement the Aged and Disability sector reforms as per Government legislation and regulatory requirements	01/07/2021	30/06/2022
2.3.8.11	Maintain all relevant data including databases such as ETools, Medicare, DEX and NDIS as per legislative requirements	01/07/2021	30/06/2022
2.3.8.12	Continue to promote and educate clients, families, communities, Council and stakeholders in the Aged and Disability reforms	01/07/2021	30/06/2022
2.3.8.13	Market and promote East Arnhem Regional Council Aged and Disability Services as a 'Service Provider of Choice' to strengthen their position in the emerging competitive business space	01/07/2021	30/06/2022
2.6.1.1	Advocate for change to the Aged and Disability Government reforms to enable flexibility to provide more effective and efficient service delivery to meet the needs of all clients in the region.	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
NDIS Consumer Satisfaction - 70% of NDIS participants are satisfied with the services provided	%	100.00	100.00	100.00	100.00	100.00
Aged Care Consumer Satisfaction – 90% of Aged Care participants are satisfied with the services provided	%	90.00	90.00	90.00	90.00	90.00
Aged Care & Disability Complaints – maximum number of 1 complaints per service per financial year	#	7.00	7.00	7.00	7.00	7.00
Utilisation for Individual Home Care Packages – 70% of all individual Home Care Package funds in utilised	%	70.00	70.00	70.00	70.00	70.00
NDIS Individual plan utilisation – 60% utilisation of individual NDIS plans by participants	%	80.00	80.00	80.00	80.00	80.00
NTJP Utilisation – 100% utilisation of Northern Territory Jobs Package (NTJP) grant funds	%	100.00	100.00	100.00	100.00	100.00
Aged Care Client Plans – Number of care plans in place match the number of enrolled clients	%	100.00	100.00	100.00	100.00	100.00
Aged & Disability Compliance – 100% of Aged & Disability Services calendar items are complete	%	100.00	100.00	100.00	100.00	100.00

Service Profile: 145 - Agency - Children and Family Services
Business Unit: Children Families and Libraries

Description:

East Arnhem Regional Council (EARC) delivers a range of child care, family support and nutrition programs across East Arnhem.

EARC is funded by the Department of Education, Skills and Employment funds to operate 4 child care services, at Gapuwiyak, Galiwin'ku, Umbakumba and Yirrkala, through the Community Child Care Fund. These services support parents to participate in the workforce and provide a safe learning environment for children. Our child care services aim to ensure that children have access to flexible early childhood education and child care delivered in a way that encourages family and community engagement.

Our Nutrition & Well Being Programs, funded by Anglicare NT through the Communities for Children program, encourage healthy eating habits through family awareness and ongoing healthy food culture. The activities within this project involve supporting families to take responsibility for their child's health and well-being, by participating in activities with their children. These services also provide links to health and allied support services. Programs are funded in Gapuwiyak, Milingimbi, Ramingining and Gove Peninsula.

A Family Skills Facilitator is employed at Umbakumba to empower families and support their parenting skills.

Primary Outcome:

2.3 Deliver services to support a well-functioning community.

Actions:

Action ID	Action	Start Date	Completion Date
Budget Type: Operating (recurrent)			
2.3.7.1	Through Anglicare NT Communities for Children Funding, support staff to deliver children, family, parenting and nutrition programs in small scale projects across EARC Communities	01/07/2021	30/06/2022
2.3.7.2	Support and develop the operations of the Child Care service at Gapuwiyak	01/07/2021	30/06/2022
2.3.7.3	Support and develop the operations of the Child Care service at Umbakumba	01/07/2021	30/06/2022
2.3.7.4	Support and develop the operations of the Child Care service at Galiwin'ku	01/07/2021	30/06/2022
2.3.7.5	Support and develop the operations of the Child Care service at Yirrkala	01/07/2021	30/06/2022
2.3.7.6	Support the provision of early childhood and family services on all EARC Communities	01/07/2021	30/06/2022
2.3.7.9	Develop and review EARC policies and procedures for Child Care and Family Services	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Child Care Enrolments - Clients engaged in the service are correctly enrolled and registered for Child Care Subsidy or Additional Child Care Subsidy	%	100.00	100.00	100.00	100.00	100.00
Child Care Systems - Children's Services Coordinators trained in Qikkids Child Care Management System	%	100.00	100.00	100.00	100.00	100.00
Child Care Staff Training - Number of child care staff actively studying or have completed Certificate 3 or Diploma in Early Childhood Education and Care	%	100.00	100.00	100.00	100.00	100.00
Family Services Professional Development - Staff employed in family services participate in at least 2 professional development opportunities per year	%	100.00	100.00	100.00	100.00	100.00
Child Care Client Satisfaction – Maximum of 3 complaints received per location per year	#	12.00	12.00	12.00	12.00	12.00

Service Profile: 146 - Agency - Community Media
Business Unit: Youth Sports and Recreation

Description:

Provide, develop and maintain community communications opportunities through community radio services. RIBS (Remote Indigenous Broadcasting Services) aims to strengthen and support Indigenous broadcasters so that Aboriginal and Torres Strait Islander people can access culturally appropriate and regionally relevant broadcasting services.

Primary Outcome:

2.3 Deliver services to support a well-functioning community.

Actions:

Action ID	Action	Start Date	Completion Date
<i>Budget Type: Operating (recurrent)</i>			
2.3.6.1	Community Media - Facilitate the delivery of Community Radio for EARC Communities	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Number of weekly promotions of programs, events and activities by stakeholders & organisations – Minimum 1 per location per day	#	1560.00	1560.00	1560.00	1560.00	1560.00
Number of live interviews per month in each community	#	60.00	60.00	60.00	60.00	60.00
Number of Indigenous Media Broadcasting Officers employed	#	5.00	5.00	5.00	5.00	5.00
Community Media - Local indigenous broadcasting hours per community per week	%	100.00	100.00	100.00	100.00	100.00
Community Media Operational Expenditure – Expenditure within approved budget	%	100.00	100.00	100.00	100.00	100.00

Service Profile: 147 - Agency - Community Patrol and Sobering Up Shelters (SUS) Services
Business Unit: Council Services Leadership

Description:

Community Patrol Services are provided to all nine East Arnhem Regional Council communities and the township of Nhulunbuy.

Community night patrol aims to improve levels of community safety and promote culturally appropriate conflict and dispute resolution in participating remote Aboriginal and Torres Strait Islander communities and offer services in line with communities safety priorities.

Community night patrol provides safety and support from disturbances, violence and antisocial behavior in the home and community through Community Patrol. Community night patrol operates the Sobering Up Shelter (SUS) in Nhulunbuy.

Primary Outcome:

2.2 Collaborate with community and stakeholders for safer communities.

Actions:

Action ID	Action	Start Date	Completion Date
<i>Budget Type: Operating (recurrent)</i>			
2.2.1.10	Deliver an appropriate Community Night Patrol service for Milingimbi	01/07/2021	30/06/2022
2.2.1.11	Deliver an appropriate Community Night Patrol service for Galiwin'ku	01/07/2021	30/06/2022
2.2.1.12	Deliver an appropriate Community Night Patrol service for Angurugu	01/07/2021	30/06/2022
2.2.1.13	Deliver an appropriate Community Night Patrol service for Umbakumba	01/07/2021	30/06/2022
2.2.1.14	Deliver an appropriate Community Night Patrol service for Milyakburra	01/07/2021	30/06/2022
2.2.1.15	Deliver an appropriate Community Night Patrol service for Ramingining	01/07/2021	30/06/2022
2.2.1.16	Deliver an appropriate Community Night Patrol service for Gapuwiyak	01/07/2021	30/06/2022
2.2.1.17	Deliver an appropriate Community Night Patrol service for Gunyangara	01/07/2021	30/06/2022
2.2.1.18	Deliver an appropriate Community Night Patrol service for Yirrkala	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Community Patrol Staff Retention – 80% of staff retained per financial year	%	80.00	80.00	80.00	80.00	80.00
Community Patrol Staff Training – 100% of staff engaged with Community Patrol have commenced some formal training	%	100.00	100.00	100.00	100.00	100.00
Community Patrol Indigenous Employment – 90% of hours worked in the reporting period under the activity, are worked by an Indigenous person.	%	90.00	90.00	90.00	90.00	90.00
Community Patrol Client Satisfaction – 70% of stakeholders surveyed are satisfied with CNP operations.	%	70.00	70.00	70.00	70.00	70.00
Community Patrol Expenditure – Community Patrol expenditure is within 5% of annual budget.	%	95.00	95.00	95.00	95.00	95.00
Sobering Up Shelter Client Satisfaction – Maximum of 3 Complaints per financial year	#	3.00	3.00	3.00	3.00	3.00

Service Profile:	152- Agency – Youth, Sport and Recreation Services
Business Unit:	Youth Sport and Recreation

Description:

Youth, Sport and Recreation (YSR) services:

- improves the health and wellbeing of young people
- provides targeted diversion and case management for young people at risk and support provision of improved pathways for youth returning from juvenile detention, drug and alcohol rehabilitation services;
- improves educational outcomes for young people through supporting education, training and employment pathways and providing case management and support to young people at risk of disconnecting with school; and
- builds on youth leadership and mentoring skills through supporting strong relationships with leaders and elders, supporting family connections and participation in cultural activities.

Children in the East Arnhem region have access to quality and flexible after school activities through the Outside School Hours Care stream. Outside School Hours Care delivers extracurricular activities that also hold educational outcomes delivered in a way that encourages family and community engagement. It provides affordable and cost effective activities designed to enhance early childhood learning, based on the needs and interests of the children, including the cultural, physical, social, emotional, language and learning developmental needs

In each community the YSR Team delivers different Outside School Hours activities based on available space, facilities and occurring events. Activities such as physical activities and organised sports are offered as to Music, Arts, Crafts, Cooking and Culture and creates an environment that acknowledges and strengthens the cultural identity and diversity of the children attending Outside School Hours Care.

The YSR stream aims to provide structured, physical and socially interactive sporting activities, events, competitions and games through the nine communities of East Arnhem Regional Council.

The YSR stream increases the overall participation and involvement in sport and physical activities of all people living in East Arnhem land. This is achieved by encouraging and increasing community ownership and management of sport and physical recreation activities. The program also focuses on delivering skill development and training opportunities in the field to ensure sustainability of the service and increase community ownership.

Primary Outcome:

2.3 Deliver services to support a well-functioning community.

Actions:

Action ID	Action	Start Date	Completion Date
Budget Type: Operating (recurrent)			
2.3.1.1	Deliver, Outside School Hours Care and Youth Sport and Recreation programs at Angurugu	01/07/2021	30/06/2022
2.3.1.2	Deliver, Outside School Hours Care, Youth Sport and Recreation programs at Galiwinku	01/07/2021	30/06/2022
2.3.1.3	Deliver, Outside School Hours Care, Youth Sport and Recreation programs at Gapuwiyak	01/07/2021	30/06/2022
2.3.1.8	Consultation with communities to determine the activity preferences and delivery of the Remote Sport Voucher Scheme	01/07/2021	30/06/2022
2.3.1.9	Foster and support collaboration between EARC Youth, Sport and Recreation services and other internal and external	01/07/2021	30/06/2022

2.3.1.10	stakeholders Deliver Youth Sport & Recreation to Gungahara community facilitated by Gungahara Youth Sport & Recreation Worker in conjunction with Yirrkala Youth, Sport and Recreation team, while developing local capacity to become more sustainable	01/07/2021	30/06/2022
2.3.1.11	Deliver Youth Sport & Recreation to Milyakburra community. In conjunction and with support of Youth, Sport and Recreation programs facilitated by Umbakumba, Angurugu & Alyangula Youth, Sport and Recreation teams, while developing local capacity to become more sustainable.	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Number of participants in YSR activities per month	#	2000.00	2000.00	2000.00	2000.00	2000.00
Number of Youth Reference Groups established across East Arnhem Land	#	7.00	7.00	7.00	7.00	7.00
Percentage of operational days per week YSR programs conducted in each community reached – Target 95% of planned hours	%	95.00	95.00	95.00	95.00	95.00
Percentage of positions filled – 80% of annual salary budget is expended	%	80.00	80.00	80.00	80.00	80.00
Indigenous Employment – Indigenous staff works 70% of total hours worked in the reporting period under the activity.	%	70.00	70.00	70.00	70.00	70.00
YSR Client Satisfaction – 75% of clients agree that the YSR events were well run.	%	75.00	75.00	75.00	75.00	75.00
YSR Staff Professional Development – 80% of staff engaged in the service are undertaking some form of formal training.	%	80.00	80.00	80.00	80.00	80.00

Service Profile: 156 - Core - Community Events
Business Unit: Council Services Leadership

Description:

This program supports community civic events and festivals. Council may choose to facilitate such events or support other stakeholders and organizations in their conduct. Support may be provided by financial or in-kind support.

Primary Outcome:

2.4 Acknowledge and respect culture through support of community events and activities.

Actions:

Action ID	Action	Start Date	Completion Date
<i>Budget Type: Operating (recurrent)</i>			
2.4.1.3	Support Local & Civic Community Events - Gungahara	01/07/2021	30/06/2022
2.4.1.5	Support Local & Civic Community Events - Galiwinku	01/07/2021	30/06/2022
2.4.1.6	Support Local & Civic Community Events - Ramingining	01/07/2021	30/06/2022

2.4.1.7	Support Local & Civic Community Events - Gapuwiyak	01/07/2021	30/06/2022
2.4.1.8	Support Local & Civic Community Events - Milingimbi	01/07/2021	30/06/2022
2.4.1.9	Support Local & Civic Community Events - Angurugu	01/07/2021	30/06/2022
2.4.1.10	Support Local & Civic Community Events - Umbakumba	01/07/2021	30/06/2022
2.4.1.11	Support Local & Civic Community Events - Milyakburra	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Number of civic events conducted per location – Minimum 1 per quarter	#	36.00	36.00	36.00	36.00	36.00
Civic Event Expenditure – 90% of Civic Events annual budget expended	%	90.00	90.00	90.00	90.00	90.00

3 – CEO Services

Service Profile: 167 – Support – Financial and Operating Services
Business Unit: Chief Financial and Operations Leadership

Description:

Provide effective and efficient financial services and assist the Council to make decisions on the utilisation and allocation of resources to meet Council's objectives. Oversee the industrial framework and facilitate organisational change and development to achieve a strong workforce alignment between workplace planning strategies and Council's goals. Manage and implement Council's strategic services and to seek external grant funding to assist Council to achieve its goals.

Primary Outcome:

1.2 Develop the Council's perception through high standards of business practices, communications and transparency.

Actions:

Action ID	Action	Start Date	Completion Date
<i>Budget Type: Operating (recurrent)</i>			
1.2.4.2	Document standard operating procedures for the management of Council grants	01/07/2021	30/06/2022
1.2.5.1	Assist with the development of the Corporate Plan using the business planning system "Interplan"	01/07/2021	30/06/2022
1.2.6.5	Ensure Council continues to work towards sustainable financial performance	01/07/2021	30/06/2022
1.2.6.7	Ensure risk management is owned and maintained across the organisation to lower Council's overall risk	01/07/2021	30/06/2022

Key Success Factors:

Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Financial statement meets statutory and audit requirements	%	100.00	100.00	100.00	100.00	100.00
Percentage of workforce identifying as Indigenous	%	70.00	70.00	70.00	70.00	70.00
Number of funding applications submitted	#	50.00	50.00	50.00	50.00	50.00
Budget and Long Term Financial Plan meets statutory requirements	%	100.00	100.00	100.00	100.00	100.00
Percentage of Rate and Sundry Debtors Outstanding	%	<1	<1	<1	<1	<1

Service Profile: 168 – Support - CEO Services - Local and Regional Advocacy, Representation, Governance, Support, Public, Customer and Client Relationship Management.
Business Unit: Chief Executive Leadership

Description:

Provide strategic leadership and direction and manage Council's operations and activities ensuring effective and efficient service delivery to communities.

Primary Outcome:

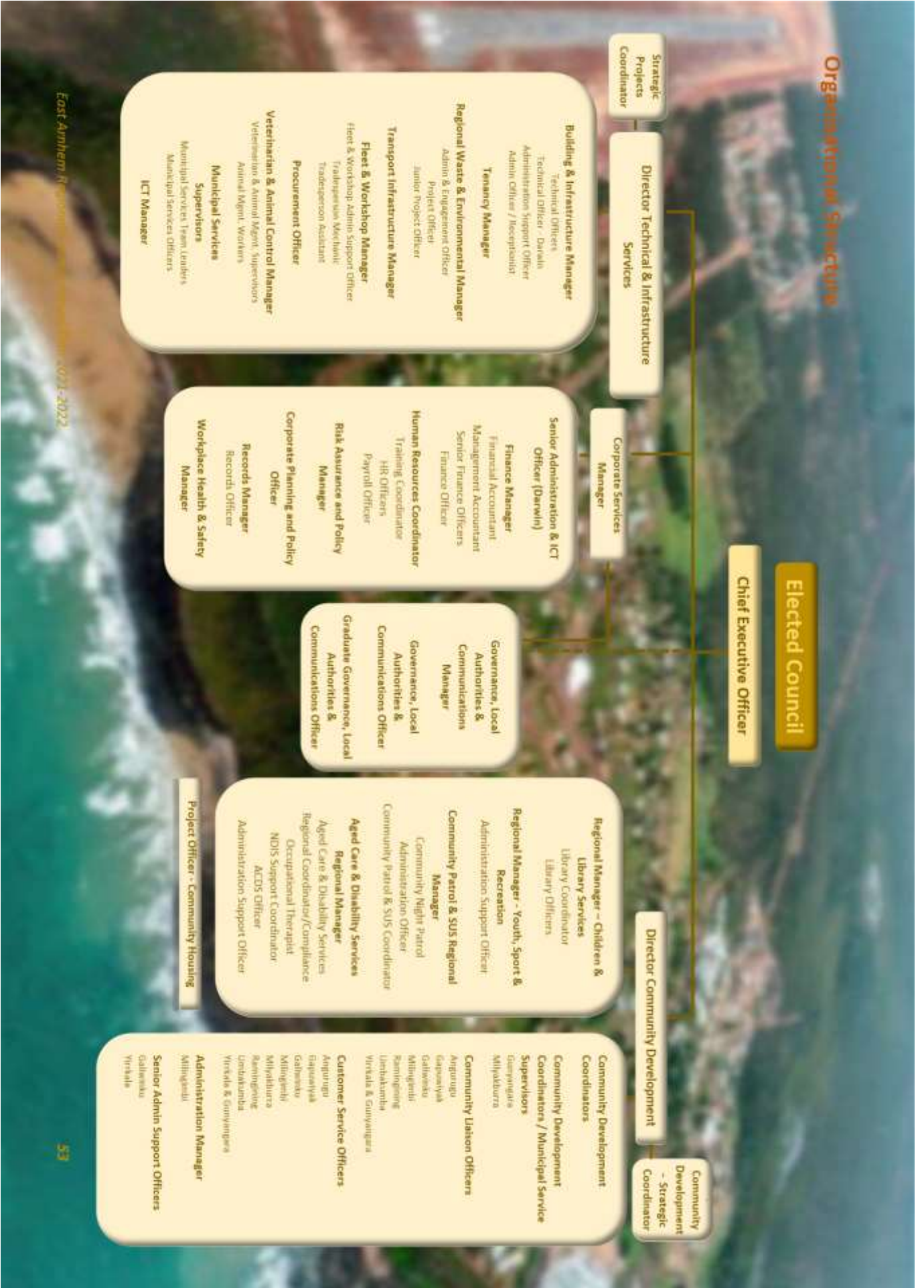
1.2 Develop the Council's perception through high standards of business practices, communications and transparency.

Actions:

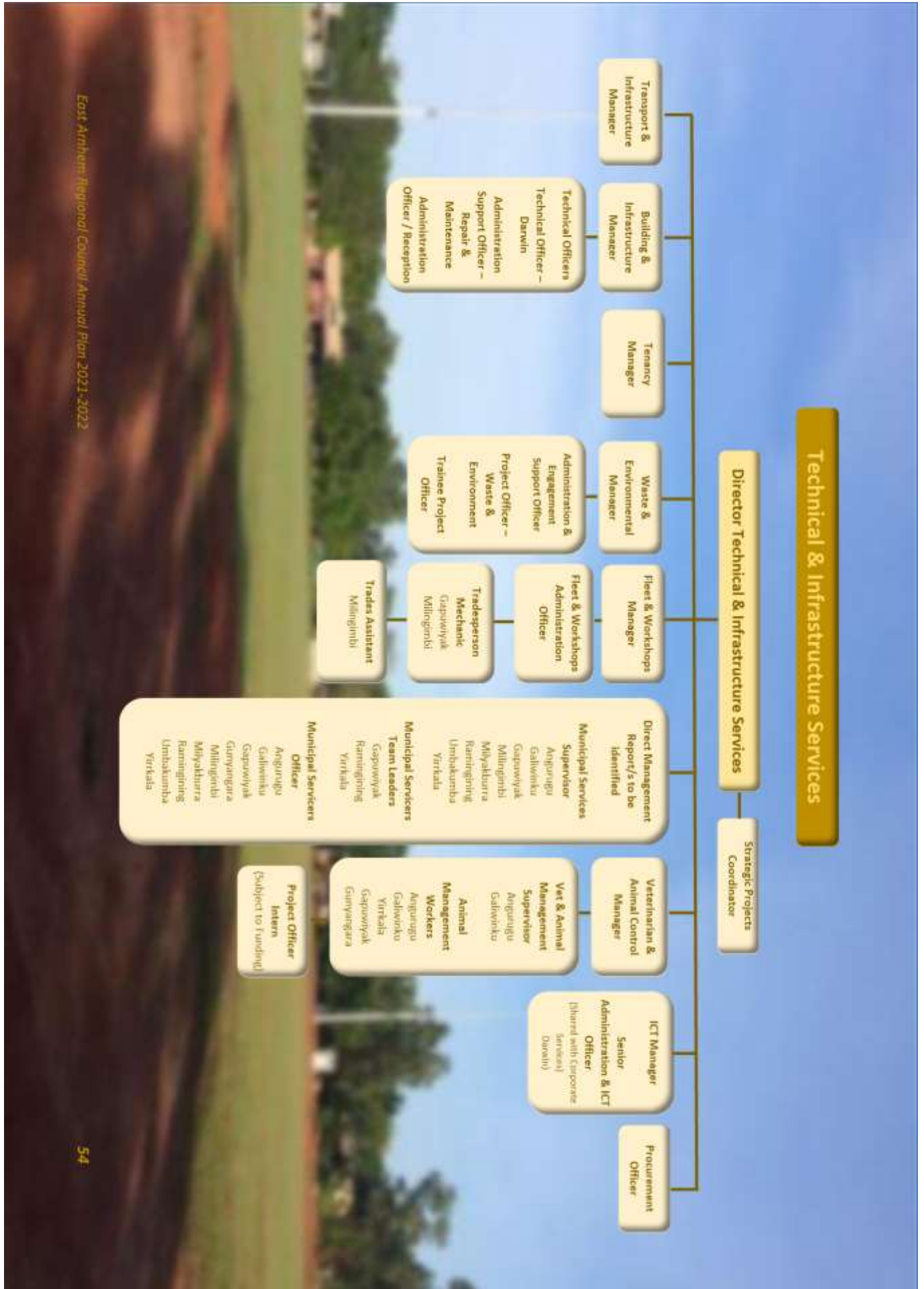
Action ID	Action	Start Date	Completion Date
<i>Budget Type: Operating (recurrent)</i>			
1.2.2.1	Review current Customer Relationship Management procedures maintaining EARC brand and image	01/07/2021	30/06/2022
1.2.3.1	Develop and implement an EARC Communication Strategy and Plan	01/07/2021	30/06/2022
1.2.3.2	Develop and distribute quarterly internal staff newsletters	01/07/2021	30/06/2022
1.2.4.1	Development of formal EARC publications	01/07/2021	30/06/2022
1.2.5.3	Development of a five year Corporate Plan	01/07/2021	30/06/2022
1.5.1.1	Coordinate and implement group and individual professional development for Elected Members as requested	01/07/2021	30/06/2022
1.5.2.1	Plan and deliver Ordinary Council, Special Council, Finance Committee as required.	01/07/2021	30/06/2022
1.5.2.2	Facilitate and assist the NT Electoral Commission with any required Local Government Election process including By-elections	01/07/2021	30/06/2022
1.5.3.1	Deliver Governance Services	01/07/2021	30/06/2022
1.5.3.2	Develop an Elected Member Performance Management Plan	01/07/2021	30/06/2022
1.6.3.1	Implement 'Media Policy' in the EARC Workplace	01/07/2021	30/06/2022
1.6.4.1	Build effective relationships with governments, businesses and members of the public	01/07/2021	30/06/2022
1.6.4.12	Promote the East Arnhem Regional Council Community Sponsorship program	01/07/2021	30/06/2022
2.4.1.1	Promote, support and conduct cultural, civic and sporting events	01/07/2021	30/06/2022
2.4.1.2	Maintain an online calendar of Council and community events	01/07/2021	30/06/2022
3.4.1.1	Provide Advocacy and Representation	01/07/2021	30/06/2022

Key Success Factors:

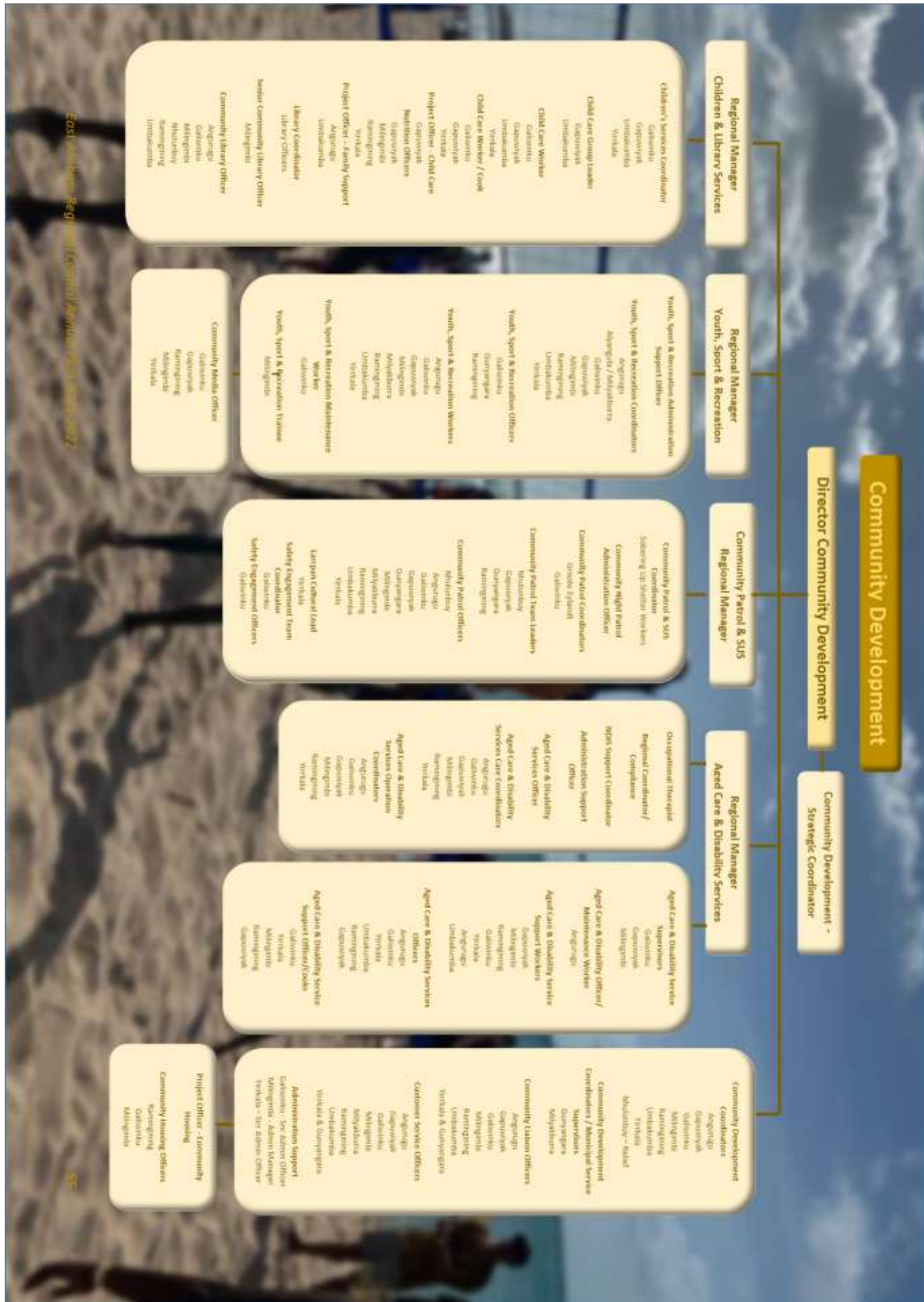
Performance Measure	Units	21/22	22/23	23/24	24/25	25/26
Increase number of Facebook followers	%	8.00	8.00	8.00	8.00	8.00
Support CRM annual operations expenditure within approved budget	%	100.00	100.00	100.00	100.00	100.00
Council and Committee non-confidential Agendas and Minutes are publicly available on website within legislative timeframes	%	100.00	100.00	100.00	100.00	100.00
Council and Committee Meetings achieve a quorum	%	100.00	100.00	100.00	100.00	100.00
Number of website 'views' per annum	#	23000.00	23000.00	23000.00	23000.00	23000.00



East Arnhem Regional Council - 2021-2022



East Arnhem Regional Council Annual Plan 2021-2022

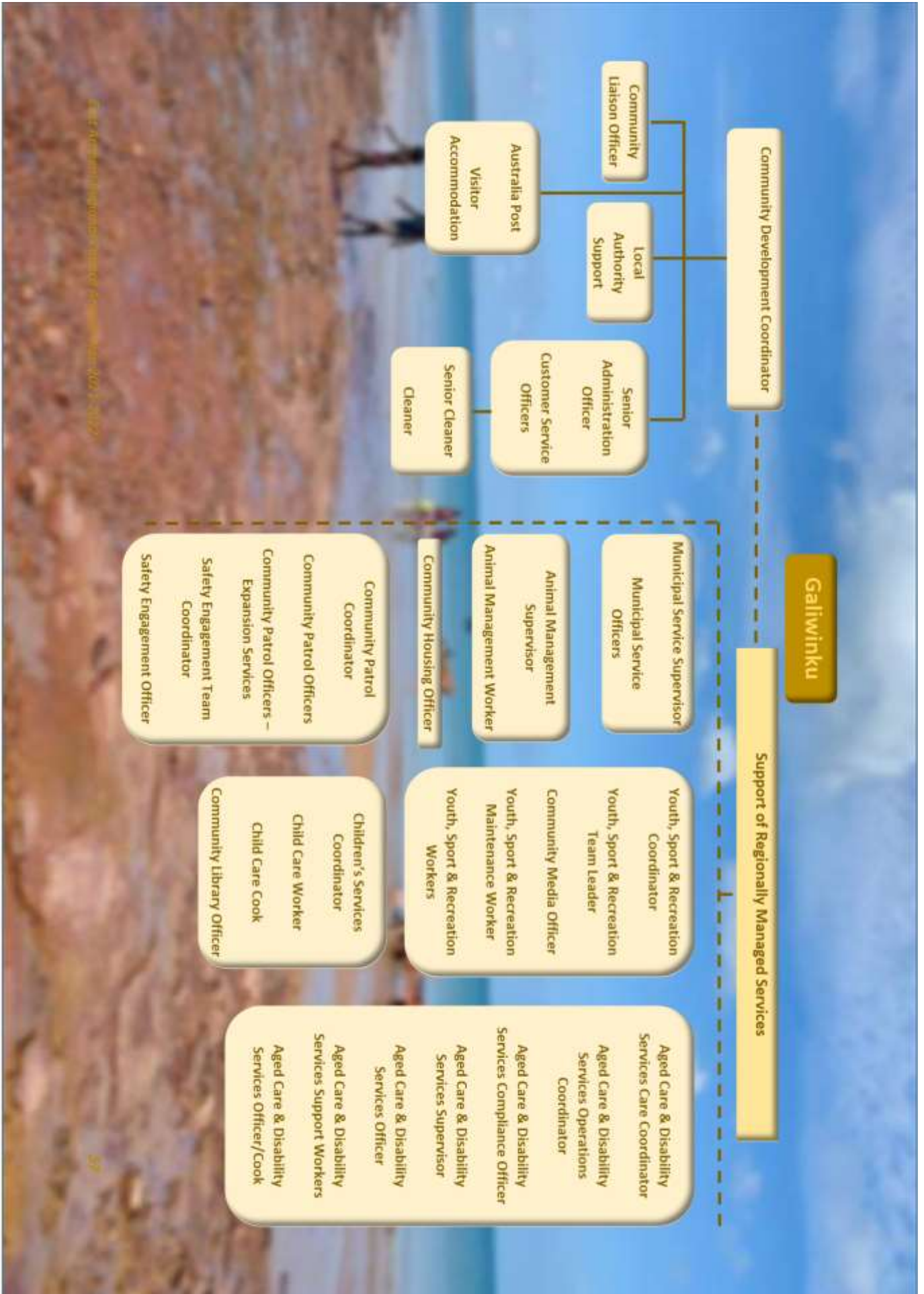


Eastern Slopes Regional Council Planning and Governance

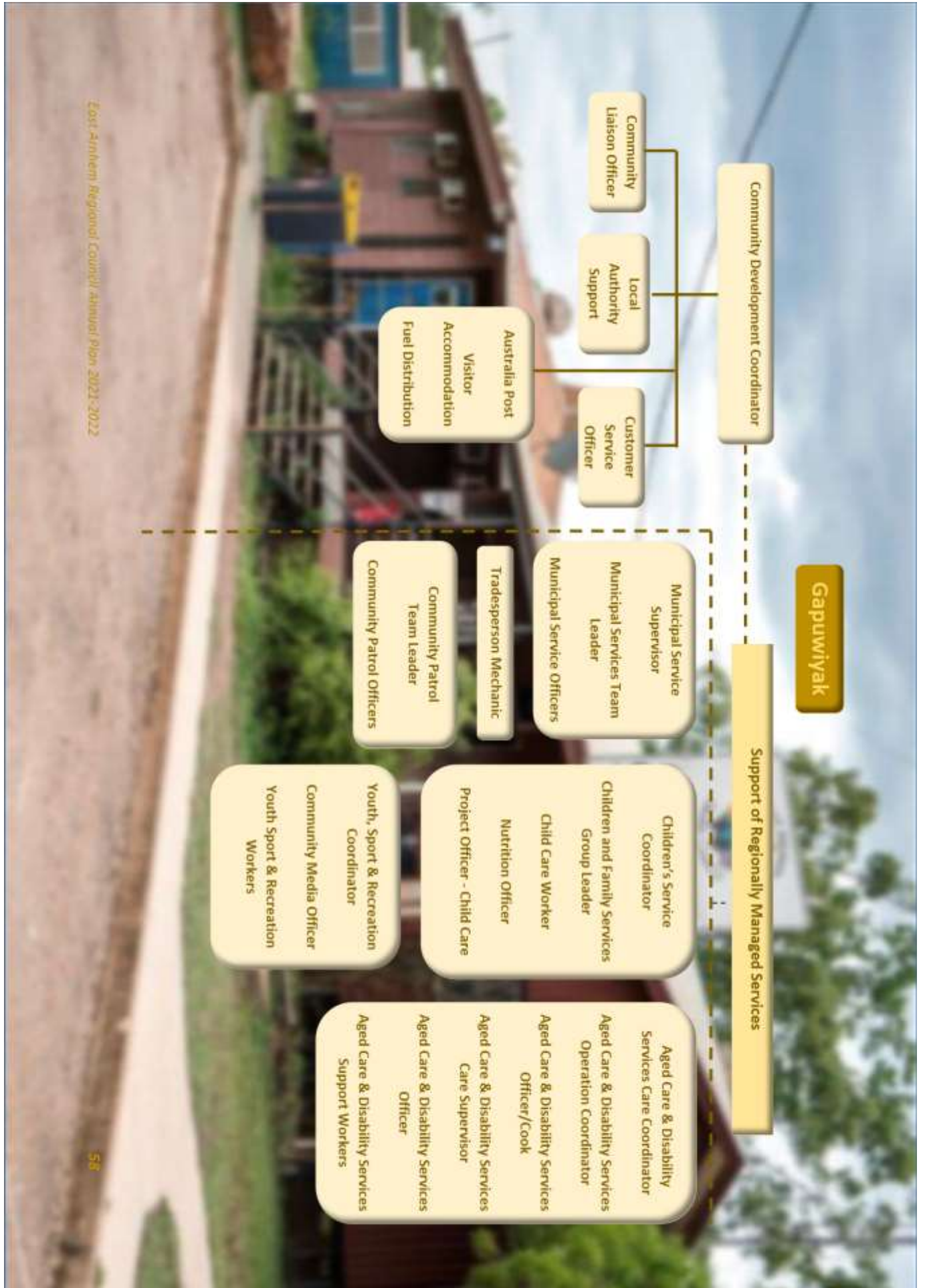


First Nations Regional Councils

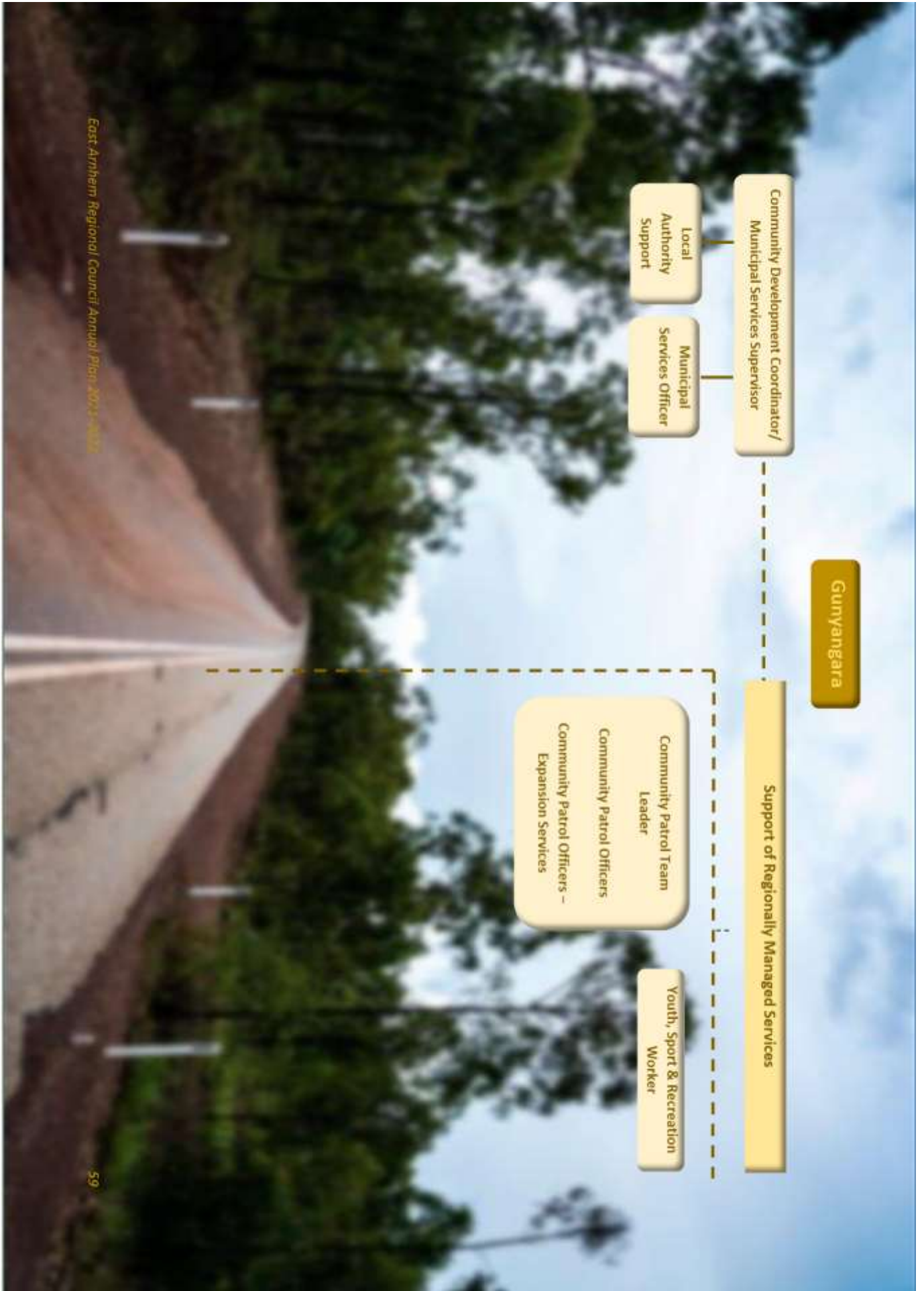
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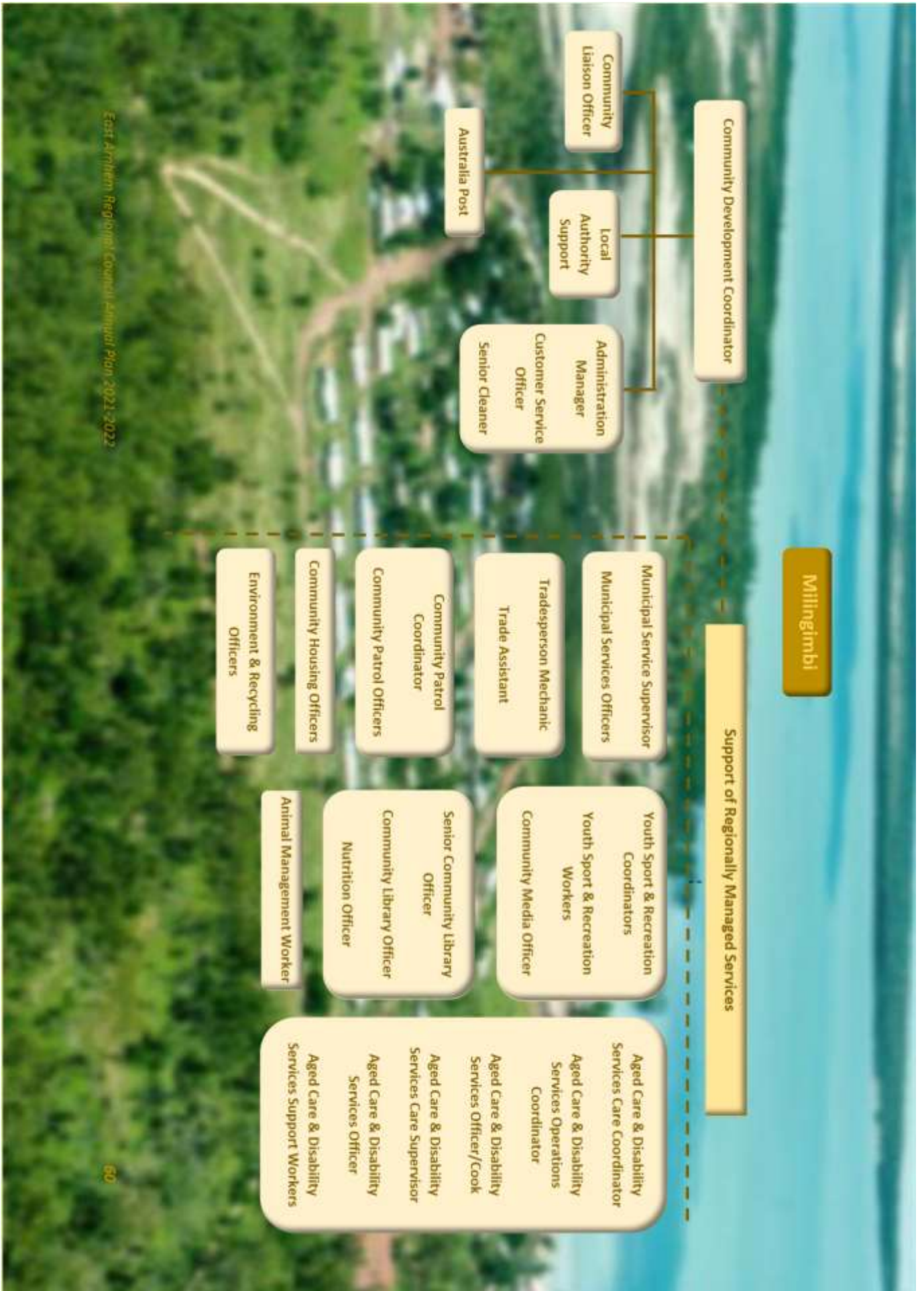


East Arnhem Regional Council of Aboriginals 2021-2022

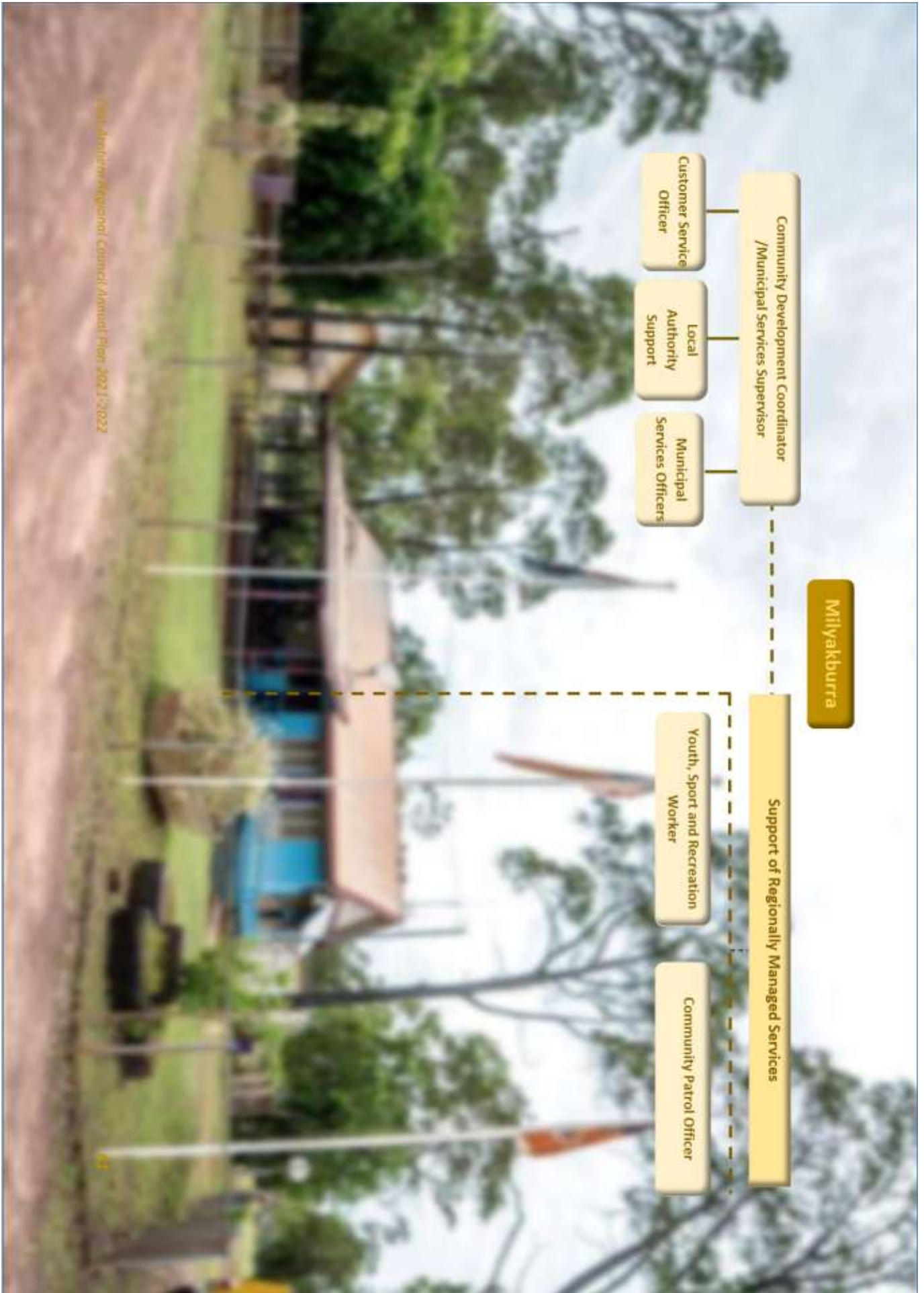


East Arnhem Regional Council Annual Plan 2021-2022

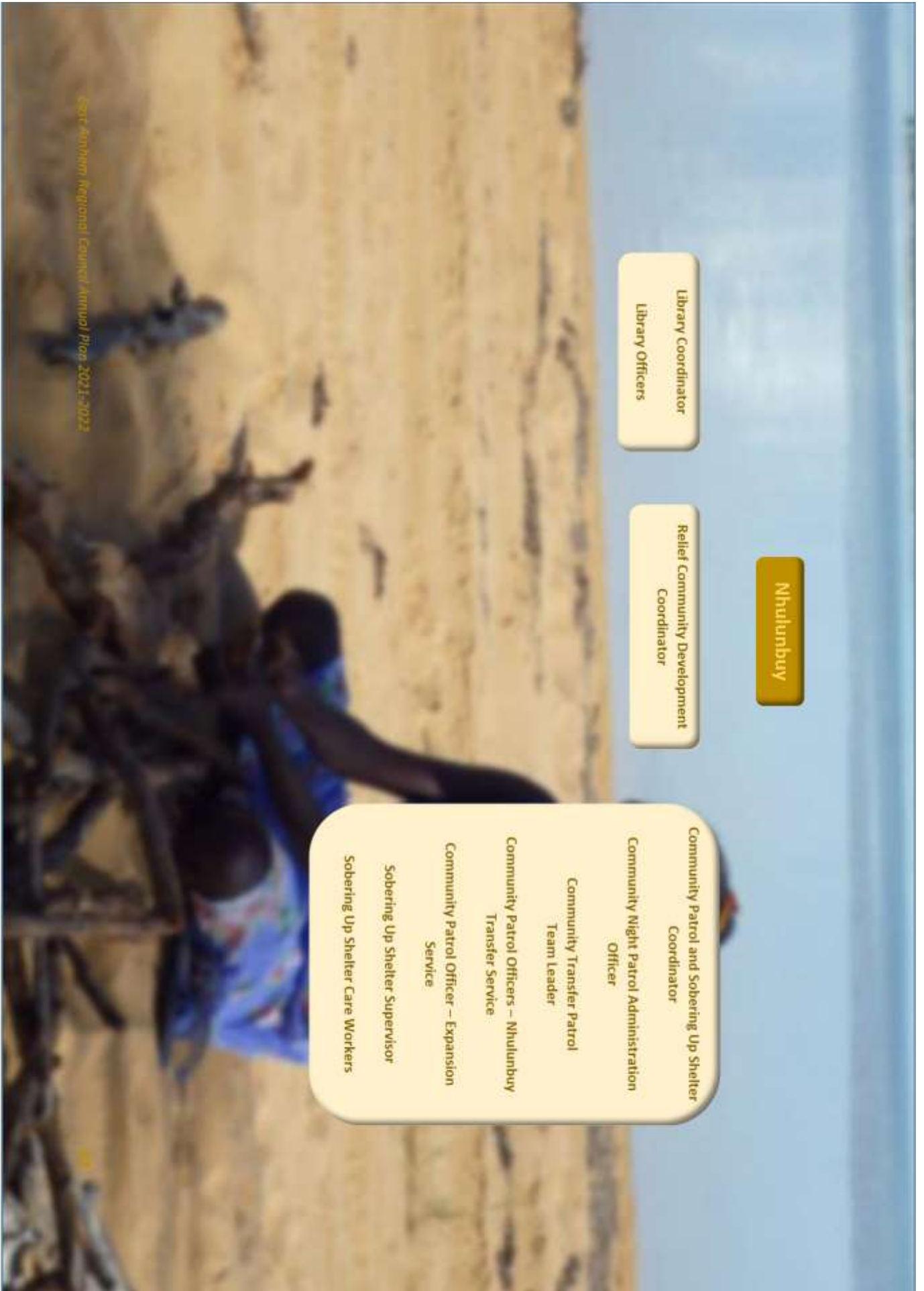




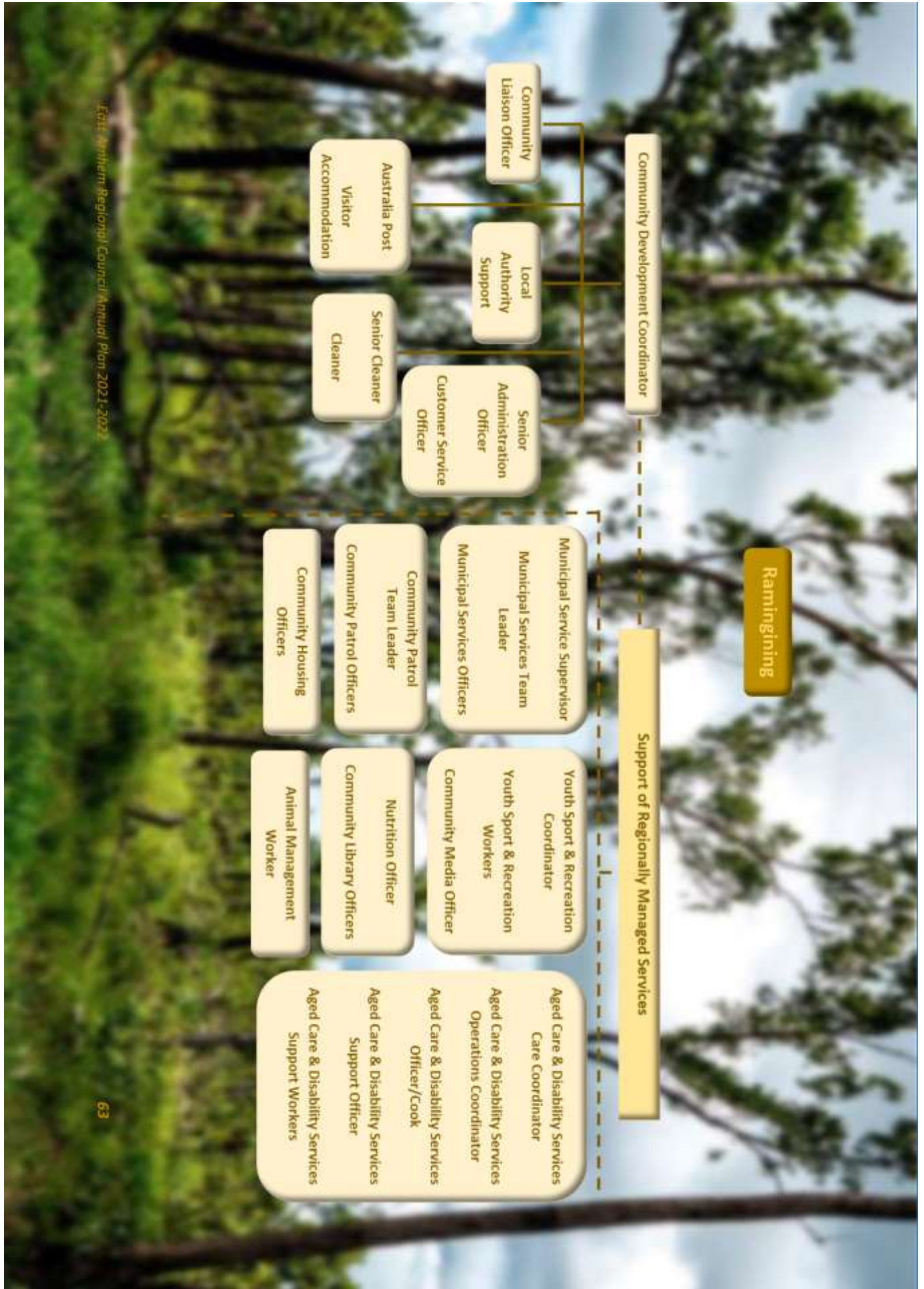
East Arnhem Regional Council Annual Plan 2021-2022



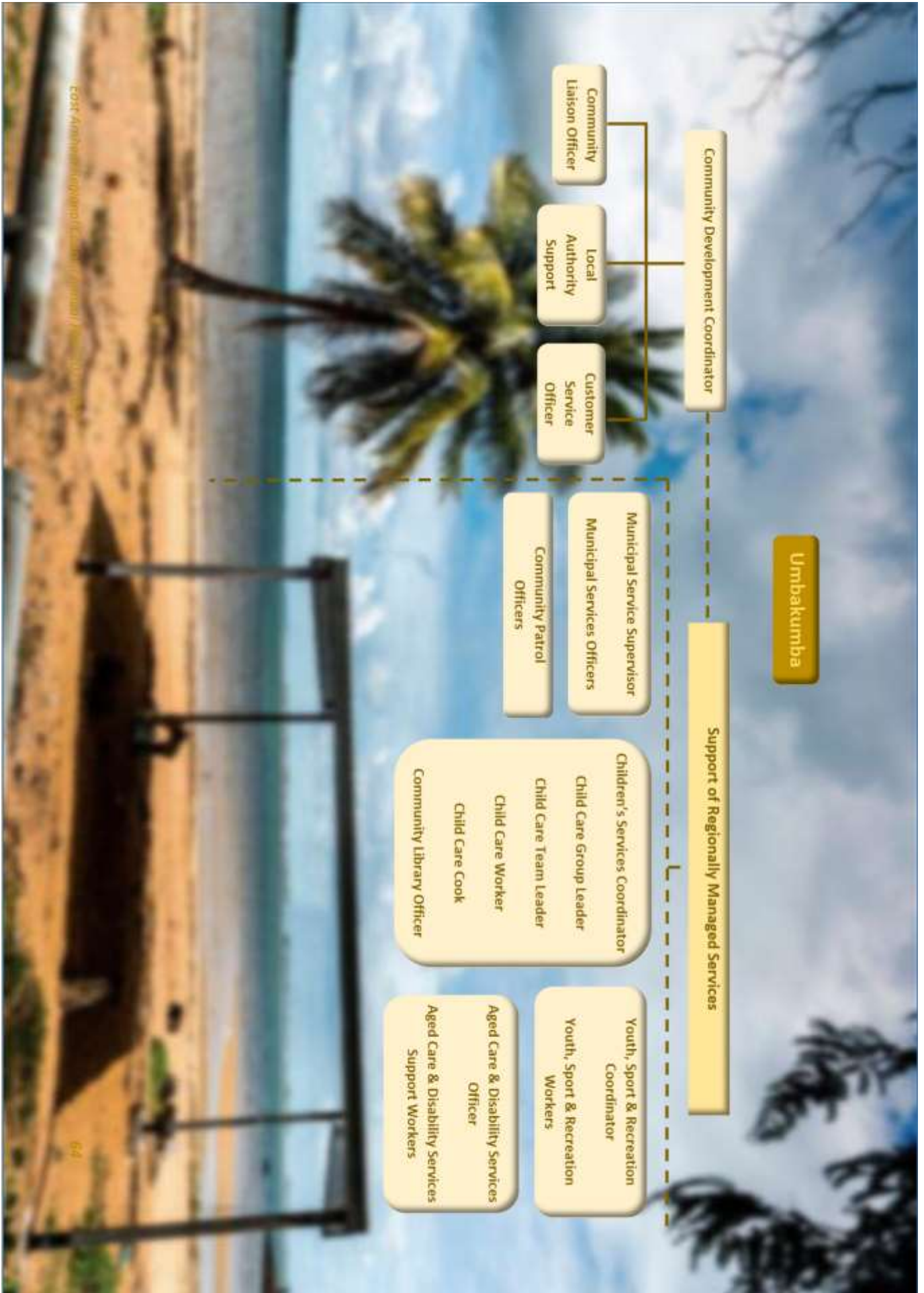
2021-2022 Annual Report Council Annual Plan 2021-2022



East Arnhem Regional Council Annual Plan 2021-2022

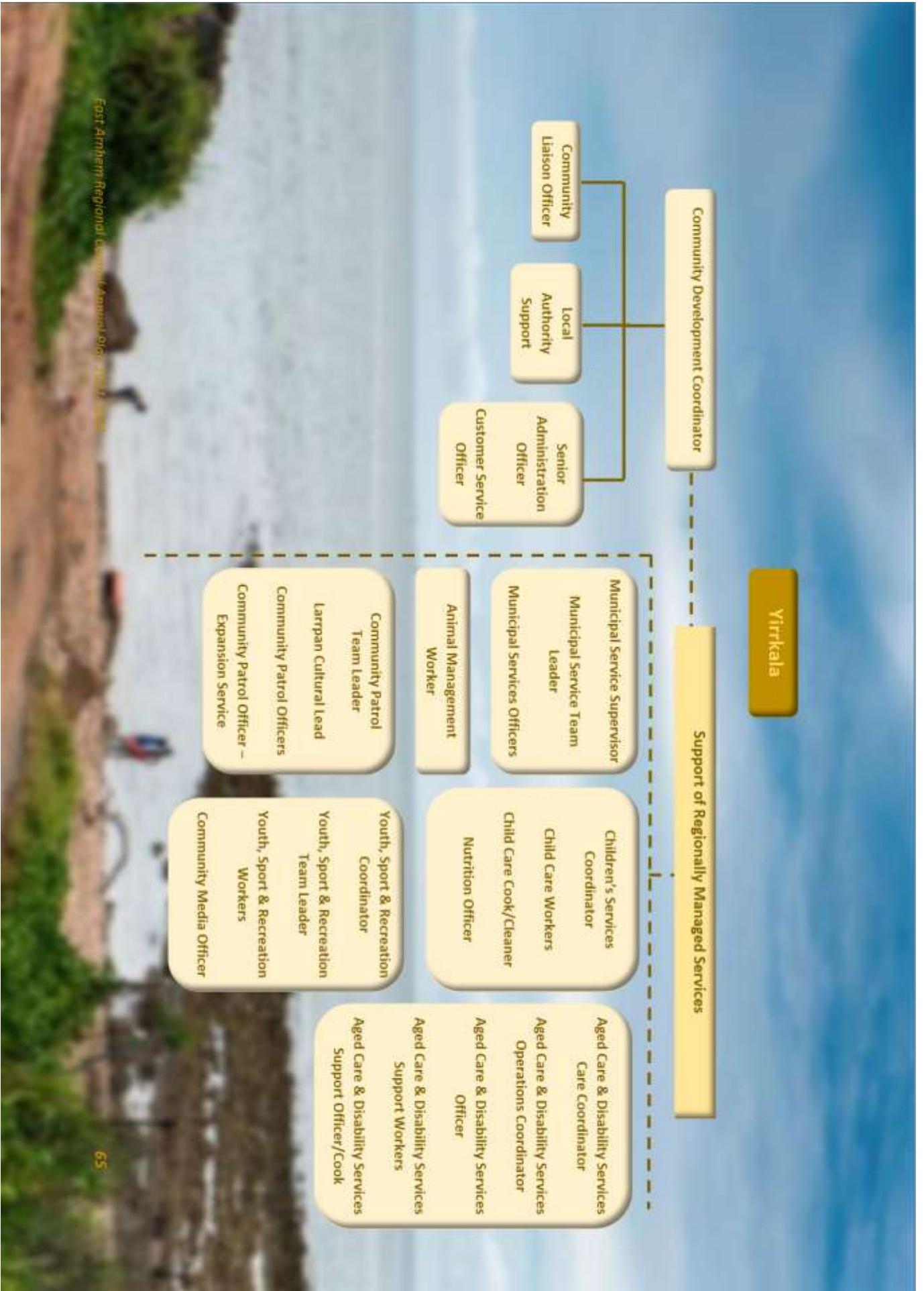


Edith Northern Regional Council Annual Plan 2021-2022



cost Accounting and Financial Reporting

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Fort Arnhem Regional Council Annual Report 2021-22

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3. The Numbers

Summary

The legislated requirements of the Act are spread across Parts 2 (the words) and Part 3 (the numbers) of the Council Plan.

A number of legislated requirements are contained in Council's service delivery plans (management plan with actions) and the remaining requirements are contained within Part 3.

Long Term Financial Plan

This plan covers the period 2021/22 – 2026/27.

Rates Structure and Social / Economic Effects of the Rating Policy

The rates structure is prepared in accordance with Council's policy directions regarding rates. An assessment of Council's Rating Policy on the various classes of ratepayers is provided.

Schedule of Fees and Charges

The fees and charges document is also prepared in accordance with Council's policy directions regarding fees and charges.

Statement of Council Member Allowances

Department of the Chief Minister and Cabinet website states the maximum allowable Council Member Allowances. East Arnhem Council has in past years adopted these allowances as the member allowances for the year.

The total amount budgeted in the 2021/22 Annual Budget to cover payment of these allowances to the 14 Elected Members is \$510,000.

Local Authority Member Allowances

The allowances for local authority members are as follows;
 Chairperson Allowance: 143 revenue units which is \$177.00
 Ordinary Member Allowance: 107 revenue unit which is \$132.00

Development and Maintenance of Infrastructure Assets

The following amounts have been allocated to the development and maintenance in the 2021/22 budget for the following classes of infrastructure assets;

Road Maintenance and Traffic Management: \$1,573,469
 Road Upgrade and Construction: \$6,295,794
 Waste Management and Landfill Facilities: \$3,509,519
 Council Buildings, Facilities and Fixed Assets: \$8,535,778

Budget Revision

This budget has been prepared in June 2021, prior to the finalisation of results for the 2020/2021 year. It is highly likely a revised budget will be adopted in October 2021 once the 2020/2021 results are available.

External Audit Services

The external audit services will be provided by Merit Partners for 2019-20, 2020-21 and 2021-22 Financial Years.

Budgeted Statement of Financial Performance

for the year ended 30th June 2022

Description	Budget 2022 \$
Operating Revenue	
Grants	¹ 26,713,401
User Charges & Fees	7,894,236
Rates & Annual Charges	6,989,570
Other Operating Revenues	1,589,698
Interest	157,500
TOTAL OPERATING REVENUE	43,344,405
Operating Expenses	
Employee Costs	20,098,800
Materials & Contracts	18,134,222
Depreciation & Amortisation	3,673,583
Other Operating Expenses	12,810,305
TOTAL OPERATING EXPENSES	54,716,910
OPERATING LOSS FOR THE YEAR	(11,372,505)
RECONCILIATION TO 2021/2022 DRAFT BUDGET	Budget 2022
OPERATING LOSS FOR THE YEAR	(11,372,505)
Carried Forward Revenue	² 9,038,953
Operating Loss for the Year after Carried Forward Revenue	(2,333,552)
Capital Expenditures	(11,678,875)
Transfer from Reserves	13,223,426
Transfer to Reserves	(2,755,505)
Deficit after Capital Expenditures & Reserves	(3,544,506)
Add back: Depreciation	3,673,583
BUDGET RESULT - SURPLUS	129,077

¹ Grants Revenue include Tied funding of \$16,806,410 and Untied funding of \$9,906,991.

² *Carried Forward Revenue* is revenue that has been received and recognised in a previous year in Council's Financial Statement as required by Accounting Standards. It is included in the Council budget in the year it is expected to be spent as this allows Council to set a budget that matches its revenue with the related expenditure, ignoring timing differences between financial years.

Forecast Statement of Financial Position

As at 30th June 2022

Description	Forecast 2022 \$
CURRENT ASSETS	
Cash and Cash Equivalents	27,307,127
Trade and Other Receivables	833,172
Other Current Assets	709,140
TOTAL CURRENT ASSETS	28,849,439
NON-CURRENT ASSETS	
Property, Plant and Equipment	79,000,292
Other Assets	857,520
TOTAL NON-CURRENT ASSETS	79,857,812
TOTAL ASSETS	108,707,251
CURRENT LIABILITIES	
Trade and Other Payables	2,005,789
Other Liabilities	608,078
Lease Liability	573,646
Provisions	2,635,150
TOTAL CURRENT LIABILITIES	5,822,663
NON-CURRENT LIABILITIES	
Lease Liability	9,958,789
Provisions	645,702
TOTAL NON-CURRENT LIABILITIES	10,604,491
TOTAL LIABILITIES	16,427,154
NET ASSETS	92,280,097
EQUITY	
Unexpended Grants Reserve	-
Accumulated Surplus	39,802,828
Asset Revaluation Reserve	39,150,727
*Replacement/Development Reserves	13,326,542
TOTAL EQUITY	92,280,097

*Replacement/Development Reserves

Fleet Replacement	3,804,809
Waste Management	2,317,353
Roads Replacement	2,568,515
Cemeteries Management	123,156
Buildings Replacement	1,769,163
Public Area Infrastructure	(2,987)
Disaster Recovery	500,000
Community Benefit	147,646
Aged and Disability	2,098,887
TOTAL	13,326,542

Forecast Statement of Cash Flows

for the year ended 30th June 2022

Description	Forecast 2022 \$
CASH FLOWS FROM OPERATING ACTIVITIES	
Receipts:	
Grants and Contributions	26,713,401
Rates and Annual Charges	6,939,570
Other Operating Receipts	9,008,822
Interest received	157,500
Payments:	
Payments to Employees	19,425,887
Payments to Suppliers and Customers	30,171,939
Net Cash used in Operating Activities	(6,778,535)
CASH FLOWS FROM INVESTING ACTIVITIES	
Acquisition of Property, Plant & Equipment	11,678,875
Net Cash used in Investing Activities	(11,678,875)
CASH FLOWS FROM FINANCING ACTIVITIES	
Repayment of Borrowings	1,185,000
Net Cash used in Financing Activities	(1,185,000)
Net Decrease in cash held	(19,642,409)
Cash at beginning of period	46,949,536
Cash at end of period	27,307,127

Annual Budget - by Service Group

Description	Revenue		2022 Budget					Transfer (to) / from Reserves	2022 Budget
	Carried Forward	Current Year	Expenses	Allocations	Capital Expense				
1 - Technical and Infrastructure Services									
101 - Local Laws & Administration of Local Laws	28,638	0	(28,638)	0	0	0	0	0	
108 - Veterinary and Animal Control Services	0	148,568	(677,698)	529,130	0	0	0	0	
112 - Fleet and Workshop Services	0	1,022,787	(1,840,607)	1,834,784	(788,940)	(223,471)	4,553		
114 - Information Communication and Technology Services	0	0	(759,448)	759,448	0	0	0		
116 - Lighting for Public Safety	150	0	(181,200)	181,200	0	0	149		
118 - Local Road Maintenance & Traffic Management	525,771	1,308,359	(1,516,184)	(57,285)	0	(260,660)	0		
119 - Local Road Upgrade and Construction	3,435,794	2,000,000	(6,295,794)	860,000	0	0	0		
122 - Building and Infrastructure Services	288,890	709,654	(8,535,778)	4,437,816	0	3,099,419	2		
129 - Waste and Environmental Services	694,324	3,217,973	(2,715,305)	(794,214)	0	(402,779)	0		
169 - Municipal Services	0	708,834	(3,789,028)	2,670,796	0	409,400	1		
1 - Technical and Infrastructure Services	4,973,567	9,116,176	(26,339,681)	10,421,675	(788,940)	2,621,908	4,706		
2 - Community Development									
107 - Community Development	0	317,348	(3,186,537)	2,869,190	0	0	1		
115 - Library Services	8,696	478,555	(712,836)	225,586	0	0	0		
139 - Visitor Accommodation	0	605,500	(286,750)	(318,004)	0	0	747		
141 - Aged Care and Disability Services	1,010,729	8,002,314	(7,447,758)	(1,598,310)	(1,690,000)	1,723,025	0		
145 - Children and Family Services	30,330	1,713,587	(1,394,001)	(349,916)	0	0	0		
146 - Community Media	113,672	166,391	(203,941)	(76,122)	0	0	0		
147 - Community Patrol and SUS Services	59,139	2,878,987	(2,151,617)	(786,509)	0	0	0		
152 - Youth, Sport and Recreation Services	325,166	3,462,821	(2,893,121)	(894,866)	0	0	0		
156 - Community Events	3,000	0	(124,000)	124,000	0	0	3,000		
157 - Local Commercial Opportunities	0	10,000	(3,500)	(1,500)	0	0	5,000		
2 - Community Development	1,550,730	17,635,502	(18,404,060)	(806,450)	(1,690,000)	1,723,025	8,747		

East Arnhem Regional Council Annual Plan 2021-2022

Description	Revenue		2022 Budget				Transfer (to)/from Reserves	2022 Budget
	Carried Forward	Current Year	Expenses	Allocations	Capital Expense			
3 - CEO Services								
100 - Local Authorities	2,444,655	2,445,263	(1,743,833)	130,862	(9,199,935)	5,922,987	(0)	
167 - Corporate Services	70,000	14,345,959	(2,879,407)	(11,420,928)	0	0	115,625	
168 - Governance and CEO	0	18,505	(1,893,346)	1,674,841	0	200,000	0	
3 - CEO Services	2,514,655	16,809,727	(6,516,585)	(9,615,225)	(9,199,935)	6,122,987	115,624	
Grand Total Surplus / (Deficit)	9,038,953	43,561,405	(51,260,326)	(0)	(11,678,875)	10,467,920	129,077	

Annual Budget - by location

Description	Revenue		2022 Budget					Transfer (to)/from Reserves	2022 Budget
	Carried Forward	Current Year	Expenses	Allocations	Capital Expense				
11 - Angurugu									
100 - Local Authorities	361,286	296,867	(74,415)	15,300	(1,191,286)	592,249	0	0	
101 - Local Laws & Administration of Local Laws	3,154	0	(3,154)	0	0	0	0	0	
107 - Community Development	0	34,072	(309,424)	275,353	0	0	0	1	
108 - Veterinary and Animal Control Services	0	141,768	(286,259)	144,490	0	0	0	(1)	
115 - Library Services	1,739	76,809	(124,763)	46,214	0	0	0	(0)	
116 - Lighting for Public Safety	0	0	(21,130)	21,130	0	0	0	(0)	
118 - Local Road Maintenance & Traffic Management	0	150,000	(160,000)	0	0	10,000	0	0	
119 - Local Road Upgrade and Construction	1,843,003	1,500,000	(3,343,003)	0	0	0	0	0	
122 - Building and Infrastructure Services	60,462	0	(353,984)	157,591	0	135,932	0	0	
129 - Waste and Environmental Services	284,787	440,764	(565,169)	(76,792)	0	(83,590)	0	0	
141 - Aged Care and Disability Services	0	680,856	(839,313)	(192,553)	0	364,856	13,845	0	
145 - Children and Family Services	30,000	68,958	(73,446)	(36,880)	0	0	(11,368)	0	
147 - Community Patrol and SUs Services	0	304,013	(167,162)	(136,851)	0	0	0	0	
152 - Youth, Sport and Recreation Services	105,997	161,218	(332,898)	65,683	0	0	0	0	
156 - Community Events	0	0	(13,500)	13,500	0	0	0	0	
167 - Corporate Services	0	645,267	0	(645,267)	0	0	0	0	
169 - Municipal Services	0	45,821	(448,651)	402,832	0	0	0	3	
11 - Angurugu	2,690,428	4,546,412	(7,116,271)	53,750	(1,191,286)	1,019,446	2,481		
12 - Umbakumba									
100 - Local Authorities	381,388	110,500	(193,820)	13,820	(1,020,221)	708,333	0	0	
101 - Local Laws & Administration of Local Laws	2,854	0	(2,854)	0	0	0	0	0	
107 - Community Development	0	0	(224,792)	224,793	0	0	0	1	
108 - Veterinary and Animal Control Services	0	600	(4,400)	3,800	0	0	0	0	

East Arnhem Regional Council Annual Plan 2021-2022

Description	Revenue		2022 Budget					Transfer (to) / from Reserves	2022 Budget
	Carried Forward	Current Year	Expenses	Allocations	Capital Expense				
115 - Library Services	1,739	24,525	(70,737)	44,473	0	0	0	(0)	
116 - Lighting for Public Safety	0	0	(16,650)	16,650	0	0	0	(0)	
118 - Local Road Maintenance & Traffic Management	34,861	40,000	(74,861)	0	0	0	0	0	
122 - Building and Infrastructure Services	34,446	0	(176,201)	94,500	0	0	47,256	0	
129 - Waste and Environmental Services	2,442	231,040	(121,712)	(30,855)	0	0	(80,915)	1	
141 - Aged Care and Disability Services	85,939	323,657	(328,875)	(137,323)	0	0	63,129	6,528	
145 - Children and Family Services	0	378,745	(263,729)	(103,649)	0	0	0	11,368	
147 - Community Patrol and SUS Services	0	203,628	(157,239)	(46,389)	0	0	0	0	
152 - Youth, Sport and Recreation Services	0	340,077	(211,823)	(128,253)	0	0	0	(0)	
156 - Community Events	0	0	(13,500)	13,500	0	0	0	0	
167 - Corporate Services	0	321,981	0	(321,981)	0	0	0	0	
169 - Municipal Services	0	78,904	(348,913)	222,007	0	0	48,000	(2)	
12 - Umbakumba	543,670	2,053,656	(2,210,107)	(134,906)	(1,020,221)	0	785,803	17,895	
13 - Milyakburra									
100 - Local Authorities	40,524	127,489	(144,820)	14,820	(582,639)	0	544,626	0	
101 - Local Laws & Administration of Local Laws	2,854	0	(2,854)	0	0	0	0	0	
107 - Community Development	0	8,508	(156,629)	148,123	0	0	0	2	
108 - Veterinary and Animal Control Services	0	0	(5,900)	5,900	0	0	0	0	
116 - Lighting for Public Safety	0	0	(13,600)	13,600	0	0	0	(0)	
118 - Local Road Maintenance & Traffic Management	0	25,000	(25,000)	0	0	0	0	0	
122 - Building and Infrastructure Services	0	0	(120,225)	37,999	0	0	82,225	(1)	
129 - Waste and Environmental Services	987	86,843	(52,153)	(21,835)	0	0	(13,842)	0	
147 - Community Patrol and SUS Services	0	185,822	(130,164)	(55,657)	0	0	0	0	
152 - Youth, Sport and Recreation Services	0	33,142	(28,171)	(4,971)	0	0	0	0	
156 - Community Events	0	0	(7,000)	7,000	0	0	0	0	
167 - Corporate Services	0	135,906	0	(135,906)	0	0	0	0	
169 - Municipal Services	0	21,584	(192,326)	170,738	0	0	0	(4)	

East Arnhem Regional Council Annual Plan 2021-2022

Description	Revenue		2022 Budget					Transfer (to) / from Reserves	2022 Budget
	Carried Forward	Current Year	Expenses	Allocations	Capital Expense				
13 - Millyakurra	44,365	624,295	(878,841)	179,810	(582,639)	613,008	(3)		
14 - Ramminging									
100 - Local Authorities	338,274	538,782	(36,035)	13,920	(1,188,274)	333,333	0		
101 - Local Laws & Administration of Local Laws	3,754	0	(3,754)	0	0	0	0		
107 - Community Development	0	40,595	(363,478)	322,885	0	0	2		
108 - Veterinary and Animal Control Services	0	1,800	(21,200)	19,400	0	0	(0)		
115 - Library Services	1,739	63,034	(121,773)	57,000	0	0	0		
116 - Lighting for Public Safety	0	0	(18,900)	18,900	0	0	(0)		
118 - Local Road Maintenance & Traffic Management	3,675	106,000	(182,000)	(300)	0	72,625	0		
119 - Local Road Upgrade and Construction	420,000	0	(420,000)	0	0	0	0		
122 - Building and Infrastructure Services	17,318	0	(220,114)	73,123	0	129,672	(0)		
129 - Waste and Environmental Services	0	328,151	(138,530)	(114,194)	0	(75,427)	0		
139 - Visitor Accommodation	0	246,000	(99,377)	(149,164)	0	0	(2,541)		
141 - Aged Care and Disability Services	23,540	932,096	(858,108)	(213,034)	0	127,746	12,239		
145 - Children and Family Services	0	16,000	(13,600)	(2,400)	0	0	0		
146 - Community Media	0	45,481	(22,498)	(22,983)	0	0	0		
147 - Community Patrol and SUS Services	0	220,495	(147,131)	(73,364)	0	0	0		
152 - Youth, Sport and Recreation Services	0	358,416	(235,330)	(123,086)	0	0	(0)		
156 - Community Events	0	0	(13,500)	13,500	0	0	0		
167 - Corporate Services	0	462,650	0	(462,650)	0	0	0		
169 - Municipal Services	0	155,926	(555,397)	310,146	0	89,324	(0)		
14 - Ramminging	808,300	3,515,427	(3,470,727)	(332,301)	(1,188,274)	677,273	9,699		
15 - Mililingimbi									
100 - Local Authorities	187,700	187,700	(89,405)	13,920	(1,067,700)	767,785	0		
101 - Local Laws & Administration of Local Laws	3,854	0	(3,854)	0	0	0	0		
107 - Community Development	0	58,026	(410,668)	352,643	0	0	0		

East Arnhem Regional Council Annual Plan 2021-2022

Description	Revenue		2022 Budget					Transfer (to)/from Reserves	2022 Budget
	Carried Forward	Current Year	Expenses	Allocations	Capital Expense				
108 - Veterinary and Animal Control Services	0	900	(39,400)	38,500	0	0	0	0	
112 - Fleet and Workshop Services	0	73,427	(308,394)	(69,750)	0	0	0	(304,718)	
115 - Library Services	1,739	45,218	(115,190)	68,233	0	0	0	0	
116 - Lighting for Public Safety	0	0	(17,000)	17,000	0	0	0	0	
118 - Local Road Maintenance & Traffic Management	40,000	64,000	(101,333)	(200)	0	0	(2,467)	0	
122 - Building and Infrastructure Services	36,059	0	(263,425)	81,610	0	0	145,756	(0)	
129 - Waste and Environmental Services	189	370,827	(107,613)	(119,875)	0	0	(143,527)	(0)	
141 - Aged Care and Disability Services	85,719	1,214,844	(929,707)	(210,025)	0	0	(148,592)	12,239	
145 - Children and Family Services	0	34,662	(29,463)	(5,199)	0	0	0	0	
146 - Community Media	0	28,753	(17,481)	(11,273)	0	0	0	0	
147 - Community Patrol and SUS Services	0	290,093	(215,997)	(74,096)	0	0	0	0	
152 - Youth, Sport and Recreation Services	0	529,603	(360,478)	(169,124)	0	0	0	0	
156 - Community Events	0	0	(13,500)	13,500	0	0	0	0	
157 - Local Commercial Opportunities	0	10,000	(3,500)	(1,500)	0	0	0	5,000	
167 - Corporate Services	0	463,418	0	(463,418)	0	0	0	0	
169 - Municipal Services	0	64,033	(556,467)	293,569	0	0	198,865	0	
15 - Millingimbi	355,260	3,435,504	(3,582,876)	(245,486)	(1,067,700)	0	817,820	(287,478)	
16 - Gapuwiyak									
100 - Local Authorities	259,621	162,658	(86,278)	13,920	(1,080,536)	0	730,615	(0)	
101 - Local Laws & Administration of Local Laws	3,854	0	(3,854)	0	0	0	0	0	
107 - Community Development	0	64,955	(310,159)	245,205	0	0	0	1	
108 - Veterinary and Animal Control Services	0	1,000	(19,674)	18,675	0	0	0	0	
112 - Fleet and Workshop Services	0	731,360	(615,658)	(171,022)	0	0	0	(55,320)	
116 - Lighting for Public Safety	150	0	(18,100)	18,100	0	0	0	149	
118 - Local Road Maintenance & Traffic Management	110,689	81,000	(177,000)	(300)	0	0	(14,389)	0	
119 - Local Road Upgrade and Construction	1,172,791	0	(1,772,791)	600,000	0	0	0	0	
122 - Building and Infrastructure Services	27,273	0	(1,129,304)	157,480	0	0	944,550	(0)	

East Arnhem Regional Council Annual Plan 2021-2022

Description	Revenue		2022 Budget					
	Carried Forward	Current Year	Expenses	Allocations	Capital Expense	Transfer (to) / from Reserves	2022 Budget	
129 - Waste and Environmental Services	12,993	358,759	(95,576)	(115,216)	0	(160,961)	(0)	
139 - Visitor Accommodation	0	130,000	(54,168)	(65,276)	0	0	10,556	
141 - Aged Care and Disability Services	179,946	1,180,534	(1,026,198)	(223,566)	0	(98,477)	12,239	
145 - Children and Family Services	0	363,511	(287,792)	(75,719)	0	0	(0)	
146 - Community Media	0	27,216	(17,064)	(10,151)	0	0	0	
147 - Community Patrol and SUS Services	0	268,074	(205,246)	(62,829)	0	0	0	
152 - Youth, Sport and Recreation Services	0	489,503	(334,827)	(154,676)	0	0	0	
156 - Community Events	0	0	(13,500)	13,500	0	0	0	
167 - Corporate Services	0	465,800	0	(465,800)	0	0	0	
169 - Municipal Services	0	109,184	(431,148)	321,961	0	0	(3)	
16 - Gapwiyak	1,767,316	4,433,554	(6,598,336)	44,285	(1,080,536)	1,401,340	(32,377)	
17 - Galiwinku								
100 - Local Authorities	475,992	591,100	(153,920)	13,920	(1,819,407)	892,315	0	
101 - Local Laws & Administration of Local Laws	3,954	0	(3,954)	0	0	0	0	
107 - Community Development	0	61,779	(449,636)	387,857	0	0	0	
108 - Veterinary and Animal Control Services	0	2,500	(69,699)	67,199	0	0	0	
115 - Library Services	1,739	71,268	(114,637)	41,630	0	0	0	
116 - Lighting for Public Safety	0	0	(45,220)	45,220	0	0	(0)	
118 - Local Road Maintenance & Traffic Management	48,703	146,367	(203,063)	(500)	0	8,494	0	
122 - Building and Infrastructure Services	58,476	9,654	(609,855)	249,572	0	292,152	(0)	
129 - Waste and Environmental Services	9,112	916,485	(560,403)	(179,407)	0	(185,788)	(0)	
139 - Visitor Accommodation	0	229,500	(133,205)	(103,564)	0	0	(7,268)	
141 - Aged Care and Disability Services	199,410	1,919,375	(1,367,664)	(297,607)	0	(435,562)	17,951	
145 - Children and Family Services	0	395,584	(353,577)	(42,007)	0	0	(0)	
146 - Community Media	0	27,144	(16,357)	(10,787)	0	0	0	
147 - Community Patrol and SUS Services	0	427,013	(320,290)	(106,723)	0	0	0	
152 - Youth, Sport and Recreation Services	0	680,735	(519,027)	(161,708)	0	0	(0)	

East Arnhem Regional Council Annual Plan 2021-2022

Description	Revenue		2022 Budget					Transfer (to) / from Reserves	2022 Budget
	Carried Forward	Current Year	Expenses	Allocations	Capital Expense				
156 - Community Events	3,000	0	(20,000)	20,000	0	0	0	3,000	
167 - Corporate Services	0	1,126,739	0	(1,126,739)	0	0	0	0	
169 - Municipal Services	0	160,565	(606,973)	446,406	0	0	0	(2)	
17 - Galliwinku	800,386	6,765,810	(5,547,481)	(757,237)	(1,819,407)	571,611	571,611	13,681	
18 - Yrkkala									
100 - Local Authorities	341,095	394,084	(466,919)	13,920	(991,095)	708,915	708,915	0	
101 - Local Laws & Administration of Local Laws	2,254	0	(2,254)	0	0	0	0	0	
107 - Community Development	0	49,413	(354,572)	305,158	0	0	0	(2)	
108 - Veterinary and Animal Control Services	0	0	(46,661)	46,661	0	0	0	0	
116 - Lighting for Public Safety	0	0	(18,100)	18,100	0	0	0	(0)	
118 - Local Road Maintenance & Traffic Management	287,844	50,000	(337,844)	0	0	0	0	0	
122 - Building and Infrastructure Services	0	0	(882,154)	192,750	0	689,404	689,404	(0)	
129 - Waste and Environmental Services	383,814	365,854	(644,479)	(41,574)	0	(63,614)	(63,614)	0	
141 - Aged Care and Disability Services	(47,694)	1,159,285	(1,092,857)	(253,701)	0	252,919	252,919	17,951	
145 - Children and Family Services	0	441,094	(362,524)	(78,570)	0	0	0	0	
146 - Community Media	0	37,796	(16,868)	(20,928)	0	0	0	0	
147 - Community Patrol and SUS Services	0	349,060	(262,956)	(86,104)	0	0	0	0	
152 - Youth, Sport and Recreation Services	0	492,813	(352,862)	(139,951)	0	0	0	(0)	
156 - Community Events	0	0	(13,500)	13,500	0	0	0	0	
167 - Corporate Services	0	475,403	0	(475,403)	0	0	0	0	
169 - Municipal Services	0	72,817	(490,523)	344,494	0	73,210	73,210	(2)	
18 - Yrkkala	967,312	3,887,619	(5,345,073)	(161,649)	(991,095)	1,660,834	1,660,834	17,948	
19 - Gunyangara									
100 - Local Authorities	58,777	36,083	(494,818)	13,920	(258,777)	644,815	644,815	0	
101 - Local Laws & Administration of Local Laws	2,104	0	(2,104)	0	0	0	0	0	
107 - Community Development	0	0	(52,487)	52,486	0	0	0	(1)	

East Arnhem Regional Council Annual Plan 2021-2022

Description	Revenue		2022 Budget					Transfer (to) / from Reserves	2022 Budget
	Carried Forward	Current Year	Expenses	Allocations	Capital Expense				
108 - Veterinary and Animal Control Services	0	0	(3,000)	3,000	0	0	0	(0)	
116 - Lighting for Public Safety	0	0	(12,500)	12,500	0	0	0	(0)	
118 - Local Road Maintenance & Traffic Management	0	30,000	(40,000)	0	0	10,000	0	0	
119 - Local Road Upgrade and Construction	0	0	(260,000)	260,000	0	0	0	0	
122 - Building and Infrastructure Services	12,752	0	(142,451)	97,999	0	31,700	0	(0)	
129 - Waste and Environmental Services	0	118,194	(66,075)	(17,729)	0	(34,389)	0	(0)	
145 - Children and Family Services	0	15,033	(9,540)	(5,493)	0	0	0	0	
147 - Community Patrol and SUS Services	0	232,969	(178,459)	(54,510)	0	0	0	0	
152 - Youth, Sport and Recreation Services	5,315	43,778	(42,526)	(6,567)	0	0	0	0	
156 - Community Events	0	0	(7,000)	7,000	0	0	0	0	
167 - Corporate Services	0	191,683	0	(191,683)	0	0	0	0	
169 - Municipal Services	0	0	(158,631)	158,642	0	0	0	11	
19 - Gunyangara	78,947	667,740	(1,469,592)	329,565	(258,777)	652,126	0	10	
20 - Regional Office									
100 - Local Authorities	0	0	(3,402)	3,402	0	0	0	(0)	
107 - Community Development	0	0	(554,691)	554,688	0	0	0	(3)	
108 - Veterinary and Animal Control Services	0	0	(181,505)	181,505	0	0	0	0	
112 - Fleet and Workshop Services	0	218,000	(916,554)	2,075,557	(788,940)	(223,471)	364,591	(0)	
115 - Library Services	0	197,700	(165,736)	(31,964)	0	0	0	(0)	
118 - Local Road Maintenance & Traffic Management	0	615,992	(215,083)	(55,985)	0	(344,924)	0	0	
119 - Local Road Upgrade and Construction	0	500,000	(500,000)	0	0	0	0	0	
122 - Building and Infrastructure Services	42,104	700,000	(4,638,065)	3,295,191	0	600,772	3	3	
129 - Waste and Environmental Services	0	1,057	(363,595)	(76,737)	0	439,274	(0)	(0)	
141 - Aged Care and Disability Services	483,868	591,666	(1,005,036)	(70,500)	(1,690,000)	1,597,007	(92,993)	(0)	
145 - Children and Family Services	330	0	(330)	0	0	0	0	0	
146 - Community Media	113,672	0	(113,672)	0	0	0	0	0	
147 - Community Patrol and SUS Services	59,139	397,821	(366,974)	(89,985)	0	0	0	(0)	

East Arnhem Regional Council Annual Plan 2021-2022

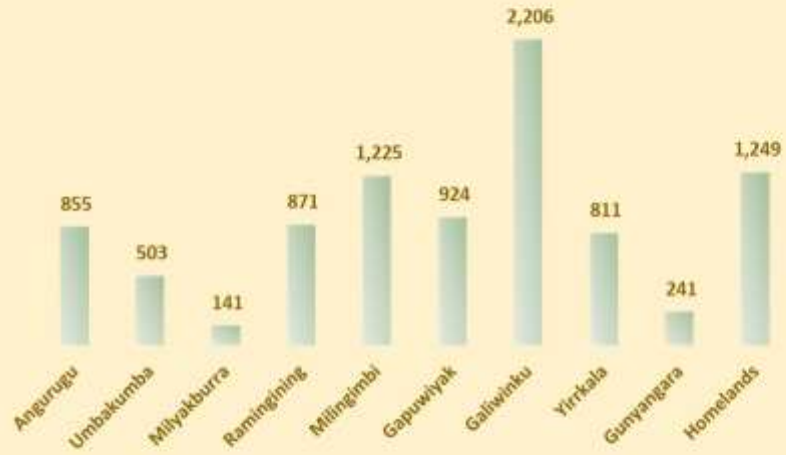
Description	Revenue		2022 Budget				Transfer (to) / from Reserves	2022 Budget
	Carried Forward	Current Year	Expenses	Allocations	Capital Expense			
152 - Youth, Sport and Recreation Services	213,855	333,534	(475,178)	(72,211)	0	0	(0)	
156 - Community Events	0	0	(9,000)	9,000	0	0	(0)	
167 - Corporate Services	70,000	0	(250,000)	0	0	0	(180,000)	
168 - Governance and CEO	0	18,505	(1,893,346)	1,674,841	0	200,000	0	
20 – Regional Office	982,967	3,574,277	(11,652,167)	7,396,801	(2,478,940)	2,268,659	91,597	
21 - Darwin								
114 - Information Communication and Technology Services	0	0	(759,448)	759,448	0	0	0	
167 - Corporate Services	0	10,057,112	(2,629,407)	(7,132,080)	0	0	295,625	
21 - Darwin	0	10,057,112	(3,388,855)	(6,372,632)	0	0	295,625	
Grand Total Surplus / (Deficit)	9,038,953	43,561,405	(51,260,326)	(0)	(11,678,875)	10,467,920	129,077	

East Arnhem Regional Council: 2021 - 2022 Budget

Community and Council Statistics

Population

Total 9,026



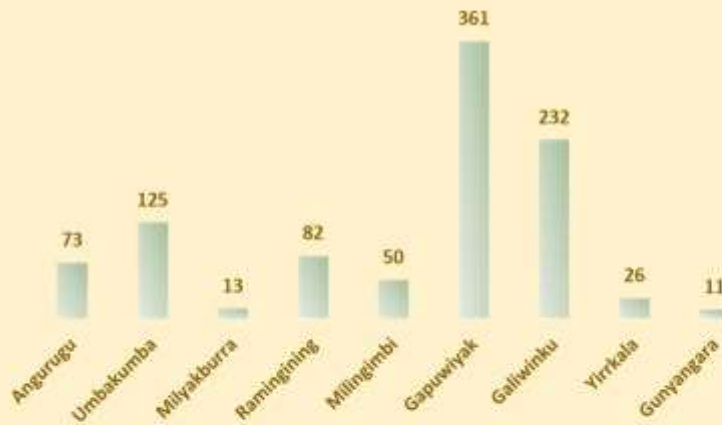
People Employed (FTE)

Total 264



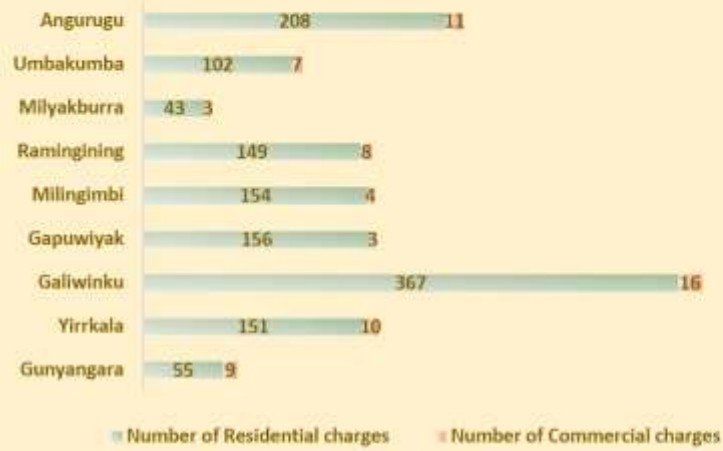
Km's of Roads

Total 973



Number of Ratable Properties

Total 1,456



Total General Rates

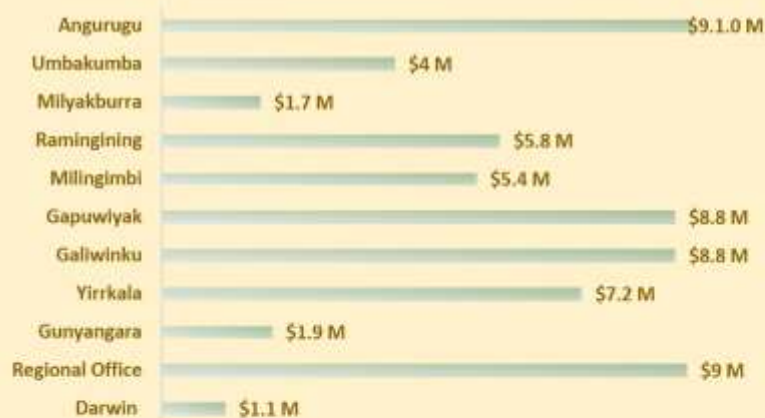
(with 2% increase to FY20/21 rate)

Total 4,343,314



Budgeted Spending

Total \$62.9 M



Angurugu Community Budget

Where does all the money go?



Expenditure Category	Budget
Capital	1,191,286
Core Recovery	271,476
Employees	1,680,742
Fleet & Buildings	556,291
Financing	20,000
General	661,985
Insurance & Finance	264,261
IT Charges	48,462
Materials Contracts	4,489,284
Grand Total	9,183,786

Expenditure by Service



Service	Budget
100 - Local Authorities	1,265,701
101 - Local Laws & Administration of Local Laws	3,154
107 - Community Development	432,373
108 - Veterinary and Animal Control Services	309,126
115 - Library Services	182,586
116 - Lighting for Public Safety	21,130
118 - Local Road Maintenance & Traffic Management	160,000
119 - Local Road Upgrade and Construction	3,343,003
122 - Building and Infrastructure Services	272,373
129 - Waste and Environmental Services	641,961
141 - Aged Care and Disability Services	1,031,866
145 - Children and Family Services	110,326
147 - Community Patrol and SUS Services	304,013
152 - Youth, Sport and Recreation Services	415,638
156 - Community Events	13,500
169 - Municipal Services	677,036
Grand Total	9,183,786

Umbakumba Community Budget

Where does all the money go?



Expenditure Category	Budget
Capital	1,020,221
Core Recovery	220,415
Employees	1,211,812
Financing	8,050
Fleet & Buildings	508,033
General	492,346
Insurance & Finance	74,785
IT Charges	41,345
Materials Contracts	423,115
Grand Total	4,000,123

Expenditure by Service



Service	Budget
100 - Local Authorities	1,214,041
101 - Local Laws & Administration of Local Laws	2,854
107 - Community Development	336,644
108 - Veterinary and Animal Control Services	10,404
115 - Library Services	96,419
116 - Lighting for Public Safety	16,650
118 - Local Road Maintenance & Traffic Management	74,861
122 - Building and Infrastructure Services	117,776
129 - Waste and Environmental Services	152,567
141 - Aged Care and Disability Services	466,198
145 - Children and Family Services	367,378
147 - Community Patrol and SUS Services	203,628
152 - Youth, Sport and Recreation Services	340,077
156 - Community Events	13,500
169 - Municipal Services	587,125
Grand Total	4,000,123

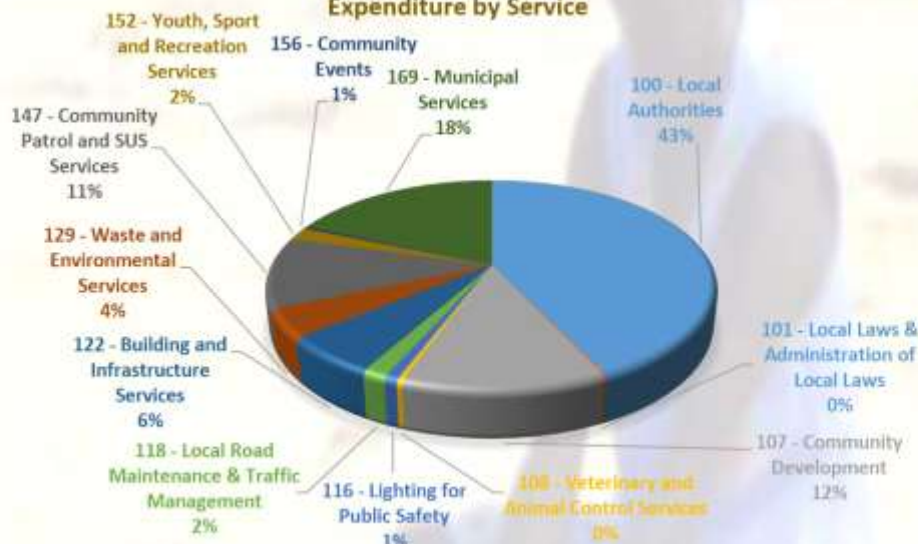
Milyakburra Community Budget

Where does all the money go?



Expenditure Category	Budget
Capital	582,639
Core Recovery	47,521
Employees	397,741
Financing	4,500
Fleet & Buildings	172,872
General	236,266
Insurance & Finance	14,283
IT Charges	11,862
Materials Contracts	226,050
Grand Total	1,693,735

Expenditure by Service



Service	Budget
100 - Local Authorities	727,459
101 - Local Laws & Administration of Local Laws	2,854
107 - Community Development	208,601
108 - Veterinary and Animal Control Services	5,900
116 - Lighting for Public Safety	13,600
118 - Local Road Maintenance & Traffic Management	25,000
122 - Building and Infrastructure Services	101,875
129 - Waste and Environmental Services	73,988
147 - Community Patrol and SUS Services	185,822
152 - Youth, Sport and Recreation Services	33,142
156 - Community Events	7,000
169 - Municipal Services	308,495
Grand Total	1,693,735

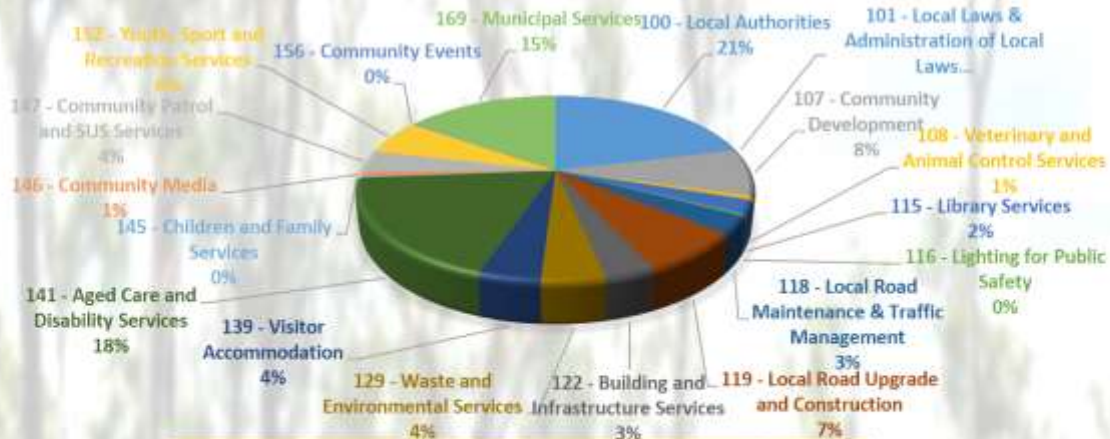
Ramingining Community Budget

Where does all the money go?



Expenditure Category	Budget
Capital	1,188,274
Core Recovery	291,231
Employees	1,766,436
Financing	18,500
Fleet & Buildings	785,499
General	383,074
Insurance & Finance	82,970
IT Charges	57,954
Materials Contracts	1,219,747
Grand Total	5,793,684

Expenditure by Service



Service	Budget
100 - Local Authorities	1,224,309
101 - Local Laws & Administration of Local Laws	3,754
107 - Community Development	474,840
108 - Veterinary and Animal Control Services	35,327
115 - Library Services	139,316
116 - Lighting for Public Safety	18,900
118 - Local Road Maintenance & Traffic Management	182,300
119 - Local Road Upgrade and Construction	420,000
122 - Building and Infrastructure Services	201,852
129 - Waste and Environmental Services	252,724
139 - Visitor Accommodation	248,541
141 - Aged Care and Disability Services	1,071,142
145 - Children and Family Services	16,000
146 - Community Media	45,481
147 - Community Patrol and SUS Services	220,495
152 - Youth, Sport and Recreation Services	358,416
156 - Community Events	13,500
169 - Municipal Services	866,786
Grand Total	5,793,684

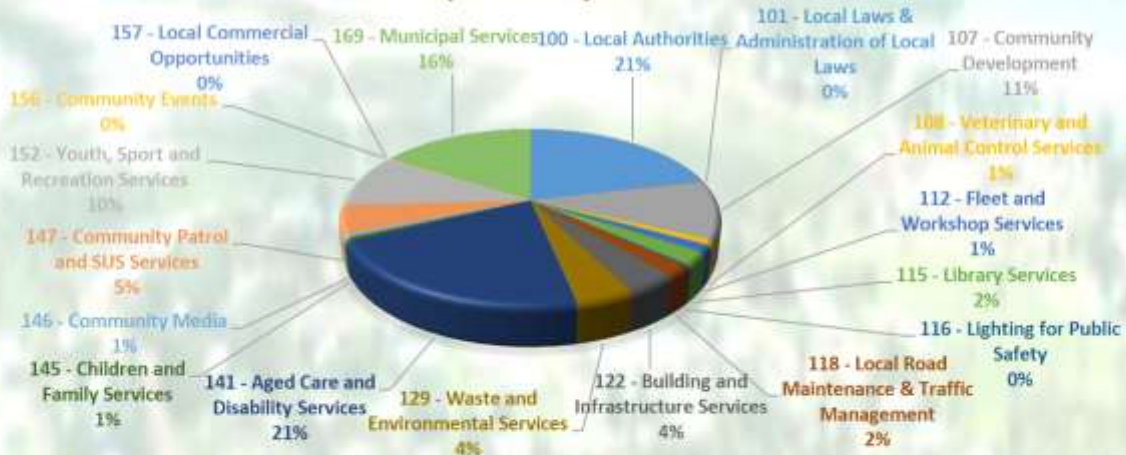
Milingimbi Community Budget

Where does all the money go?



Expenditure Category	Budget
Capital	1,067,700
Core Recovery	349,424
Employees	2,028,546
Financing	18,500
Fleet & Buildings	378,736
General	535,235
Insurance & Finance	106,912
IT Charges	60,324
Materials Contracts	893,683
Allocation	-2,804
Grand Total	5,436,255

Expenditure by Service



Service	Budget
100 - Local Authorities	1,157,105
101 - Local Laws & Administration of Local Laws	3,854
107 - Community Development	581,488
108 - Veterinary and Animal Control Services	48,164
112 - Fleet and Workshop Services	73,427
115 - Library Services	123,984
116 - Lighting for Public Safety	17,000
118 - Local Road Maintenance & Traffic Management	101,533
122 - Building and Infrastructure Services	205,359
129 - Waste and Environmental Services	227,489
141 - Aged Care and Disability Services	1,139,732
145 - Children and Family Services	34,662
146 - Community Media	28,753
147 - Community Patrol and SUS Services	290,093
152 - Youth, Sport and Recreation Services	529,603
156 - Community Events	13,500
157 - Local Commercial Opportunities	5,000
169 - Municipal Services	855,511
Grand Total	5,436,255

Gapuwiyak Community Budget

Where does all the money go?



Expenditure Category	Budget
Capital	1,080,536
Core Recovery	498,989
Employees	2,014,258
Financing	36,500
Fleet & Buildings	618,050
General	981,002
Insurance & Finance	146,228
IT Charges	53,209
Materials Contracts	3,393,740
Allocation	-50,000
Grand Total	8,799,120

Expenditure by Service



Service	Budget
100 - Local Authorities	1,166,814
101 - Local Laws & Administration of Local Laws	3,854
107 - Community Development	400,026
108 - Veterinary and Animal Control Services	31,448
112 - Fleet and Workshop Services	731,360
116 - Lighting for Public Safety	18,100
118 - Local Road Maintenance & Traffic Management	177,300
119 - Local Road Upgrade and Construction	1,772,791
122 - Building and Infrastructure Services	1,005,817
129 - Waste and Environmental Services	210,792
139 - Visitor Accommodation	119,444
141 - Aged Care and Disability Services	1,249,764
145 - Children and Family Services	363,511
146 - Community Media	27,216
147 - Community Patrol and SUS Services	268,074
152 - Youth, Sport and Recreation Services	489,503
156 - Community Events	13,500
169 - Municipal Services	749,806
Grand Total	8,799,120

Galiwinku Community Budget

Where does all the money go?



Expenditure Category	Budget
Capital	1,819,407
Core Recovery	579,333
Employees	3,043,331
Financing	24,500
Fleet & Buildings	815,850
General	1,069,633
Insurance & Finance	168,900
IT Charges	72,185
Materials Contracts	1,128,898
Allocation	2,804
Grand Total	8,837,060

Expenditure by Service



Service	Budget
100 - Local Authorities	1,973,327
101 - Local Laws & Administration of Local Laws	3,954
107 - Community Development	625,950
108 - Veterinary and Animal Control Services	128,073
115 - Library Services	151,931
116 - Lighting for Public Safety	45,220
118 - Local Road Maintenance & Traffic Management	203,833
122 - Building and Infrastructure Services	534,030
129 - Waste and Environmental Services	739,809
139 - Visitor Accommodation	236,768
141 - Aged Care and Disability Services	1,665,271
145 - Children and Family Services	458,093
146 - Community Media	27,144
147 - Community Patrol and SUS Services	427,013
152 - Youth, Sport and Recreation Services	680,735
156 - Community Events	20,000
169 - Municipal Services	916,178
Grand Total	8,837,060

Yirrkala Community Budget

Where does all the money go?



Expenditure Category	Budget
Capital	991,095
Core Recovery	417,146
Employees	2,182,238
Financing	15,500
Fleet & Buildings	396,259
General	969,608
Insurance & Finance	134,422
IT Charges	60,328
Materials Contracts	2,043,305
Grand Total	7,209,901

Expenditure by Service



Service	Budget
100 - Local Authorities	1,458,014
101 - Local Laws & Administration of Local Laws	2,254
107 - Community Development	476,910
108 - Veterinary and Animal Control Services	69,587
116 - Lighting for Public Safety	18,100
118 - Local Road Maintenance & Traffic Management	337,844
122 - Building and Infrastructure Services	766,316
129 - Waste and Environmental Services	686,053
141 - Aged Care and Disability Services	1,346,558
145 - Children and Family Services	470,028
146 - Community Media	37,796
147 - Community Patrol and SUS Services	349,060
152 - Youth, Sport and Recreation Services	492,813
156 - Community Events	13,500
169 - Municipal Services	685,068
Grand Total	7,209,901

Gunyangara Community Budget

Where does all the money go?



Expenditure Category	Budget
Capital	258,777
Core Recovery	64,646
Employees	362,533
Financing	5,200
Fleet & Buildings	67,937
General	518,892
Insurance & Finance	10,709
IT Charges	7,117
Materials Contracts	572,258
Grand Total	1,868,068

Expenditure by Service



Service	Budget
100 - Local Authorities	753,595
101 - Local Laws & Administration of Local Laws	2,104
107 - Community Development	77,394
108 - Veterinary and Animal Control Services	3,000
116 - Lighting for Public Safety	12,500
118 - Local Road Maintenance & Traffic Management	40,000
119 - Local Road Upgrade and Construction	260,000
122 - Building and Infrastructure Services	108,601
129 - Waste and Environmental Services	83,805
145 - Children and Family Services	15,033
147 - Community Patrol and SUS Services	232,969
152 - Youth, Sport and Recreation Services	49,093
156 - Community Events	7,000
169 - Municipal Services	222,974
Grand Total	1,868,068

Budgeted Statement of Financial Performance

for the year ended 30th June 2022 + 5 year forecast

Description	Budget 2022 \$	Forecast 2023 \$	Forecast 2024 \$	Forecast 2025 \$	Forecast 2026 \$	Forecast 2027 \$
Operating Revenue						
Grants	26,713,401	26,065,963	26,065,963	26,065,963	26,065,963	26,065,963
User Charges & Fees	7,894,236	7,973,178	8,052,910	8,133,439	8,214,773	8,296,921
Rates & Annual Charges	6,989,570	7,129,361	7,271,948	7,417,387	7,565,735	7,717,050
Other Operating Revenues	1,589,698	1,637,389	1,686,511	1,737,106	1,789,219	1,842,896
Interest	157,500	220,305	188,903	204,604	196,753	200,679
Profit from Disposal of Assets	-	125,892	57,728	63,314	61,733	61,733
TOTAL OPERATING REVENUE	43,344,405	43,152,088	43,323,963	43,621,814	43,894,177	44,185,242
Operating Expenses						
Employee Costs	20,098,800	19,907,258	20,106,331	20,307,394	20,510,468	20,715,573
Materials & Contracts	18,134,222	10,021,583	10,121,799	10,223,017	10,325,247	10,428,500
Depreciation & Amortisation	3,673,583	4,521,797	4,345,284	4,292,579	4,127,121	3,980,439
Other Operating Expenses	12,810,305	11,706,030	11,823,091	11,941,321	12,060,735	12,181,342
TOTAL OPERATING EXPENSES	54,716,909	46,156,669	46,396,505	46,764,312	47,023,571	47,305,853
EXPECTED OPERATING LOSS	(11,372,505)	(3,004,581)	(3,072,542)	(3,142,498)	(3,129,394)	(3,120,611)
Add: DEPRECIATION	3,673,583	4,521,797	4,345,284	4,292,579	4,127,121	3,980,439
EXPECTED OPERATING (LOSS)/INCOME BEFORE DEPRECIATION	(7,698,922)	1,517,216	1,272,742	1,150,081	997,727	859,827

RECONCILIATION TO 2021/2022 DRAFT BUDGET	Budget 2022
OPERATING LOSS BEFORE DEPRECIATION	(7,698,922)
Add: Carried Forward Revenue	9,038,953
Add: Transfer from Reserves	10,467,920
Deduct: Capital Expenditures	(11,678,875)
BUDGET RESULT - SURPLUS	129,077

* Carried Forward Revenue is revenue that has been received and recognised in a previous year in Council's Financial Statement as required by Accounting Standards. It is included in the Council budget in the year it is expected to be spent as this allows Council to set a budget that matches its revenue with the related expenditure, ignoring timing differences between financial years.

Forecast Statement of Financial Position

for the year ended 30th June 2021 + 5 year forecast

Description	Forecast 2022 \$	Forecast 2023 \$	Forecast 2024 \$	Forecast 2025 \$	Forecast 2026 \$	Forecast 2027 \$
CURRENT ASSETS						
Cash and Cash Equivalents	27,307,127	26,822,835	26,358,097	23,899,468	23,299,754	22,379,976
Trade and Other Receivables	833,172	879,705	884,073	890,118	895,686	901,619
Prepayments and Other Current Assets	709,140	499,635	520,870	556,175	533,112	563,786
TOTAL CURRENT ASSETS	28,849,439	28,202,176	27,763,040	25,345,761	24,728,551	23,845,380
NON-CURRENT ASSETS						
Property, Plant and Equipment	79,000,292	75,848,055	72,707,554	71,506,711	68,539,413	65,866,250
Other Assets	857,520	857,520	857,520	857,520	857,520	857,520
TOTAL NON-CURRENT ASSETS	79,857,812	76,705,575	73,565,074	72,364,231	69,396,932	66,723,770
TOTAL ASSETS	108,707,251	104,907,751	101,328,114	97,709,992	94,125,484	90,569,150
CURRENT LIABILITIES						
Trade and Other Payables	2,005,789	1,745,626	1,751,874	1,768,944	1,786,616	1,804,481
Other Liabilities	608,078	614,159	620,300	626,503	632,768	639,096
Lease	573,646	552,620	532,366	512,853	494,056	475,948
Provisions	2,635,150	2,661,502	2,688,117	2,714,998	2,742,148	2,769,569
TOTAL CURRENT LIABILITIES	5,822,663	5,573,907	5,592,656	5,623,298	5,655,588	5,689,094
NON-CURRENT LIABILITIES						
Lease	9,958,789	9,406,169	8,873,804	8,360,950	7,866,895	7,390,947
Provisions	645,702	652,159	658,680	665,267	671,920	678,639
TOTAL NON-CURRENT LIABILITIES	10,604,491	10,058,328	9,532,484	9,026,218	8,538,814	8,069,586
TOTAL LIABILITIES	16,427,154	15,632,235	15,125,140	14,649,516	14,194,402	13,758,680
NET ASSETS	92,280,097	89,275,516	86,202,974	83,060,476	79,931,082	76,810,470
EQUITY						
Unexpended Grants Reserve	-	-	-	-	-	-
Accumulated Surplus	39,802,828	36,798,247	33,725,705	30,583,207	27,453,813	24,333,202
Asset Revaluation Reserve	39,150,727	39,150,727	39,150,727	39,150,727	39,150,727	39,150,727
Replacement/Development Reserves	13,326,542	13,326,542	13,326,542	13,326,542	13,326,542	13,326,542
TOTAL EQUITY	92,280,097	89,275,516	86,202,974	83,060,476	79,931,082	76,810,470

Key Assumptions of the Long Term Financial Plan 2021 - 2026 FY

1. All current services will continue to be provided by the Regional Council.
2. There will be no adverse change in government policies impacting the Regional Council.
3. Grants Revenue has been increased by 0% each year.
4. User Fees and Charges have been increased by 1% each year.
5. Rates and Charges have been increased by 2% each year.
6. Other operating Income has been increased by 3% each year.
7. Employee costs have been increased by 1% each year.
8. Materials and Contracts – estimated to increase at 1% each year.
9. Depreciation – 6% of asset balance
10. Other operating expenses – have been increased by 1% each year.
11. Trade and Other receivables – estimated to be an average of 2% of revenues per year
12. Prepayments and other current assets – average of past 5 years.
13. PP&E – Based on Fleet Management Plan
14. Other Assets – security deposits not expected to change in the future.
15. Trade & Other Payables – assume a 96% payment of previous year balance and current year operational expenditure
16. Borrowings - \$116,000 Loan repayment
17. Other Liabilities – 1% increase per year
18. Provisions – 1% increase per year
19. Lease liability – Based on Lease Payments Schedule.
20. There are no additional major initiatives planned over the next five years, outside the Council Plan. This is largely due to any major initiatives being wholly dependent on additional funding and there is currently no indication of significant increases that would enable major increases to be considered.

The budget includes partnering with multiple organisations, including the following:

Anindilyakwa Land Council (ALC)
 Department of the Prime Minister and Cabinet
 National Indigenous Australians Agency
 Department of Infrastructure, Transport and Regional Development
 Department of Health
 Department of Education
 Department of Social Services
 National Disability Insurance Scheme
 Northern Land Council
 Department of the Chief Minister and Cabinet
 Department of Industry, Tourism and Trade
 Department of Health
 Department of Territory Families, Housing and Communities
 Department of the Attorney-General and Justice
 Groote Eylandt Mining Company
 Groote Eylandt and Bickerton Island Enterprises
 Foundation for Rural & Regional Renewal
 Community Broadcasting Foundation
 Festivals NT Major Entertainment Company
 Anglicare NT
 Duke of Edinburgh
 Healthy Living NT
 Gumatj Corporation
 The Njarrariyal Aboriginal Corporation
 Arnhem Coast Clean Ups
 Rirratjingu Aboriginal Corporation
 Good Things Foundation

East Arnhem Regional Council - Declaration of rates and charges 2021 -2022

Notice is hereby given that pursuant to section 158 of the Local Government Act 2008 ("the Act"), that the following rates and charges were declared by East Arnhem Regional Council ("Council") at the ordinary council meeting held on 23 June 2021 in respect of the financial year ending 30 June 2022.

RATES

Council declared that in accordance with section 155 of the Act, (permitted by LGACT 2019 section 362) it intends to raise for general purposes the amount of \$4,343,314.00 by way of rates.

The basis of determining the rates in accordance with section 148 are a combination of fixed charge (or fixed charges) and a valuation-based charge and noting that:

- i. differential valuation based charges with differential minimum charges may be fixed for allotments; and/or
- ii. differential fixed charge for each allotment.

1. MINING TENEMENTS

Pursuant to Section 149 of the Act Council adopted the Unimproved Capital Value (UCV) method as the basis for determining the assessed value of allotments within the Council area for mining tenements.

With respect to all mining tenements within the Council area pursuant to section 142(2) of the Act and the Ministers notice published in the Gazette (No G17), a differential rate of 0.003475 of the assessed value of all land occupied under a mining tenement but subject to a specified minimum rate of \$890.96.

2. RESIDENTIAL

For each allotment within the Council area classified as residential in the Assessment Record, a fixed rate of \$2,919.41 per annum.

3. COMMERCIAL

For each allotment within the Council area classified as commercial in the Assessment Record, a fixed rate of \$3,457.25 per annum.

CHARGES

4) Pursuant to section 157 of the Act, Council declared a charge of \$1,863.80 per annum in respect of the garbage collection services it provides, or is willing and able to provide, to each allotment classified as residential or commercial in the Council's Assessment Record and for the purpose of assisting the Council to pay for such services which benefit the occupiers of such land.

Council intends to raise \$2,708,101.00 by the application of these service charges.

The garbage collection service comprises a twice weekly kerbside collection of the contents of a maximum of:

- i. two 240 litre mobile bins for each allotment classified as residential in the Council's assessment record.
- ii. one 240 litre mobile bin for each allotment classified as commercial in the Council's assessment record.

Garbage collection service charges are applicable regardless of whether the available service is utilised.

INTEREST RATE FOR LATE PAYMENT

5) The relevant interest rate for the late payment of rates and charges is fixed in accordance with Section 162 of the Act at the rate of 12% per annum and is to be calculated on a daily basis on the amount in default (exclusive of interest) from 28 days after the date of issue of rate notices until the date payment is made.

PAYMENT

6) The rates and charges under this declaration must be paid in full within 28 days of the issue of rates notice and the subsequent delivery of that notice in any manner provided for in section 159 of the Act.

Payments falling due on a weekend or public holiday may be paid by the following business day, without incurring any late payment interest.

A ratepayer who fails to pay rates and charges in accordance with this declaration may be sued for recovery of the principal amount of the rates and charges, late payment interest, and costs reasonably incurred by Council in recovering or attempting to recover the rates and charges.

Notes:

A copy of the assessment record is available for inspection, free of charge, at any of the Council's public offices. A person may apply to the Council for the correction of an entry in the assessment record.

A person who either becomes or ceases to be the principal ratepayer for a particular allotment within the Council area must, within 28 days of doing so, give the CEO written notice of that fact. In the case of becoming the principal ratepayer, the person's postal address must also be included in the written notice.

If the principal ratepayer's postal address changes, the principal ratepayer must, within 28 days of the change, give the CEO written notice of the new address.

Dale Keehne
Chief Executive Officer

Assessment of the Social and Economic Effects of the Rating Policy

East Arnhem Regional Council rates and charges are set each year with regard to a number of factors including increases in the cost of providing services, proposed capital works and increases in service levels or other Council initiatives. The Council also considers statistical indicators such as the Consumer Price Index and the Northern Territory Local Government Index, which is prepared by the Local Government Association of the Northern Territory (LGANT).

The Council consciously aims to keep the increase in rates to a minimum in order to lessen any impact on ratepayers, while generating enough income to provide adequate levels of service and achieve its objectives.

Residential and Commercial

Rates to be levied on these classes of ratepayers in the East Arnhem Regional Council in 2021/22 are commensurate with rates in other remote jurisdictions and other Councils in the Northern Territory. Further, rates levied on 80% of Council's rate base are levied on the Northern Territory Government (Housing), and as such has no direct financial impact on public housing tenants or other property tenants.

Council also has the ability to consider any requests for hardship relief from any residential and commercial ratepayer. Accordingly Council does not anticipate any detrimental socio-economic impact from levying rates in 2021/22.

Pastoral and Mining

Rates to be levied on these classes of ratepayers in the East Arnhem Regional Council in 2021/22 are set by the Minister.

Council does not anticipate any detrimental socio-economic impact from levying rates in 2021/22 as the increases in rates is not of sufficient magnitude to have any significant effect on the ratepayers concerned.

Concession Policies

Council has two rates concession policies, copies of which can be found on the Council website. These provide concession opportunities for ratepayers impacted by COVID-19, financial hardship and those providing community benefit.

East Arnhem Regional Council –Schedule of Fees and Charges 2020 - 2021

Description	Quantity	2021/22 Rate	GST	2021/22 Rate	2020/21 Rate	GST	2020/21 Rate
All of Council (where available)		\$ (GST exc)		\$ (GST Inc)	\$ (GST exc)		\$ (GST Inc)
ADMINISTRATION							
Photocopying & Printing							
A4 (Black and White single sided)	per copy	0.91	0.09	1.00	0.91	0.09	1.00
A4 (Black and White double sided)	per copy	1.82	0.18	2.00	1.82	0.18	2.00
A3 (Black and White single sided)	per copy	1.82	0.18	2.00	1.82	0.18	2.00
A3 (Black and White double sided)	per copy	2.73	0.27	3.00	2.73	0.27	3.00
A4 (Colour single sided)	per copy	2.73	0.27	3.00	2.73	0.27	3.00
A4 (Colour double sided)	per copy	5.45	0.55	6.00	5.45	0.55	6.00
A3 (Colour single sided)	per copy	5.45	0.55	6.00	5.45	0.55	6.00
A3 (Colour double sided)	per copy	10.91	1.09	12.00	10.91	1.09	12.00
Annual Report or Regional Plan (Black & White Copy) Note - Free copies can be downloaded at www.eastarnhem.nt.gov.au	each	15.27	1.53	16.80	15.27	1.53	16.80
Laminating							
A4	per page	3.18	0.32	3.50	3.18	0.32	3.50
A3	per page	5.45	0.55	6.00	5.45	0.55	6.00
Business Card Size	per page	1.82	0.18	2.00	1.82	0.18	2.00
Faxing							
Domestic charge - within NT (send)	1st page	3.18	0.32	3.50	3.18	0.32	3.50
Per page Thereafter	per page	0.91	0.09	1.00	0.91	0.09	1.00
Domestic charge - Interstate (send)	1st page	4.27	0.43	4.70	4.27	0.43	4.70
Per page Thereafter	per page	0.91	0.09	1.00	0.91	0.09	1.00
Key Cutting							
Key Cutting	per key	9.09	0.91	10.00	9.09	0.91	10.00
APPLICATIONS UNDER FREEDOM OF INFORMATION (these fees are set by the NT Information Commissioner)							
Personal Information							
Application Fee				Free			Free
Supervised Inspection				Free			Free
- First 2 hours				Free			Free
- Per hour thereafter	per hour			25.00			25.00
Non-Personal Information							
Application Fee				30.00			30.00
Searching and decision making	per hour			25.00			25.00
Retrieval from storage	actual cost			Actual Cost			Actual Cost
Supervised Inspection (for every hour or part of an hour)	per hour			25.00			25.00
Application Fee for combined Personal and Non-Personal Information				30.00			30.00

Description	Quantity	2021/22 Rate	GST	2021/22 Rate	2020/21 Rate	GST	2020/21 Rate
All of Council (where available)		\$ (GST exc)		\$ (GST Inc)	\$ (GST exc)		\$ (GST Inc)
COUNCIL MEETING ROOM & EQUIPMENT HIRE							
Government Departments & Private Organisations (Fees are reduced by 50% for a half day hire)							
Community - Meeting Room	per day	201.82	20.18	222.00	201.82	20.18	222.00
Galwin'ku Community - Hall Meeting Room	per day	300.00	30.00	330.00	300.00	30.00	330.00
Galwin'ku Community - Hall Hire between 9am to 4pm (plus cleaning bond of \$500)	per day	1,200.00	120.00	1,320.00	1,200.00	120.00	1,320.00
Nhulunbuy - Meeting Room (per use per day) - includes digital projector & screen	per day	224.55	22.45	247.00	224.55	22.45	247.00
Video / Audio Conference (external)	per hour	142.73	14.27	157.00	142.73	14.27	157.00
Data Projector (where available)	per day	38.18	3.82	42.00	38.18	3.82	42.00
IDENTIFICATION CARDS - Employees and Community Members applying directly							
Community ID Card Application Fee	per copy	28.18	2.82	31.00	28.18	2.82	31.00
Birth Certificate Application Fee	per copy	52.73	5.27	58.00	52.73	5.27	58.00
Change of Name Application Fee (incl NT News ad)	per copy	183.64	18.36	202.00	183.64	18.36	202.00
Change of Name Application Fee (Child)	per copy	93.64	9.36	103.00	93.64	9.36	103.00
Add Father's Details	per copy	57.27	5.73	63.00	57.27	5.73	63.00
MEETINGS							
Local Authority							
Local Authority Special Meeting	per day	1,650.00	165.00	1,815.00	1,650.00	165.00	1,815.00
AIRPORTS							
Pick Up & Drop Off to Airport	Return trip	111.82	11.18	123.00	111.82	11.18	123.00
VEHICLE HIRE							
RAMINGINING							
Vehicle hire (township use only) - plus fuel at own cost	per day	143.64	14.36	158.00	143.64	14.36	158.00
VISITORS ACCOMMODATION							
RAMINGINING (1 - 7 days)							
Visitors Quarters - Double (up to two people)	per night	216.36	21.64	238.00	216.36	21.64	238.00
Single Executive Ensuite Rooms - 7 available	per night	212.73	21.27	234.00	212.73	21.27	234.00
Day Use / Late Check Out	per room	45.45	4.55	50.00			
Ramingining accommodation includes linen							
RAMINGINING (8 - 30 days)							
Visitors Quarters - Double (up to two people)	per night	183.64	18.36	202.00	183.64	18.36	202.00
Single Executive Ensuite Rooms - 7 available	per night	180.91	18.09	199.00	180.91	18.09	199.00

Description	Quantity	2021/22 Rate	GST	2021/22 Rate	2020/21 Rate	GST	2020/21 Rate
All of Council (where available)		\$ (GST exc)		\$ (GST Inc)	\$ (GST exc)		\$ (GST Inc)
Day Use / Late Check Out Ramingining accommodation includes linen	per room	45.45	4.55	50.00			
RAMINGINING (31+ days)							
Visitors Quarters - Double (up to two people)	per night	150.91	15.09	166.00	150.91	15.09	166.00
Single Executive Ensuite Rooms - 7 available	per night	148.18	14.82	163.00	148.18	14.82	163.00
Day Use / Late Check Out Ramingining accommodation includes linen	per room	45.45	4.55	50.00			
GAPUWIYAK (1 - 7 days)							
Visitors Quarters – 2 bedroom	per night	216.36	21.64	238.00	216.36	21.64	238.00
– Extra Person (triple rooms available)	per night	61.82	6.18	68.00	61.82	6.18	68.00
Day Use / Late Check Out	per room	45.45	4.55	50.00			
GAPUWIYAK (8 - 30 days)							
Visitors Quarters – 2 bedroom	per night	183.64	18.36	202.00	183.64	18.36	202.00
– Extra Person (triple rooms available)	per night	61.82	6.18	68.00	61.82	6.18	68.00
Day Use / Late Check Out	per room	45.45	4.55	50.00			
GAPUWIYAK (31+ days)							
Visitors Quarters – 2 bedroom	per night	150.91	15.09	166.00	150.91	15.09	166.00
– Extra Person (triple rooms available)	per night	61.82	6.18	68.00	61.82	6.18	68.00
Day Use / Late Check Out	per room	45.45	4.55	50.00			
GALIWINKU (1 - 7 days)							
Visitors Quarters - Single Room	per night	153.64	15.36	169.00	153.64	15.36	169.00
Ensuite Rooms	per night	212.73	21.27	234.00	212.73	21.27	234.00
Day Use / Late Check Out	per room	45.45	4.55	50.00			
GALIWINKU (8 - 30 days)							
Visitors Quarters - Single Room	per night	130.91	13.09	144.00	130.91	13.09	144.00
Ensuite Rooms	per night	180.91	18.09	199.00	180.91	18.09	199.00
Day Use / Late Check Out	per room	45.45	4.55	50.00			
GALIWINKU (31+ days)							
Visitors Quarters - Single Room	per night	109.09	10.91	120.00	109.09	10.91	120.00
Ensuite Rooms	per night	148.18	14.82	163.00	148.18	14.82	163.00
Day Use / Late Check Out	per room	45.45	4.55	50.00			
CONTRACT CLEANING							
Contract Cleaning at Galiwin'ku	per hour	70.91	7.09	78.00	70.91	7.09	78.00
MECHANICAL WORKSHOPS - Gapuwiyak & Milingimbi							
Labour Rate - Trade	per hour	181.82	18.18	200.00	181.82	18.18	200.00
Labour Rate - Trade Assistant	per hour	90.91	9.09	100.00	90.91	9.09	100.00
Materials and Parts - Actual Cost plus 30% (including freight)							
Quotes - Small Jobs	per quote	90.91	9.09	100.00	90.91	9.09	100.00
Quotes - Big Jobs	per quote	181.82	18.18	200.00	181.82	18.18	200.00
Vehicle Inspections	per vehicle	181.82	18.18	200.00	181.82	18.18	200.00
Call Out Fee - \$53 for first 5km plus \$5 per km thereafter (exclude hourly labour rate)		48.18	4.82	53.00	48.18	4.82	53.00

Description	Quantity	2021/22 Rate	GST	2021/22 Rate	2020/21 Rate	GST	2020/21 Rate
All of Council (where available)		\$ (GST exc)		\$ (GST Inc)	\$ (GST exc)		\$ (GST Inc)
Fit Tyres - \$100 for one tyre plus tyre disposal fees as per Council's Commercial Dumping Fees		90.91	9.09	100.00	90.91	9.09	100.00
Fit Tyres - \$200 for two to four tyres plus disposal as per Council's Commercial Dumping Fees		181.82	18.18	200.00	181.82	18.18	200.00
AGED AND DISABILITY SERVICES FEES (all GST free)							
Management							
Case Management							
Home Care Package							
Level 1 to Level 4							
<ul style="list-style-type: none"> • Coordination and scheduling of services • Ensuring your care is aligned with other supports • Providing a point-of-contact for you or your support network • Ensuring the care you receive is respectful of your culture; and • Identifying and addressing risks to your safety • Care management may be provided in different ways including face-to-face or via phone and email 							
	per hour	138.00			120.00		
Package Management							
Cost - 20% of Level Funding							
Level 1 to Level 4 - 20%							
	per hour						
Core							
Meals							
<ul style="list-style-type: none"> • Consists of breakfast and lunch - includes delivery where required 							
	per day	26.00			22.00		
Assistance with Feeding							
<ul style="list-style-type: none"> • 30 min Intervals 							
	per hour	101.00			88.00		
Laundry							
<ul style="list-style-type: none"> • Wash, dry and fold laundry • Includes pick up and drop off 							
	per load	58.00			42.00		
Domestic Assistance							
<ul style="list-style-type: none"> • Assistance with everyday household tasks such as dishwashing, house cleaning 							
	per hour	101.00			88.00		
Medication Delivery and Prompt							
<ul style="list-style-type: none"> • 15 min Intervals • Attend the home daily to assist in supervising or prompting client to take medication 							
	per hour	101.00			88.00		
Personal Care - Service Provider							
<ul style="list-style-type: none"> • 1 Person Assist - 30 min Intervals • Wound care and management; medication administration such as assisting you to take medication; general health and other assessments 							
	per hour	101.00			88.00		

Description	Quantity	2021/22 Rate	GST	2021/22 Rate	2020/21 Rate	GST	2020/21 Rate
All of Council (where available)		\$ (GST exc)		\$ (GST Inc)	\$ (GST exc)		\$ (GST Inc)
Personal Care - Service Provider <ul style="list-style-type: none"> • 2 Person Assist - 1 Hour Intervals • Wound care and management; medication administration such as assisting you to take medication; general health and other assessments 	per hour	151.00			132.00		
Personal Care <ul style="list-style-type: none"> • 2 Person Assist - 30 min Intervals • Personal care services may include help with bathing; showering; dressing/undressing; getting in and out of bed; washing and drying hair; shaving; and reminding you to take your medication 	per hour	101.00			88.00		
AGED AND DISABILITY SERVICES FEES CONTINUED (all GST free)							
Personal Care <ul style="list-style-type: none"> • 1 Person Assist - 15 min Intervals • Personal care services may include help with toileting with continence aids 	per hour	101.00			88.00		
Personal Care <ul style="list-style-type: none"> • 2 Person Assist - 30 min Intervals • Personal care services may include help with toileting with continence aids 	per hour	151.00			132.00		
Shopping - Assisted <ul style="list-style-type: none"> • 1 Hour Intervals 	per hour	88.00			88.00		
Shopping - Unassisted <ul style="list-style-type: none"> • 30 min Intervals 	per hour	101.00			88.00		
Welfare Home Visits <ul style="list-style-type: none"> • 15 min Intervals 	per hour	101.00			88.00		
Social Support							
Personal Business <ul style="list-style-type: none"> • 30 min Intervals • Support and assist clients with banking and GP visits 	per hour	101.00			88.00		
Life Skills Development	per hour	101.00			88.00		
Interpreting / Translation Services	per hour	101.00			88.00		
Assistance with Technology <ul style="list-style-type: none"> • May assist with; <ul style="list-style-type: none"> - Communicating with family, friends and loved ones - Entertainment - Making everyday tasks much easier 	per hour	101.00			88.00		
Therapy Services							
Occupational Therapy Services							
<ul style="list-style-type: none"> • Focus on enabling people to live satisfying and meaningful lives 							

Description	Quantity	2021/22 Rate	GST	2021/22 Rate	2020/21 Rate	GST	2020/21 Rate
All of Council (where available)		\$ (GST exc)		\$ (GST Inc)	\$ (GST exc)		\$ (GST Inc)
<ul style="list-style-type: none"> • Rehabilitation and Aged Care: <ul style="list-style-type: none"> - Helping clients regain or enhance their daily lives after specific events such as hip replacement or stroke - Assessing and modifying clients' home and community environments to improve their safety and independence - Prescribing and educating clients and carers in the use of adaptive equipment to assist function 	per hour	309.00			269.00		
<ul style="list-style-type: none"> • Acute Care: <ul style="list-style-type: none"> - Specialist interventions in various health conditions including surgery, burns, HIV and acute mental health - Assessing client's cognition, function and psychosocial needs - Monitoring client's function and progress, prescribing adaptive equipment to ensure safety upon discharge from hospitals 	per hour	309.00			269.00		
AGED AND DISABILITY SERVICES FEES CONTINUED (all GST free)							
<ul style="list-style-type: none"> • Injury Management: <ul style="list-style-type: none"> - Using specialised assessments to determine the functional requirements of various jobs, and client's capacity to return to work - Designing and coordinating graded return to work programs - Educating clients in safe work practices - Modifying the work environment to suit the needs of individuals so as to prevent or minimise injuries 	per hour	309.00			269.00		
<ul style="list-style-type: none"> • Mental Health: <ul style="list-style-type: none"> - Designing individual and group programs and activities to enhance client's independence in everyday activities - Developing coping strategies for clients in overcoming their mental health issues - Improving client's confidence and self esteem in social situation 		309.00			269.00		
Training for Carers: <ul style="list-style-type: none"> • Rehabilitation and Aged Care • Acute Care • Injury Management • Mental Health 		309.00			269.00		
Equipment Maintenance <ul style="list-style-type: none"> • Maintenance repairs for wheelchairs, mobility scooter and medical aids 	per hour	101.00			88.00		
Respite / Activities							
Individual - Centre based activities	per hour	101.00			88.00		
Group - Centre based activities <ul style="list-style-type: none"> • Minimum 4 Clients 	per head	26.00			22.00		
Centre based Day Respite	per hour	101.00			88.00		
Individual - Excursions	per hour	101.00			88.00		

Description	Quantity	2021/22 Rate	GST	2021/22 Rate	2020/21 Rate	GST	2020/21 Rate
All of Council (where available)		\$ (GST exc)		\$ (GST Inc)	\$ (GST exc)		\$ (GST Inc)
Group - Excursions • Minimum 4 Clients	per head	26.00			22.00		
Transport							
Transport - Under 5km • One way	per trip	7.00			6.00		
Transport - Over 5km • One way	per trip	28.00			24.00		
Transport - wheelchair hoist support • One way	per trip	42.00			36.00		
Package Exit Amount • When a participant leaves a package		300.00			1,000.00		
Yard maintenance is generally sub-contracted and quotes gained prior to engagement							
CHILD CARE FEES							
* Child Care Fees are GST Exempt * Child Care Fees subsidised by the Commonwealth Child Care Subsidy, determined by combined family income and the Activity Test							
Yirrkala Child Care Centre	per hour	8.41			8.41		
Galwin'ku Child Care Centre	per hour	8.41			8.41		
Gapuwiyak Child Care Centre	per hour	4.97			4.97		
Umbakumba Child Care Centre	per hour	4.97			4.97		
STAFF/LABOUR							
Project Management / Audit - Regional Manager	per hour	197.27	19.73	217.00	197.27	19.73	217.00
Administration Assistant	per hour	143.64	14.36	158.00	143.64	14.36	158.00
Tradesman / Supervisor	per hour	181.82	18.18	200.00	181.82	18.18	200.00
Trade Assistant	per hour	90.91	9.09	100.00	90.91	9.09	100.00
Lawn Mowing (per hour / per person)	per hour	55.45	5.55	61.00	55.45	5.55	61.00
Drafting	per hour	197.27	19.73	217.00	197.27	19.73	217.00
PLANT HIRE (No dry hire)							
Vehicle Travel (does not include trucks)	per km	3.09	0.31	3.40	3.09	0.31	3.40
Rubber Tyre Loader	per hour	340.00	34.00	374.00	340.00	34.00	374.00
Backhoe	per hour	286.36	28.64	315.00	286.36	28.64	315.00
Skidsteer Bobcat (including implements)	per hour	247.27	24.73	272.00	247.27	24.73	272.00
Tractor - Slasher	per hour	247.27	24.73	272.00	247.27	24.73	272.00
Rigid Tray Top Truck	per hour	276.36	27.64	304.00	276.36	27.64	304.00
Tip Truck	per hour	276.36	27.64	304.00	276.36	27.64	304.00
Tip Truck with Tristar 6m Pig Trailer attached	per hour	404.55	40.45	445.00	404.55	40.45	445.00
Council Owned BBQ	per day	157.27	15.73	173.00	55.45	5.55	61.00
BBQ Trailer	Per day	134.55	13.45	148.00			
Ride-on Mower	per hour	123.64	12.36	136.00	123.64	12.36	136.00
Gazebo 3m x 4m	per day	190.91	19.09	210.00	190.91	19.09	210.00
Gazebo 6m x 4m	per day	286.36	28.64	315.00	286.36	28.64	315.00
1200ltr Water Trailer	per day	190.91	19.09	210.00	190.91	19.09	210.00

Description	Quantity	2021/22 Rate	GST	2021/22 Rate	2020/21 Rate	GST	2020/21 Rate
All of Council (where available)		\$ (GST exc)		\$ (GST Inc)	\$ (GST exc)		\$ (GST Inc)
Inflatable or LED Screen	per day	592.73	59.27	652.00	592.73	59.27	652.00
Blow Up Castle or Waterslide	per day	526.36	52.64	579.00	526.36	52.64	579.00
Portable Event Lights x 2 units	per day	382.73	38.27	421.00	382.73	38.27	421.00
Portable PA System	per day	95.45	9.55	105.00	95.45	9.55	105.00
Outdoor Stage inc. labour (per panel) Yirrkala only	per day	340.91	34.09	375.00	240.00	24.00	264.00
Small Portable Stage - Galiwin'ku only	per day	93.64	9.36	103.00	93.64	9.36	103.00
Bench Seats 2.5m Aluminium Yirrkala only	per day	48.64	4.86	53.50	48.64	4.86	53.50
80KVA Generator (fuel not incl) Yirrkala only	per day	430.00	43.00	473.00	430.00	43.00	473.00
Drone & Operator Hire	per hour	250.00	25.00	275.00	250.00	25.00	275.00
OVAL LIGHTING							
Program Usage & External Events							
Oval Lighting	per hour	50.00	5.00	55.00	50.00	5.00	55.00
TRANSPORT CHARGES							
Pallet - From the Barge (to & from the MSS Depot only)	per trip	190.00	19.00	209.00	190.00	19.00	209.00
Pallet - Backloading (to & from the MSS Depot only)	per trip	132.73	13.27	146.00	132.73	13.27	146.00
Freight of Box	per box	28.64	2.86	31.50	28.64	2.86	31.50
Pallet - Pickup / Delivery from/to place of business	per trip	86.36	8.64	95.00	86.36	8.64	95.00
CEMETERY SERVICES							
As per the EARC Funeral Assistance and Cemetery Policy, on completing a valid burial applications, indigenous resident of the EARC regional are entitled to \$1000.00 gratis service. The Gratis services can be used on the following services, Burial Preparation & Ceremonial Sand Delivery. (Sand Delivery is dependent on availability and approval from the relevant Land Council, Hearse Hire Fee is exempt from the gratis services)							
Burial Preparation	per	286.36	28.64	315.00			
Ceremonial Sand Delivery	per	613.64	61.36	675.00			
Hearse Hire Fee (Full Day Hire Only)	per	218.18	21.82	240.00			
PERMITS							
Road Closure Permits - Approvals & Processing	per permit	139.09	13.91	153.00	153.00	15.30	168.30
BUILDING DEVELOPMENT / APPROVALS							
	per	592.73	59.27	652.00	592.73	59.27	652.00
WASTE SERVICES							
Additional Bins - Commercial	per annum	1,204.55	120.45	1,325.00	1,204.55	120.45	1,325.00
Wheelie Bin Replacement	per bin	145.45	14.55	160.00	145.45	14.55	160.00
COMMERCIAL DUMPING FEES							
LANDFILL ACCESS							
General Waste							
Minimum Commercial Fee	per load	30.91	3.09	34.00	30.91	3.09	34.00
Ute/Station Wagon	per load	51.82	5.18	57.00	51.82	5.18	57.00
Tray Ute	per load	70.00	7.00	77.00	70.00	7.00	77.00

Description	Quantity	2021/22 Rate	GST	2021/22 Rate	2020/21 Rate	GST	2020/21 Rate
All of Council (where available)		\$ (GST exc)		\$ (GST Inc)	\$ (GST exc)		\$ (GST Inc)
Trailer 6x4x1	per load	46.82	4.68	51.50	46.82	4.68	51.50
Trailer 6x4x2	per load	93.64	9.36	103.00	93.64	9.36	103.00
Trailer 8x5x1	per load	77.73	7.77	85.50	77.73	7.77	85.50
Trailer 8x5x2	per load	155.45	15.55	171.00	155.45	15.55	171.00
Trailer 10x6x1	per load	116.36	11.64	128.00	116.36	11.64	128.00
Trailer 10x6x2	per load	232.73	23.27	256.00	232.73	23.27	256.00
Trailer 12x7x1	per load	162.73	16.27	179.00	162.73	16.27	179.00
Trailer 12x7x2	per load	327.27	32.73	360.00	327.27	32.73	360.00
Trucks 1 to 3 Cubic Metres	per load	216.36	21.64	238.00	216.36	21.64	238.00
Trucks 3 to 5 Cubic Metres	per load	360.91	36.09	397.00	360.91	36.09	397.00
Truck 6 Cubic Metres	per load	432.73	43.27	476.00	432.73	43.27	476.00
Truck 10 Cubic Metres	per load	720.91	72.09	793.00	720.91	72.09	793.00
Trucks over 10 Metres (Per Cubic Metre)	per metre	72.09	7.21	79.30	72.09	7.21	79.30
Green Tree Waste / Uncontaminated Foliage / No Treated Timber							
Minimum Commercial Fee	per load	9.36	0.94	10.30	9.36	0.94	10.30
Ute/Station Wagon	per load	13.18	1.32	14.50	13.18	1.32	14.50
Tray Ute	per load	20.00	2.00	22.00	20.00	2.00	22.00
Trailer 6x4x1	per load	13.18	1.32	14.50	13.18	1.32	14.50
Trailer 6x4x2	per load	26.36	2.64	29.00	26.36	2.64	29.00
Trailer 8x5x1	per load	22.27	2.23	24.50	22.27	2.23	24.50
Trailer 8x5x2	per load	44.09	4.41	48.50	44.09	4.41	48.50
Trailer 10x6x1	per load	32.73	3.27	36.00	32.73	3.27	36.00
Trailer 10x6x2	per load	66.36	6.64	73.00	66.36	6.64	73.00
Trailer 12x7x1	per load	46.82	4.68	51.50	46.82	4.68	51.50
Trailer 12x7x2	per load	93.64	9.36	103.00	93.64	9.36	103.00
Trucks 1 to 3 Cubic Metres	per load	61.82	6.18	68.00	61.82	6.18	68.00
Trucks 3 to 5 Cubic Metres	per load	102.73	10.27	113.00	102.73	10.27	113.00
Truck 6 Cubic Metres	per load	123.64	12.36	136.00	123.64	12.36	136.00
Truck 10 Cubic Metres	per load	206.36	20.64	227.00	206.36	20.64	227.00
Trucks over 10 Metres (Per Cubic Metre)	per Cubic M	20.91	2.09	23.00	20.91	2.09	23.00
Tyres (Motorbikes/Car/Ute/Small Trailer) All tyres must be off rims	per tyre	15.91	1.59	17.50	15.91	1.59	17.50
Tyres (Truck) All tyres must be off rims	per tyre	93.64	9.36	103.00	93.64	9.36	103.00
Tyres (Loader / Tractor) All tyres must be off rims	per tyre	155.45	15.55	171.00	155.45	15.55	171.00
Roof Sheets and Metal (Uncontaminated) - Only accepted if separated from each other and disposed on the available pallets - Same as General Waste Charges							
Car Bodies - If delivered Must NOT contain rubbish inside; Oil removed	per body	65.45	6.55	72.00	65.45	6.55	72.00
Car Bodies - If collected Must NOT contain rubbish inside; Oil removed	per body	374.55	37.45	412.00	374.55	37.45	412.00
Uncontaminated Construction Waste - Concrete / Tiles / Bricks - Same as General Waste Charges							
Engine & Cooking Oil	per litre	1.05	0.10	1.15	1.05	0.10	1.15
Other Liquid Waste - Not Accepted							
White Goods and Electronics Not Including IT Waste and Flat Screen TV's (See Below)	per item	33.64	3.36	37.00	33.64	3.36	37.00

Description	Quantity	2021/22 Rate	GST	2021/22 Rate	2020/21 Rate	GST	2020/21 Rate
All of Council (where available)		\$ (GST exc)		\$ (GST Inc)	\$ (GST exc)		\$ (GST Inc)
Car Batteries	per item	4.55	0.45	5.00	4.55	0.45	5.00
COMMERCIAL DUMPING FEES							
CONTINUED							
Bulk Waste - Same as General Waste Charges							
Special Waste - Appointments after hours Plus General Waste Charges		140.45	14.05	154.50	140.45	14.05	154.50
Fluorescent Tubes & Globes	per box	20.45	2.05	22.50	20.45	2.05	22.50
Domestic Batteries (Per Kilo)	per kilo	20.45	2.05	22.50	20.45	2.05	22.50
Gas Bottles (emptied)	per item	18.64	1.86	20.50	18.64	1.86	20.50
Fire Extinguishers	per item	15.45	1.55	17.00	15.45	1.55	17.00
Asbestos - Not Accepted							
OTHER ACCEPTED WASTE - NOT AT THE LANDFILL							
Ewaste (Computers / Laptops / Printers /cables and televisions) Free of waste charge if delivered to the barge on dates agreed with Council Contact the Council to arrange for pick up							
Mobile Phones - Only accepted at Council Office Free of waste charge							
Printer Cartridges - Only accepted at Council Office Free of waste charge							
VETERINARY SERVICES							
DOG CHARGES							
ITEM							
Consultation (8am – 5pm) During normal business hours		90.91	9.09	100.00	93.64	9.36	103.00
Nurse Consultation (8am – 5pm) During normal business hours		45.45	4.55	50.00	45.45	4.55	50.00
Repeat Revisit/Short Consultation		54.55	5.45	60.00	54.55	5.45	60.00
After Hours Including Consult (5 – 10pm)	per hour	181.82	18.18	200.00	156.36	15.64	172.00
After Hours Including Consult (10pm – 8am)	per hour	318.18	31.82	350.00	313.64	31.36	345.00
Assistant (8am – 10pm)	per 30mins	54.55	5.45	60.00	52.27	5.23	57.50
Assistant (10pm – 8am)	per 30mins	109.09	10.91	120.00	104.55	10.45	115.00
Nail Clip ONLY		18.18	1.82	20.00	15.68	1.57	17.25
Microchip Implantation only Registered with Licensed Pet Microchip Registry		40.91	4.09	45.00	40.91	4.09	45.00
Microchip with registration (on top of consult / during surgery) Registered with Licensed Pet Microchip Registry		27.27	2.73	30.00	27.27	2.73	30.00
VACCINATIONS							
CANINE (not including the consult fee)							
C5 (DHP+ BB/PI Injectable/ Intranasal)		90.91	9.09	100.00	93.64	9.36	103.00

Description	Quantity	2021/22 Rate	GST	2021/22 Rate	2020/21 Rate	GST	2020/21 Rate
All of Council (where available)		\$ (GST exc)		\$ (GST Inc)	\$ (GST exc)		\$ (GST Inc)
C3 (DHP) ONLY		72.73	7.27	80.00	75.00	7.50	82.50
FELINE (not including the consult fee)							
F3 Only		72.73	7.27	80.00	75.00	7.50	82.50
DESEXING							
SPEY - DOG							
< 10kg		272.73	27.27	300.00	280.91	28.09	309.00
10-20 kg		295.45	29.55	325.00	309.09	30.91	340.00
20-30 kg		318.18	31.82	350.00	337.27	33.73	371.00
30-40 kg		363.64	36.36	400.00	374.55	37.45	412.00
40 kg +		409.09	40.91	450.00	421.82	42.18	464.00
CASTRATION - DOG							
< 5kg		227.27	22.73	250.00	243.64	24.36	268.00
5-20 kg		250.00	25.00	275.00	261.82	26.18	288.00
20-40 kg		272.73	27.27	300.00	280.91	28.09	309.00
40 kg +		295.45	29.55	325.00	328.18	32.82	361.00
Cryptorchid Surcharge (per testicle)		90.91	9.09	100.00	83.64	8.36	92.00
SPEY - CAT							
Normal		181.82	18.18	200.00	187.27	18.73	206.00
On heat / pregnant		227.27	22.73	250.00	234.55	23.45	258.00
Late pregnancy (6-9 weeks)		254.55	25.45	280.00	261.82	26.18	288.00
CASTRATION - CAT							
Normal		136.36	13.64	150.00	140.91	14.09	155.00
EUTHANASIA - STANDARD COST (including disposal)							
DOG / CAT/ EXOTIC							
Less than 20kg (including consult fee)		90.91	9.09	100.00	104.55	10.45	115.00
20 - 40kg (including consult fee)		113.64	11.36	125.00	135.45	13.55	149.00
40kg + (including consult fee)		136.36	13.64	150.00	156.36	15.64	172.00
<i>Cremation cannot be offered to clients</i>							
VETERINARY SERVICES CONTINUED							
SURGERY (including sedation/GA costs)							
** Charge reflects set up time and preparation **							
Minor Surgery (8am - 5pm)	per 30mins	181.82	18.18	200.00	90.91	9.09	100.00
Major Surgery (8am - 5pm)	per 30mins	363.64	36.36	400.00	181.82	18.18	200.00
Subsequent 30mins	per 30mins	68.18	6.82	75.00	68.18	6.82	75.00
After Hours Surgery Charges							
Surgical Procedure (5pm - 10pm)	per hour	318.18	31.82	350.00	318.18	31.82	350.00
Surgical Procedure (10pm - 8am)	per hour	409.09	40.91	450.00	409.09	40.91	450.00
BANDAGE FEE							
Bandage – minor – light		26.36	2.64	29.00	26.36	2.64	29.00
Bandage – minor – heavy		42.27	4.23	46.50	42.27	4.23	46.50
Bandage – major – light		52.27	5.23	57.50	52.27	5.23	57.50
Bandage – major – heavy		68.18	6.82	75.00	68.18	6.82	75.00
Splint – minor		36.36	3.64	40.00	36.36	3.64	40.00
Splint – major		62.73	6.27	69.00	62.73	6.27	69.00
Cast – minor		78.64	7.86	86.50	78.64	7.86	86.50
Cast – major		125.45	12.55	138.00	125.45	12.55	138.00

Description	Quantity	2021/22 Rate	GST	2021/22 Rate	2020/21 Rate	GST	2020/21 Rate
All of Council (where available)		\$ (GST exc)		\$ (GST Inc)	\$ (GST exc)		\$ (GST Inc)
FLUID THERAPY							
INTRAVENOUS							
First Bag (including set up fee, extension set, catheter)		113.64	11.36	125.00	112.73	11.27	124.00
Additional bag (charge per bag)		27.27	2.73	30.00	28.18	2.82	31.00
Surgery - fluid therapy		72.73	7.27	80.00	78.64	7.86	86.50
SUBCUTANEOUS							
Subcutaneous Fluids		27.27	2.73	30.00	26.36	2.64	29.00
MISCELLANEOUS							
IV catheter set up only		26.36	2.64	29.00	26.36	2.64	29.00
Injection fee		20.91	2.09	23.00	20.91	2.09	23.00
Medication dispensing fee (non-injectable)		20.91	2.09	23.00	20.91	2.09	23.00
Prescription fee		27.27	2.73	30.00	26.36	2.64	29.00
Referral letter		22.73	2.27	25.00	22.73	2.27	25.00
Consumables		26.36	2.64	29.00	26.36	2.64	29.00

Constitutional Arrangement

As per section 23 (1) (c) (i) and (3) of the Local Government Act 2008, the Council undertook a review of Constitutional Arrangements in July 2020. The decisions made are:

- The principal member of Council retaining the title of President
- The composition of Council with 14 members being retained
- The title of Elected Members being retained that of Councillor
- That the current ward structure and names be retained
- That the name of East Arnhem Regional Council be retained.

East Arnhem Regional Council – Councillor Allowances

The following rates of allowances for Councillors are applicable from 1 July 2021 to 30 June 2022.

Ordinary Council Member

Base Allowance	\$13,509.96
Electoral Allowance	\$ 4,943.73
Professional Development Allowance	\$ 3,753.17
Maximum Extra Meeting Allowance (per meeting \$360.00)	\$ 9,006.64

Total Claimable **\$31,213.50**

Deputy Principal Member

Base Allowance	\$27,776.12
Electoral Allowance	\$ 4,943.73
Professional Development Allowance	\$ 3,753.17

Total Claimable **\$36,473.02**

Principal Member

Base Allowance	\$75,116.61
Electoral Allowance	\$19,771.29
Professional Development Allowance	\$ 3,753.17

Total Claimable **\$98,641.07**

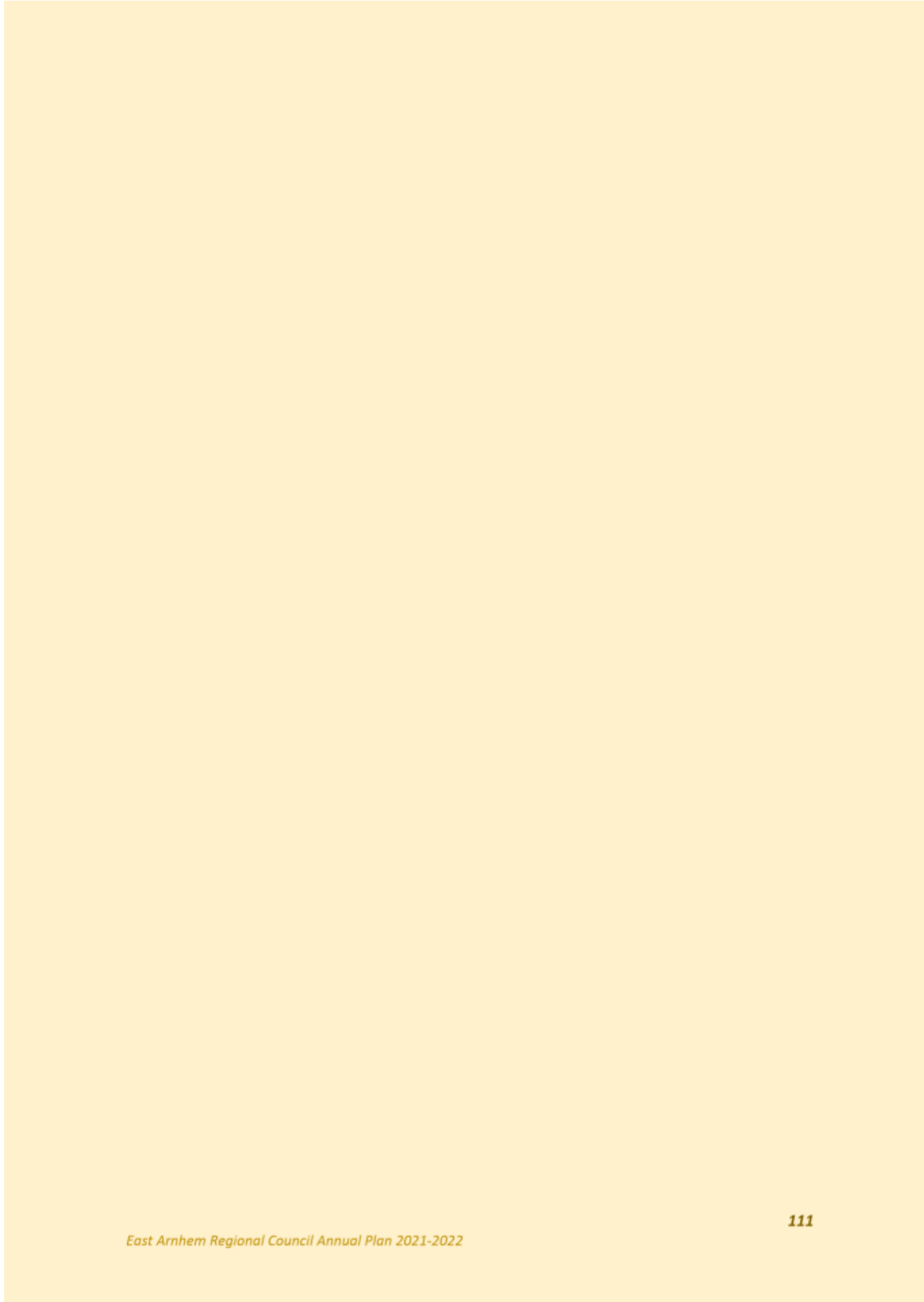
Acting Principal Member

Daily Rate	\$ 261.34
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Total Claimable (maximum 90 days) **\$23,520.60**

Election 2021 Timetable

Nominations Open	Friday, 16 July
Close of Electoral Roll	Tuesday, 27 July at 5:00 pm
Close of Nominations	Thursday, 5 August at 12:00 noon
Early Voting Commences	Monday, 16 August
Election Day	Saturday, 28 August
Declaration of Results	Monday, 13 September



Location Code & Desc	Project Number	Project / Asset Type Description	Money C/F	Money In	Money Out	Money Internal	Money Reserves	Grand Total
11 - Angurugu	208911	Mungphadinanjanja Flexible Aged Care		-38,075	407,455	102,573	-179,241	-7,338
	212511	Indigenous Employment Initiative Program, Angurugu		-33,290	33,290			0
	256911	Commonwealth Home Support Programme, Angurugu		-94,021	107,985		-41,592	-1,938
	275411	National Disability Insurance Scheme, Angurugu		-215,470	290,584		-144,023	-4,569
	239711	Targeted Family Support Work - Angurugu		-68,958	73,446		36,880	11,368
	284411	Community Night Patrol Services, Angurugu		-304,013	167,162		136,851	0
	201011	Crick & Community Events - Angurugu			13,500		-13,500	0
	251711	Local Authority Boards - Angurugu			15,300		-15,300	0
	288111	LAPF 17/18 - Angurugu - Footpath Installation		-136,000	136,000			0
	288411	LAPF 18/19 - Angurugu waterline and taps installation		-9,438	9,438			0
	288811	Local Authority Project Funding 2019-2020, Angurugu		-51,962	51,962			0
	294311	LAPF 18/19 - Angurugu Cemetery Lights and Shelter		-13,686	13,686			0
	297811	LAPF 21/22 - Angurugu - Public Toilets		-150,200	350,000		-199,800	0
	297911	LAPF 21/22 - Angurugu - Footbridge		-146,667	480,000		-333,333	0
	298011	LAPF 21/22 - Angurugu - Riverside Market Space			30,000		-30,000	0
	298111	LAPF 21/22 - Angurugu - Seating Church Area			29,115		-29,115	0
	301711	Local Authority Project Funding 2021-2022, Angurugu		-150,200	150,200			0
	232711	Administration of Local Laws - Angurugu		-3,154	3,154			0
	204511	Community Development Support - Angurugu		-34,072	309,424		-275,353	-1
	201211	Animal Control - Angurugu		-14,687	156,639		-141,951	0
	246711	Animal Management Supervisor, Groote Eylandt		-127,081	129,620		-2,538	1
	210811	Public Library Service, Angurugu		-76,809	123,024		-46,214	0
	295011	Be Connected Digital Access Program, Angurugu		-1,739	1,739			0
	203111	Street Lighting - Angurugu			21,130		-21,130	0
	203311	Maintain Local Roads - Angurugu		-150,000	160,000		-10,000	0
	203411	Construct & Upgrade Local Roads - Angurugu		-1,485,667	1,485,667			0
	284911	Yerbakwa Road Project, Angurugu		-357,337	1,857,337			0
	224111	Council Controlled Buildings Capital Expenditure - Angurugu		-1,500,000	220,932		-85,000	-135,932
	270711	Public Area Asset and Infrastructure Management Angurugu		-60,462	133,053		-72,591	0
	204911	Waste Collection - Angurugu		-438,764	194,482		76,492	167,790
	224411	Landfill Facilities - Angurugu		-91,000	172,200		-81,200	0
	277711	Angurugu CDS Recycling		-787	5,487		300	-3,000
	302511	Angurugu Transfer Station		-193,000	193,000			0
	211911	Remote Sport Program, Angurugu		-77,169	73,803		3,366	0
	281411	Youth, Sport and Recreation Program, Angurugu		-84,049	153,098		-69,049	0
	290411	Community Youth Diversion Program, Angurugu		-105,997	105,997			0
	252711	United Revenue Angurugu		-645,267			645,267	0
	200811	Cemetery Management - Angurugu		-45,821	10,000		-10,000	0
	203511	Maint Parks & Public Open Sp - Angurugu		-456,412	438,651		-392,832	-2
11 - Angurugu Total			-2,690,428	-4,546,412	8,307,557	-53,750	-1,019,446	-2,481

Location Code & Desc	Project Number	Project/ Asset Type Description	Money C/F	Money In	Money Out	Money Internal	Money Reserves	Grand Total
12 - Umbakumba	209012	Commonwealth Home Care Package Program, Umbakumba	-85,939	-110,666	111,443	53,507	29,175	-2,481
	212512	Indigenous Employment Initiative Program, Umbakumba		-33,290	33,290			0
	256912	Commonwealth Home Support Programme, Umbakumba		-156,701	158,336	72,389	-77,548	-3,525
	275412	National Disability Insurance Scheme, Umbakumba		-23,000	25,806	11,428	-14,756	-522
	239712	Act1 Family Skills Facilitator Service - Umbakumba		-68,958	42,502	15,088		-11,368
	283412	Community Child Care Fund, Umbakumba		-309,787	221,227	88,560		0
	284412	Community Night Patrol Services, Umbakumba		-203,628	157,239	46,389		0
	201012	Civic & Community Events - Umbakumba		13,500	13,820	-13,500		0
	251712	Local Authority Boards - Umbakumba			13,820	-13,820		0
	293712	LAPF 17/18 - Umbakumba Playground Installations	-60,000		60,000			0
	293912	LAPF 17/18 - Umbakumba Sporting Equipment	-90,000		90,000			0
	294012	LAPF 18/19 - Umbakumba Installation of Priority Footpaths	-120,888		120,888			0
	298212	LAPF 21/22 - Umbakumba - Footpaths P1	-110,500		283,833		-173,333	0
	298312	LAPF 21/22 - Umbakumba - Oval Improvements			180,000		-180,000	0
	298412	LAPF 21/22 - Umbakumba - Floating pontoons/jetty			160,000		-160,000	0
	298512	LAPF 21/22 - Umbakumba - Equipment for hall			30,000		-30,000	0
	298612	LAPF 21/22 - Umbakumba - Solar lighting - Beach Front			90,000		-90,000	0
	298712	LAPF 21/22 - Umbakumba - Trailer for music equipment			75,000		-75,000	0
	301712	Local Authority Project Funding 2021 -2022, Umbakumba		-110,500	110,500			0
	232712	Administration of Local Laws - Umbakumba	-2,854		2,854			0
	204512	Community Development Support- Umbakumba		-600	224,792	-224,793		-1
	201212	Animal Control - Umbakumba		-600	4,400	-3,800		0
	210812	Public Library Service, Umbakumba		-24,575	68,997	-44,473		0
	295012	Be Connected Digital Access Program, Umbakumba	-1,739		1,739			0
	203112	Street Lighting - Umbakumba		16,650	16,650	-16,650		0
	203312	Maintain Local Roads - Umbakumba	-34,861	-40,000	74,861			0
	224112	Council Controlled Buildings Capital Expenditure - Umbakumba		107,256	107,256	-60,000	-47,256	0
	270712	Public Area Asset and Infrastructure Management Umbakumba	-34,446		68,945	-34,500		-1
	204912	Waste Collection - Umbakumba		-227,240	99,340	30,285	97,615	0
	224412	Landfill Facilities - Umbakumba			16,700	570	-16,700	0
	277712	Umbakumba CDS Recycling	-2,442	-3,800	5,672	1,509		0
	211912	Remote Sport Program, Umbakumba		-10,063	8,553	126,744		0
	281412	Youth, Sport and Recreation Program, Umbakumba		-330,014	203,270	321,981		0
	252712	United Revenue Umbakumba		-321,981	48,000		-48,000	0
	200812	Cemetery Management - Umbakumba		-78,904	300,913	-222,007		2
	203512	Maint Parks & Public Open Sp - Umbakumba	-543,670	-2,053,656	3,230,329	134,906	-785,803	-17,895
12 - Umbakumba Total								

Location Code & Desc	Project Number	Project / Asset Type Description	Money C/F	Money In	Money Out	Money Internal	Money Reserves	Grand Total
13 - Milyakuburra	284413	Community Night Patrol Services, Milyakuburra		-185,822	130,164	55,657		0
	201013	Civic & Community Events - Milyakuburra			7,000	-7,000		0
	251713	Local Authority Boards - Milyakuburra			14,820	-14,820		0
	288813	Local Authority Project Funding 2019-2020, Milyakuburra	-10,424		10,424		-100,000	0
	298813	LAPF 21/22 - Milyakuburra - Oval \$100k contribution			100,000		-252,611	0
	298913	LAPF 21/22 - Milyakuburra - Public Toilets		-97,389	350,000		-30,000	0
	299013	LAPF 21/22 - Milyakuburra - Contribution for BMX track			30,000		-160,000	0
	299113	LAPF 21/22 - Milyakuburra - Jetty			160,000		-2,015	0
	299213	LAPF 21/22 - Milyakuburra - Shade structure (barge landing)	-30,100		32,115			0
	301713	Local Authority Project Funding 2021-2022, Milyakuburra			30,100			0
	232713	Administration of Local Laws - Milyakuburra	-2,854		2,854			0
	204513	Community Development Support - Milyakuburra		-8,508	156,629	-148,123		-2
	201213	Animal Control - Milyakuburra			5,900	-5,900		0
	203113	Street Lighting - Milyakuburra			13,600	-13,600		0
	203313	Maintain Local Roads - Milyakuburra		-25,000	25,000			0
	228113	Council Controlled Buildings Capital Expenditure - Milyakuburra			102,225	-20,000	-82,225	0
	270713	Public Area Asset and Infrastructure Management Milyakuburra			18,000	-17,999		1
	204913	Waste Collection - Milyakuburra		-84,243	34,256	21,445	28,542	0
	244413	Landfill Facilities - Milyakuburra		-2,000	16,400	300	-14,700	0
	277713	Milyakuburra CDS Recycling	-987		1,497	90		0
	281413	Youth, Sport and Recreation Program, Milyakuburra		-33,142	28,171	4,971		0
	252713	United Revenue Milyakuburra		-135,906		135,906		0
	200813	Cemetery Management - Milyakuburra			25,000	-24,998		2
	203513	Maint Parks & Public Open Sp - Milyakuburra			167,326	-145,740		2
13 - Milyakuburra Total			-44,365	-624,295	1,461,490	-179,810	-613,008	3

Location Code & Desc	Project Number	Project/ Asset Type Description	Money C/F	Money In	Money Out	Money Internal	Money Reserves	Grand Total
14 - Rammingling	200514	Accommodation Rental Business - Rammingling		-246,000	99,377	149,164		-2,541
	209014	Commonwealth Home Care Package Program, Rammingling	-23,540	-298,942	275,590	92,931	-51,364	-5,385
	212514	Indigenous Employment Initiative Program, Rammingling		-233,246	233,246			0
	256914	Commonwealth Home Support Programme, Rammingling		-109,439	85,643	29,788	-7,706	-1,714
	275414	National Disability Insurance Scheme, Rammingling		-290,470	263,689	90,316	-68,676	-5,141
	223514	Act2-Community Involvement Nutrition Activities Rammingling		-16,000	13,600	2,400		0
	274514	Remote Indigenous Broadcasting Service, Rammingling		-45,481	22,498	22,983		0
	284414	Community Night Patrol Services, Rammingling		-220,495	147,131	73,364		0
	201014	Cruc & Community Events - Rammingling			13,500	-13,500		0
	251714	Local Authority Boards - Rammingling			13,920	-13,920		0
	288314	LAPF 18/19 - Rammingling - Oval Infrastructure	-132,902		132,902			0
	294214	LAPF 19/20 - Rammingling Installation of Oval Lights	69,971		69,971			0
	299314	LAPF 21/22 - Rammingling - Oval lights	-135,400	-381,267	850,000		-333,333	0
	299414	LAPF 21/22 - Rammingling - Airport shelter upgrade		-22,115	22,115			0
	301714	Local Authority Project Funding 2021-2022, Rammingling		-135,400	135,400			0
	232714	Administration of Local Laws - Rammingling		-3,754	3,754			0
	204514	Community Development Support - Rammingling		-40,595	363,478	-322,885		-2
	201214	Animal Control - Rammingling		-1,800	21,700	-19,400		0
	210814	Public Library Service, Rammingling		-63,034	120,034	-57,000		0
	295014	Be Connected Digital Access Program, Rammingling	-1,739		1,739			0
	203114	Street Lighting - Rammingling			18,900	-18,900		0
	203314	Maintain Local Roads - Rammingling		-100,000	180,000		-80,000	0
	282214	Gravel on Sale Community Fund - Rammingling	-3,675	-6,000	2,000	300	-7,375	0
	203414	Construct & Upgrade Local Roads - Rammingling	-420,000		420,000			0
	224114	Council Controlled Buildings Capital Expenditure - Rammingling			149,672	-20,000	-129,672	0
	270714	Public Area Asset and Infrastructure Management Rammingling	-17,318		70,442	-53,123		0
	204914	Waste Collection - Rammingling		-295,151	60,990	109,244	124,917	0
	224414	Landfill Facilities - Rammingling		-25,000	72,240	1,200	-50,990	0
	277714	Rammingling CDS Recycling		-8,000	5,300	1,200	1,500	0
	211914	Remote Sport Program, Rammingling		-80,894	70,970	9,924		0
	281414	Youth, Sport and Recreation Program, Rammingling		-235,041	127,875	107,165		0
	296914	Community Youth Diversion Program, Rammingling		-39,982	33,985	5,997		0
	297714	Edible Garden Plots Project, Rammingling		-2,500	2,500			0
	252714	United Revenue Rammingling		462,650		462,650		0
	200814	Cemetery Management - Rammingling			104,323	-14,998	-89,324	0
	203514	Maint Parks & Public Open Sp - Rammingling		-155,926	451,074	-295,148		0
14 - Rammingling Total			-808,300	-3,515,427	4,659,000	332,901	-677,273	-9,699

Location Code & Desc	Project Number	Project / Asset Type Description	Money C/F	Money In	Money Out	Money Internal	Money Reserves	Grand Total
15 - Millingimbi	209015	Commonwealth Home Care Package Program, Millingimbi	-85,719	-346,441	248,705	77,012	102,037	-4,406
	212515	Indigenous Employment Initiative Program, Millingimbi		-264,255	264,255			0
	275415	Commonwealth Home Support Programme, Millingimbi		-93,788	72,921	19,520		-1,346
	225515	National Disability Insurance Scheme, Millingimbi		-510,360	343,825	113,493	46,555	-6,487
	274515	Act2-Mums & Bubs Healthy Choices Activities - Millingimbi		-34,662	29,463	5,199		0
	284415	Remote Indigenous Broadcasting Service, Millingimbi		-28,753	17,481	11,273		0
	201015	Community Night Patrol Services, Millingimbi		-290,093	215,997	74,096		0
	233715	Civic & Community Events - Millingimbi		-10,000	13,500	-13,500		0
	251715	Local Commercial Opportunities - Millingimbi			3,500	1,500		-5,000
	299515	Local Authority Boards - Millingimbi			13,920	-13,920		0
	299615	LAPF 21/22 - Millingimbi - Public toilets near the foreshore		-112,215	300,000		-187,785	0
	299715	LAPF 21/22 - Millingimbi - Water Park			580,000		-580,000	0
	299815	LAPF 21/22 - Millingimbi - Ceremony area contribution		-47,485	47,485			0
	301715	LAPF 21/22 - Millingimbi - Double-bin stands for each house		-28,000	28,000			0
	232715	Local Authority Project Funding 2021-2022, Millingimbi		-187,700	187,700			0
	204515	Administration of Local Laws - Millingimbi		-3,854	3,854			0
	201215	Community Development Support- Millingimbi		-58,026	410,668	-352,643		0
	200415	Animal Control - Millingimbi		-900	39,400	-38,500		0
	210815	Mechanical Workshop Business - Millingimbi		-73,427	308,394	-234,967		0
	295015	Public Library Service, Millingimbi		-45,218	113,451	-68,233		0
	203115	Be Connected Digital Access Program, Millingimbi		-1,739	1,739			0
	203315	Street Lighting - Millingimbi			17,000	-17,000		0
	203215	Maintain Local Roads - Millingimbi		-40,000	100,000		2,467	0
	228215	Gravel on Sale Community Fund - Millingimbi		4,000	1,333	200		0
	224115	Council Controlled Buildings Capital Expenditur - Millingimbi			205,756	-60,000	-145,756	0
	270715	Public Area Asset and Infrastructure Management Millingimbi		-36,059	57,669	-21,610		0
	204915	Waste Collection - Millingimbi		-320,827	59,079	112,375	149,372	0
	224415	Landfill Facilities - Millingimbi		-10,000	23,000	1,500	-14,500	0
	277715	Millingimbi CDS Recycling		-189	25,534	6,000	8,655	0
	211915	Remote Sport Program, Millingimbi		-44,945	39,871	5,074		0
	281415	Youth, Sport and Recreation Program, Millingimbi		-269,402	184,333	85,069		0
	284315	Outside School Hours Care, Millingimbi		-172,076	99,572	72,504		0
	296915	Community Youth Diversion Program, Millingimbi		-43,179	36,703	6,477		0
	252715	United Revenue Millingimbi		463,418		463,418		0
	200815	Cemetery Management - Millingimbi			198,865		-198,865	0
	203515	Maint Parks & Public Open Sp - Millingimbi		-64,033	357,603	-293,569		0
15 - Millingimbi Total			-355,260	-3,435,504	4,650,576	-59,232	-817,820	-17,239

Location Code & Desc	Project Number	Project / Asset Type Description	Money C/F	Money In	Money Out	Money Internal	Money Reserves	Grand Total
16 - Gapuwiyak	200516	Accommodation Rental Business - Gapuwiyak						
	209016	Commonwealth Home Care Package Program, Gapuwiyak	-179,946	-130,000	54,168	65,276	173,213	-10,556
	212516	Indigenous Employment Initiative Program, Gapuwiyak		-239,801	183,894	59,458		-3,182
	256916	Commonwealth Home Support Programme, Gapuwiyak		-279,327	279,327			0
	275416	National Disability Insurance Scheme, Gapuwiyak		-141,516	107,289	32,268		-1,958
	250716	Age3-Growing Our Kids Up Strong Project - Gapuwiyak		-519,890	455,688	131,840	-74,737	-7,099
	283416	Remote Indigenous Child Care Fund, Gapuwiyak		-89,166	75,791	13,375		0
	274516	Remote Indigenous Broadcasting Service, Gapuwiyak		-274,345	212,001	62,344		0
	284416	Community Night Patrol Services, Gapuwiyak		-27,216	17,064	10,151		0
	201016	Civic & Community Events - Gapuwiyak		-268,074	205,246	62,829		0
	251716	Local Authority Boards - Gapuwiyak			13,500	-13,500		0
	292416	LAPF 19/20 - Gapuwiyak PA Upgrade	-28,667		13,920	-13,920		0
	292516	LAPF 19/20 - Gapuwiyak Priority Footpaths	-90,654		90,654			0
	296516	Mixed Employment and Participation Funds, Gapuwiyak		-22,358	22,358			0
	299916	LAPF 21/22 - Gapuwiyak - Two Public Toilets			550,000		-550,000	0
	300016	LAPF 21/22 - Gapuwiyak - Shade shelters at Wharf camp			80,000		-80,000	0
	300116	LAPF 21/22 - Gapuwiyak - Two playgrounds	-140,300		160,000		-19,700	0
	300216	LAPF 21/22 - Gapuwiyak - Solar Lighting Pt			30,915		-30,915	0
	300316	LAPF 21/22 - Gapuwiyak - Airport waiting area contribution			50,000		-50,000	0
	301716	Local Authority Project Funding 2021-2022, Gapuwiyak		-140,300	140,300			0
	232716	Administration of Local Laws - Gapuwiyak	-3,854		3,854			0
	204516	Community Development Support - Gapuwiyak		-64,955	310,159	-245,205		-1
	201216	Animal Control - Gapuwiyak		-1,000	19,674	-18,675		0
	200416	Mechanical Workshop Business - Gapuwiyak		-731,360	615,658	115,702		0
	203116	Street Lighting - Gapuwiyak			18,100	-18,100		0
	273816	Gapuwiyak Lake Solar Lighting Installation	-150					-150
	203316	Maintain Local Roads - Gapuwiyak		-100,000	175,000			0
	282216	Gravel on Sale Community Fund - Gapuwiyak		-10,689	2,000	300	14,389	0
	203416	Construct & Upgrade Local Roads - Gapuwiyak		-1,172,791	1,772,791			0
	224116	Council Controlled Buildings Capital Expenditure - Gapuwiyak			125,000	-125,000		0
	270716	Public Area Asset and Infrastructure Management Gapuwiyak		-27,273	59,753	-32,480		0
	283916	Insurance Claim - Lot 128 Gapuwiyak			944,550		-944,550	0
	204916	Waste Collection - Gapuwiyak		-317,759	55,836	109,066	152,857	0
	224416	Landfill Facilities - Gapuwiyak		-20,000	26,240	3,000	-9,240	0
	277716	Gapuwiyak CDS Recycling		-21,000	13,500	3,150	17,343	0
	211916	Remote Sport Program, Gapuwiyak		-9,905	8,424	1,482		0
	281416	Youth, Sport and Recreation Program, Gapuwiyak		-262,019	155,737	106,282		0
	284316	Outside School Hours Care, Gapuwiyak		-175,438	134,472	40,966		0
	296916	Community Youth Diversion Program, Gapuwiyak		-39,641	33,695	5,946		0
	297716	Edible Garden Plots Project, Gapuwiyak		-2,500	2,500			0
	252716	United Revenue Gapuwiyak		-465,800		465,800		0
	200816	Cemetery Management - Gapuwiyak		-109,184	5,000	-4,998		2
	203516	Maint Parks & Public Open Sp - Gapuwiyak		-4,433,554	426,108	-316,963		1
16 - Gapuwiyak Total			-1,767,316	-4,433,554	7,678,872	-99,605	-1,401,340	-22,943

Location Code & Desc	Project Number	Project/ Asset Type Description	Money C/F	Money In	Money Out	Money Internal	Money Reserves	Grand Total
17 - Galiwinku	200517	Accommodation Rental Business - Galiwinku		-229,500	133,205	103,564		7,266
	209017	Commonwealth Home Care Package Program, Galiwinku	-199,410	479,209	369,872	103,414	199,410	-5,974
	212517	Indigenous Employment Initiative Program, Galiwinku		524,620	524,620			0
	256917	Commonwealth Home Support Programme, Galiwinku		-149,245	93,413	30,542	22,957	-2,334
	275417	National Disability Insurance Scheme, Galiwinku		-766,300	379,759	163,652	213,196	-9,694
	283417	Community Child Care Fund, Galiwinku		-395,584	353,577	42,007		0
	274517	Remote Indigenous Broadcasting Service, Galiwinku		-27,144	16,357	10,787		0
	284417	Community Night Patrol Services, Galiwinku		-427,013	320,290	106,723		0
	203017	Cruc & Community Events - Galiwinku			20,000	-20,000		0
	281917	Celebrating Territory Day 2018		-3,000				-3,000
	251717	Local Authority Boards - Galiwinku			13,920	-13,920		0
	288817	Local Authority Project Funding 2019-2020, Galiwinku		-117,492	117,492			0
	292817	LAPE 19/20 - Galiwinku Sound Proofing of Meeting Room		-17,400	17,400			0
	300417	LAPE 21/22 - Galiwinku - Outdoor Youth Recreation Facilities		-150,000	830,000		-680,000	0
	300517	LAPE 21/22 - Galiwinku - Public Toilets at Airport		-341,100	360,000		-18,900	0
	300617	LAPE 21/22 - Galiwinku - Additional Footpath Stage 2		-100,000	153,415		-153,415	0
	300717	LAPE 21/22 - Galiwinku - Burhan Recreation Area		-100,000	100,000		-40,000	0
	300817	LAPE 21/22 - Galiwinku - Co-contribution to a ceremony area		-341,100	40,000			0
	232717	Administration of Local Laws - Galiwinku		-3,954	3,954			0
	204517	Community Development Support - Galiwinku		-61,779	449,636	-387,857		0
	201217	Animal Control - Galiwinku		-2,500	69,699	-67,199		0
	210817	Public Library Service, Galiwinku		-71,268	112,898	-41,630		0
	295017	Be Connected Digital Access Program, Galiwinku		-1,739	1,739			0
	203117	Street Lighting - Galiwinku		45,220	45,220	-45,220		0
	203317	Maintain Local Roads - Galiwinku		-136,367	199,730		-63,363	0
	282217	Gravel on Sale Community Fund - Galiwinku		-48,703	3,333	500	54,869	0
	224117	Council Controlled Buildings Capital Expenditure - Galiwinku		-10,000	372,152	-80,000	-292,152	0
	270717	Public Area Asset and Infrastructure Management Galiwinku		-58,476	115,665	-57,189		0
	280917	Galiwinku Multi Purpose Facility Maintenance		-9,654	122,037	-112,383		1
	204917	Waste Collection - Galiwinku		-711,485	138,377	235,657	337,452	0
	277717	Galiwinku CDS Recycling		-25,000	15,000	3,750	15,362	0
	291917	Scrap Metal Recovery Regional Project Galiwinku		-180,000	165,000		-165,000	0
	297017	Galiwinku Asbestos Project		-75,097	242,026	-60,000	-2,026	0
	211917	Remote Sport Program, Galiwinku		-353,637	65,822	9,275		0
	281417	Youth, Sport and Recreation Program, Galiwinku		-2,200	249,786	103,851		0
	286117	Absoriginal Responsive Skilling, Galiwinku		-2,200	2,200			0
	289617	Galiwinku Youth Engagement and Diversion Program		-209,811	166,853	42,959		0
	296917	Community Youth Diversion Program, Galiwinku		-37,490	31,866	5,623		0
	297717	Edible Garden Plots Project, Galiwinku		-2,500	2,500			0
	252717	Limited Revenue Galiwinku		-1,126,739		1,126,739		0
	200817	Cemetery Management - Galiwinku		-46,801	56,802	-10,000		0
	203517	Maint Parks & Public Open Sp - Galiwinku		-113,763	550,171	-436,406		2
17 - Galiwinku Total			-800,386	-6,765,810	7,366,888	757,237	-571,611	-13,681

Location Code & Desc	Project Number	Project / Asset Type Description	Money C/F	Money In	Money Out	Money Internal	Money Reserves	Grand Total
18 - Yirkala	209018	Commonwealth Home Care Package Program, Yirkala	47,694	-297,184	261,623	78,310	-96,009	-5,565
	212518	Indigenous Employment Initiative Program, Yirkala		-194,886	194,886			0
	256918	Commonwealth Home Support Programme, Yirkala		-121,605	191,560	28,071		-1,975
	275418	National Disability Insurance Scheme, Yirkala		-545,610	544,788	147,320	-156,910	-10,412
	223518	Act2-Mobile Playgroup - Yirkala		-17,086	11,285	5,801		0
	283418	Community Child Care Fund, Yirkala		-424,008	351,239	72,769		0
	274518	Remote Indigenous Broadcasting Service, Yirkala		-37,796	16,868	20,928		0
	284418	Community Night Patrol Services, Yirkala		-349,060	262,956	86,104		0
	201018	Civic & Community Events - Yirkala			13,500	-13,500		0
	251718	Local Authority Boards - Yirkala			13,920	-13,920		0
	288818	Local Authority Project Funding 2019-2020, Yirkala			61,584			0
	294518	LAPF 17/18 - Yirkala Childrens Playground			60,000			0
	294618	LAPF 18/19 - Yirkala Installation of Grandstand at Oval			100,000			0
	294718	LAPF 18/19 - Yirkala Solar Lights at Shady Beach			878			0
	294818	LAPF 19/20 - Yirkala Oval Sign			5,333			0
	296518	Miscellaneous Employment and Participation Funds, Yirkala			30,784			0
	300918	LAPF 21/22 - Yirkala - Sport and Recreation Hall			400,000		-150,000	0
	301018	LAPF 21/22 - Yirkala - Public Toilets - Shady Beach			350,000		-350,000	0
	301118	LAPF 21/22 - Yirkala - Improvements to Ceremony Areas			22,215		-22,215	0
	301218	LAPF 21/22 - Yirkala - Improved Oval Lighting			300,000		-186,700	0
	301718	Local Authority Project Funding 2021-2022, Yirkala			113,300			0
	232718	Administration of Local Laws - Yirkala			2,254			0
	204518	Community Development Support - Yirkala			354,572		-305,158	2
	201218	Animal Control - Yirkala			46,661		-46,661	0
	203118	Street Lighting - Yirkala			18,100		-18,100	0
	203318	Maintain Local Roads - Yirkala			337,844			0
	224118	Council Controlled Buildings Capital Expenditure - Yirkala			809,404		-689,404	0
	270718	Public Area Asset and Infrastructure Management Yirkala			72,750		-72,750	0
	204918	Waste Collection - Yirkala			181,979		38,874	0
	224418	Landfill Facilities - Yirkala			450,000		-68,000	0
	277718	Yirkala CDS Recycling			12,500		2,700	0
	211918	Remote Sport Program, Yirkala			20,716		3,656	0
	281418	Youth, Sport and Recreation Program, Yirkala			177,840		88,883	0
	284318	Outside School Hours Care, Yirkala			118,055		41,456	0
	296918	Community Youth Diversion Program, Yirkala			33,752		5,956	0
	297718	Edible Garden Plots Project, Yirkala			2,500			0
	252718	United Revenue Yirkala			475,403			0
	200818	Cemetery Management - Yirkala			83,211		-10,000	0
	203518	Maint Parks & Public Open Sp - Yirkala			407,312		-334,493	2
					6,336,168		161,649	-1,660,834
18 - Yirkala Total			-967,312	-3,887,619	6,336,168	161,649	-1,660,834	-17,948

Location Code & Desc	Project Number	Project/ Asset Type Description	Money C/F	Money In	Money Out	Money Internal	Money Reserves	Grand Total
19 - Gununggara	223519	Act2 Mobile Playgroup - Gununggara		-15,033	9,540	5,493		0
	284419	Community Night Patrol Services, Gununggara		-232,969	178,459	54,510		0
	201019	Comic & Community Events - Gununggara			7,000	-7,000		0
	251719	Local Authority Boards - Gununggara			13,920	-13,920		0
	288819	Local Authority Project Funding 2019-2020, Gununggara			5,177			0
	295319	LAPF 19/20 - Gununggara Bus Shelters		-20,000	20,000			0
	296519	Migrant Employment and Participation Funds, Gununggara		-2,483	2,483			0
	301319	LAPF 21/22 - Gununggara - Multi-purpose Building at Oval			400,000		-400,000	0
	301419	LAPF 21/22 - Gununggara - Foodpaths (school to Gunnat Office)			200,000		-166,400	0
	301519	LAPF 21/22 - Gununggara - Landscaping and beautification			78,415		-78,415	0
	301719	Local Authority Project Funding 2021-2022, Gununggara			33,600			0
	232719	Administration of Local Laws - Gununggara			2,104			0
	204519	Community Development Support - Gununggara			52,487	-52,486		1
	201219	Animal Control - Gununggara			3,000	-3,000		0
	203119	Street Lighting - Gununggara			12,500	-12,500		0
	203319	Maintain Local Roads - Gununggara		-30,000	40,000		-10,000	0
	203419	Construct & Upgrade Local Roads - Gununggara			260,000	-260,000		0
	224119	Council Controlled Buildings Capital Expendit - Gununggara			68,700	-37,000	-31,700	0
	270719	Public Area Asset and Infrastructure Management Gununggara		-12,752	73,751	-60,999		0
	204919	Waste Collection - Gununggara		-117,194	65,225	17,579	34,389	0
	277719	Gununggara CDS Recycling		-1,000	850	150		0
	211919	Itemize Sport Program, Gununggara		-5,315	5,315			0
	281419	Youth, Sport and Recreation Program, Gununggara		-43,778	37,217	6,567		0
	252719	United Revenue Gununggara			191,683	191,683		0
	200819	Cemetery Management - Gununggara			5,000	-5,012		-12
	203519	Maint Parks & Public Open Sp - Gunungg			153,631	-153,630		1
19 - Gununggara Total			-78,947	-667,740	1,728,368	-329,565	-652,126	-10

Location Code & Desc	Project Number	Project/ Asset Type Description	Money C/F	Money In	Money Out	Money Internal	Money Reserves	Grand Total
21 - Darwin	202821	Information Technology - Darwin			759,448	-2,675		756,773
	1	ITC Equipment				-756,773		-756,773
	201421	Council Planning & Reporting - Darwin			75,000			75,000
	204421	Risk Mgmt - Darwin			10,222			10,222
	230621	Corporate Services			2,469,185	43,820		2,513,005
	257721	United Revenue		-10,043,612	50,000	8,686,246		-1,307,366
	265721	Overhead Recovery - Financial & Operating Services				-1,597,986		-1,597,986
	281021	Community Benefit Reserve Fund - L12 Dividend		-13,500				-13,500
	301921	2021 Enterprise Agreement			25,000			25,000
21 - Darwin Total				-10,057,112	3,388,855	6,372,632		-295,625

Location Code & Desc	Project Number	Project / Asset Type Description	Money C/F	Money In	Money Out	Money Internal	Money Reserves	Grand Total
20 - Regional Office	209020	Commonwealth Home Care Package Program, Nkulunbuy		-40,000	34,000	6,000	0	0
	235620	Manage Aged Care and Disability Services			0	0		0
	296320	Aged & Disability - Capital ST					-1,597,007	92,993
	296620	Indigenous Employment Initiative Program, Training	-252,768	-352,768	605,536	52,500		0
	302320	Information, Linkages and Capacity Building Program	-191,100	-158,900	297,500	12,000		0
	302420	Home Care Provider Transitional Support	-40,000	-40,000	68,000			0
	284220	2019 International Women's Day	-330		330			0
	268420	Indigenous RIBS Program, Nkulunbuy	-8,842		8,842			0
	274520	Remote Indigenous Broadcasting Service, Nkulunbuy	-104,830		104,830			0
	223420	Regional Sobering Up Shelter, Nkulunbuy	-59,139	-198,200	215,747	41,592		0
	284420	Night Patrol - Activity ID 4 BTXOTAS Nkulunbuy		-199,621	151,227	48,393		0
	201020	Civic & Community Events - Nkulunbuy			9,000	-9,000		0
	251720	Local Authority Boards - Nkulunbuy			3,402	-3,402		0
	243520	Executive Leadership - Community Development			554,691	-554,688		3
	201220	Animal Control - Nkulunbuy			181,505	-181,505		0
	200720	Manage Plant & Vehicle Fleet - Nkulunbuy			338,111	-338,111		0
	201820	Vehicle & Plant Purchases - Nkulunbuy		-217,000	788,940	-571,940	223,471	0
	F	Fleet		-1,000	578,443	-805,467		-4,553
	210820	Public Library Service, Nkulunbuy		-197,700	165,736	31,964		0
	203320	Maintain Local Roads - Nkulunbuy		-615,992	215,083	55,985	344,924	0
	301820	Roads to Recovery 2021-2022		-500,000	500,000			0
	203020	Executive Leadership Technical Services			400,168	-400,168		0
	206220	Staff Housing - Purchase Furniture - Nkulunbuy			223,025	-223,026		-1
	224120	Council Controlled Buildings Capital Expenditure - Nkulunbuy			50,000	-50,000		0
	233920	Manage Council Controlled Buildings and Facilities			666,706	-755,848	-80,000	-169,142
	252620	Shire Central Office - Nkulunbuy			82,510	-82,510		0
	264320	Procurement Management			111,280	-111,280		0
	288720	Gaspwiyak Duplex Lot 120	-42,104		561,137	1,740	-520,772	0
	B	Buildings		-700,000	2,543,239	-1,674,099		169,140
	204920	Waste Management Policy and Planning - Nkulunbuy		-1,057	363,595	76,737	-439,274	0
	250420	Community Youth Diversion Program, Nkulunbuy	-146,658		146,658			0
	281420	Youth, Sport and Recreation Program, Nkulunbuy		-333,534	261,323	72,211		0
	287420	Culture and Capability, Regional Battle of the Bands	-61,253		61,253			0
	292020	Remote Sport Program Equipment Voucher Scheme	-5,945		5,945			0
	202520	Training	-70,000		250,000			180,000
	200920	Executive Leadership CEO - Nkulunbuy		-3,692	676,608	92,911		765,827
	203620	Public Relations - Shire			102,000			102,000
	247420	Elected Member Support		-14,813	1,106,737	101,587	-200,000	993,512
	254020	Sponsorships & Donations			8,000			8,000
	265820	Overhead Recovery - CEO Services	-982,967	-3,574,277	14,131,107	-7,036,763	-2,268,659	268,441
20 - Regional Office Total								
Grand Total			-9,038,953	-43,561,405	62,939,200	0	-10,467,920	-129,077

REPORTS OF OFFICERS

ITEM NUMBER	9.5
TITLE	Finance Report 30 June 2021
REFERENCE	1507201
AUTHOR	Michael Freeman, Corporate Services Manager

**SUMMARY:**

To provide Council with the Financial Management Reports for the period ended 30 June 2021.

BACKGROUND

The *Local Government (Accounting) Regulations 2008*, part 8, section 18, state that the Financial Reports of Council must set out and include the following:

- 1a. the actual income and expenditure of the Council for the period from the commencement of the financial year up to the end of the previous month; and
- 1b. the forecast income and expenditure for the whole of the year.
- 2a. details of all cash and investments held by Council (including money held in trust);
- 2b. a statement of debts owed to the Council including the aggregate amount owed under each category with a general indication of the age of the debts; and
- 2c. other information required by the Council.

The accounting statements attached as part of this report show:

- a) The Financial Performance (Profit and Loss Statement)
- b) The Financial Position (Balance Sheet)
- c) Equity and Cash Analysis
- d) Investment Report

The 30 June is the end of the financial year. This then requires the preparation of a set of Financial Statements to be submitted for audit.

The work in preparing the end of year accounts is progressing. The information in this report reflects that work in progress, and numbers will be subject to review adjustments and audit.

Attached is the provisional unaudited list of carryover grants, overspent grants, replacement and contingency reserves and other carryover funds.

COMMENTARY

Councils annual expenditure falls into three major categories: employment of people, overheads and material to operate the Council, and materials to carry out maintenance and construction of facilities. The first two are regular year by year items, whilst the third can vary from year to year.

Employment costs by Service and Location:

In total, the employment cost is \$2.6m, or 13% under budget.

Council budgets for full employment for the whole year. The reality is that employees come and go, saving money during those vacancy periods, and some employees for a variety of reasons do not attend work and are therefore not paid.

Service Description and Location	Actual YTD	20/21 Budget	Variance	% of Variance
107 Community Development				
Angurugu	129,204	235,827	- 106,623	-45%
Galiwinku	219,445	310,558	- 91,113	-29%
Gapuwiyak	208,445	95,881	12,564	6%
Gunyangara	30,823	6,641	- 15,819	-34%
Milingimbi	256,944	88,789	- 31,845	-11%
Milyakburra	74,462	1,689	- 17,227	-19%
Nhulunbuy	348,405	94,144	- 45,740	-12%
Ramingining	210,339	43,840	- 33,501	-14%
Umbakumba	164,129	43,189	20,939	15%
Yirrkala	257,565	78,392	- 20,827	-7%
107 Community Development Total	1,899,760	2,228,951	- 329,190	-15%
108 Veterinary and Animal Control Services				
Angurugu	122,490	35,259	- 112,768	-48%
Galiwinku	89,352	4,259	25,093	39%
Nhulunbuy	68,578	76,582	- 8,004	-10%
Ramingining	1,567	-	1,567	0%
Umbakumba	3,048	-	3,048	0%
Yirrkala	42,613	42,683	- 69	0%
108 Veterinary and Animal Control Services Total	327,650	18,783	- 91,134	-22%
112 Fleet and Workshop Services				
Gapuwiyak	72,062	71,889	173	0%
Milingimbi	157,240	167,983	- 10,744	-6%
Nhulunbuy	205,395	190,603	14,791	8%
112 Fleet and Workshop Services Total	434,696	430,475	4,221	1%
114 Information Communication and Technology Services				
Darwin	135,865	126,041	9,825	8%
114 Information Communication and Technology Services Total	135,865	126,041	9,825	8%
115 Library Services				
Angurugu	61,882	83,687	- 21,806	-26%
Galiwinku	22,601	82,537	- 59,936	-73%
Milingimbi	92,896	97,341	- 4,445	-5%
Nhulunbuy	181,857	141,435	40,421	29%
Ramingining	66,392	84,653	- 18,261	-22%
Umbakumba	3,973	42,298	- 38,325	-91%
115 Library Services Total	429,601	531,953	- 102,351	-19%
118 Local Road Maintenance & Traffic Management				
Nhulunbuy	125,101	141,865	- 16,764	-12%
118 Local Road Maintenance & Traffic Management Total	125,101	141,865	- 16,764	-12%
122 Building and Infrastructure Services				
Galiwinku	15,317	52,256	- 36,939	-71%
Nhulunbuy	941,212	963,314	- 22,102	-2%

Service Description and Location	Actual YTD	20/21 Budget	Variance	% of Variance
122 Building and Infrastructure Services Total	956,529	1,015,570	- 59,041	-6%
129 Waste and Environmental Services				
Angurugu	7,947	15,607	- 7,660	-49%
Galiwinku	80,482	76,940	3,542	5%
Gapuwiyak	33,973	32,277	1,695	5%
Gunyangara	3,630	10,263	- 6,633	-65%
Milingimbi	25,908	48,382	- 22,474	-46%
Milyakburra	21,544	31,164	- 9,620	-31%
Nhulunbuy	210,357	263,856	- 53,500	-20%
Ramingining	27,394	34,226	- 6,832	-20%
Umbakumba	16,355	16,198	157	1%
Yirrkala	16,070	15,721	350	2%
129 Waste and Environmental Services Total	443,658	544,634	- 100,976	-19%
136 Post Office Agency				
Galiwinku	75,086	52,256	22,830	44%
Gapuwiyak	27,661	26,128	1,533	6%
Milingimbi	11,696	26,128	- 14,432	-55%
Ramingining	10,621	30,138	- 19,517	-65%
Yirrkala	13,556	25,571	- 12,015	-47%
136 Post Office Agency Total	138,620	160,222	- 21,602	-13%
138 Council Housing/Tenancy Services				
Galiwinku	23,676	71,267	- 47,591	-67%
Milingimbi	3,316	63,289	- 59,974	-95%
Nhulunbuy	138,358	57,404	80,954	141%
Ramingining	23,933	63,289	- 39,357	-62%
138 Council Housing/Tenancy Services Total	189,282	255,249	- 65,967	-26%
139 Visitor Accommodation				
Galiwinku	71,979	76,578	- 4,599	-6%
Ramingining	77,553	74,464	3,089	4%
139 Visitor Accommodation Total	149,533	151,042	- 1,510	-1%
141 Aged Care and Disability Services				
Angurugu	409,950	515,703	- 105,753	-21%
Galiwinku	701,427	770,789	- 69,363	-9%
Gapuwiyak	600,397	575,970	24,427	4%
Milingimbi	525,034	572,593	- 47,559	-8%
Nhulunbuy	27,772	-	27,772	0%
Ramingining	412,775	557,304	- 144,529	-26%
Umbakumba	170,696	182,717	- 12,021	-7%
Yirrkala	634,270	627,381	6,889	1%
141 Aged Care and Disability Services Total	3,482,320	3,802,457	- 320,137	-8%
145 Children and Family Services				
Angurugu	-	37,105	- 37,105	-100%

Service Description and Location	Actual YTD	20/21 Budget	Variance	% of Variance
Galiwinku	303,075	256,773	46,302	18%
Gapuwiyak	209,649	220,045	- 10,395	-5%
Gunyangara	6,977	8,649	- 1,672	-19%
Milingimbi	7,181	8,837	- 1,656	-19%
Ramingining	-	13,475	- 13,475	-100%
Umbakumba	250,247	234,868	15,379	7%
Yirrkala	260,984	289,340	- 28,356	-10%
145 Children and Family Services Total	1,038,113	1,069,090	- 30,977	-3%
146 Community Media				
Galiwinku	-	17,480	- 17,480	-100%
Gapuwiyak	1,245	16,266	- 15,020	-92%
Milingimbi	5,500	18,083	- 12,583	-70%
Ramingining	8,292	15,897	- 7,605	-48%
Yirrkala	2,818	18,408	- 15,589	-85%
146 Community Media Total	17,855	86,133	- 68,278	-79%
147 Community Patrol and SUS Services				
Angurugu	97,510	155,677	- 58,167	-37%
Galiwinku	448,266	581,894	- 133,628	-23%
Gapuwiyak	186,442	187,468	- 1,026	-1%
Gunyangara	104,213	190,035	- 85,821	-45%
Milingimbi	221,369	203,591	17,778	9%
Milyakburra	71,793	125,547	- 53,753	-43%
Nhulunbuy	587,808	679,678	- 91,870	-14%
Ramingining	167,388	123,424	43,964	36%
Umbakumba	75,456	150,662	- 75,206	-50%
Yirrkala	172,285	192,027	- 19,742	-10%
147 Community Patrol and SUS Services Total	2,132,530	2,590,001	- 457,471	-18%
152 Youth, Sport and Recreation Services				
Angurugu	168,590	219,507	- 50,917	-23%
Galiwinku	331,448	407,746	- 76,298	-19%
Gapuwiyak	189,461	233,632	- 44,171	-19%
Gunyangara	13,345	39,775	- 26,430	-66%
Milingimbi	199,517	235,207	- 35,689	-15%
Milyakburra	4,902	31,343	- 26,442	-84%
Nhulunbuy	212,590	202,791	9,799	5%
Ramingining	99,660	174,620	- 74,960	-43%
Umbakumba	90,418	151,160	- 60,742	-40%
Yirrkala	184,238	210,240	- 26,002	-12%
152 Youth, Sport and Recreation Services Total	1,494,169	1,906,022	- 411,852	-22%
167 Corporate Services				
Darwin	1,663,884	1,801,543	- 137,659	-8%
167 Corporate Services Total	1,663,884	1,801,543	- 137,659	-8%

Service Description and Location	Actual YTD	20/21 Budget	Variance	% of Variance
168 Governance and CEO				
Nhulunbuy	469,764	520,025	- 50,260	-10%
168 Governance and CEO Total	469,764	520,025	- 50,260	-10%
169 Municipal Services				
Angurugu	176,408	304,529	- 128,121	-42%
Galiwinku	310,923	400,849	- 89,926	-22%
Gapuwiyak	319,657	312,390	7,267	2%
Gunyangara	85,120	124,200	- 39,080	-31%
Milingimbi	231,059	210,044	21,015	10%
Milyakburra	90,783	136,926	- 46,143	-34%
Ramingining	388,810	368,093	20,717	6%
Umbakumba	255,064	299,543	- 44,479	-15%
Yirrkala	210,107	323,560	- 113,453	-35%
169 Municipal Services Total	2,067,930	2,480,134	- 412,204	-17%
Grand Total	17,596,862	20,260,189	- 2,663,327	-13%

The Statement of Financial Performance table in the attachments shows that whilst Employee Costs were slightly under budget, as detailed above, Materials and Contracts spent less than half of the annual budget. A major portion of that is in the one-off projects, which are ongoing but not yet fully completed. The Committed Amount of \$9.02m in the below summary reflects that as the value of projects in progress.

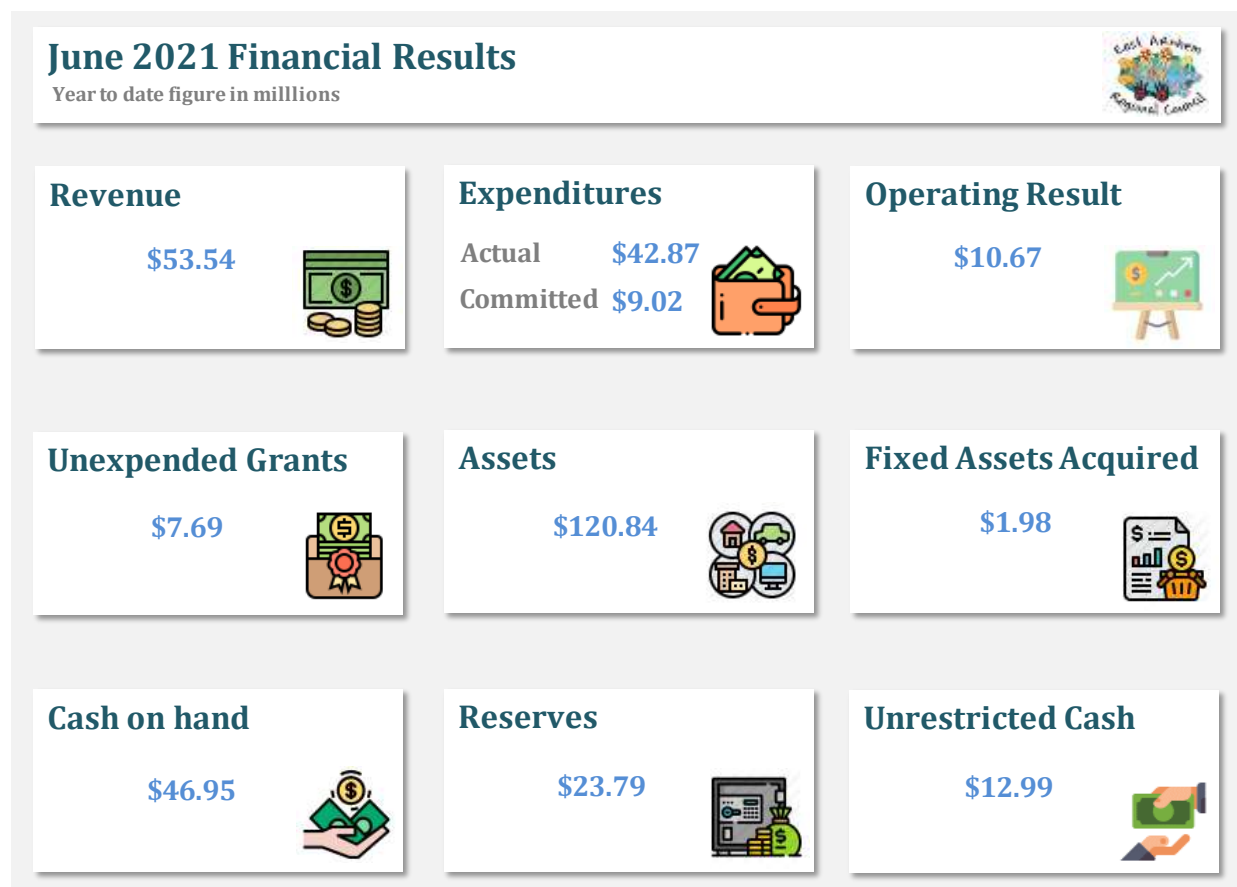
This flows through to the Statement of Financial Position, where Cash on Hand at \$46.9m is more than expected, and the Reserves Balance at \$23.7m is also higher. Once those \$9m of invoices for items that have been ordered but not completed arrive and are processed, both figures will reduce.

The unexpended grants are funds that are carried forward to 2021/22, where they will either be expended on the item that the grant was provided for, or in the case of surplus funds, possibly returned to the funder. The total of \$7.6m is dominated by the Local Authority funds that Council has now allocated and will be spent on the 50 projects in 2021/22.

Overspent programs is a list of individual projects that require a contribution from Council funds. The major item is 1617 Community Child Care of \$100,000. The other major item is 1663 Reception Modifications where Council agreed to supplement the SCALE funds to ensure safety in its Council reception areas.

Overall, the finance team currently advise that once funds are put into the right places for Grants and Reserves, the core Council surplus is in the range of \$1.6m.

The incoming Council, once the final figure is known, will be able to make an allocation of those funds.



The new Local Government Act requires that each Finance Report includes the following CEO Statement:

To the best of the CEO's knowledge, information and belief:

- (i) the internal controls implemented by the Council are appropriate; and
- (ii) the council's financial report best reflects the financial affairs of the Council.

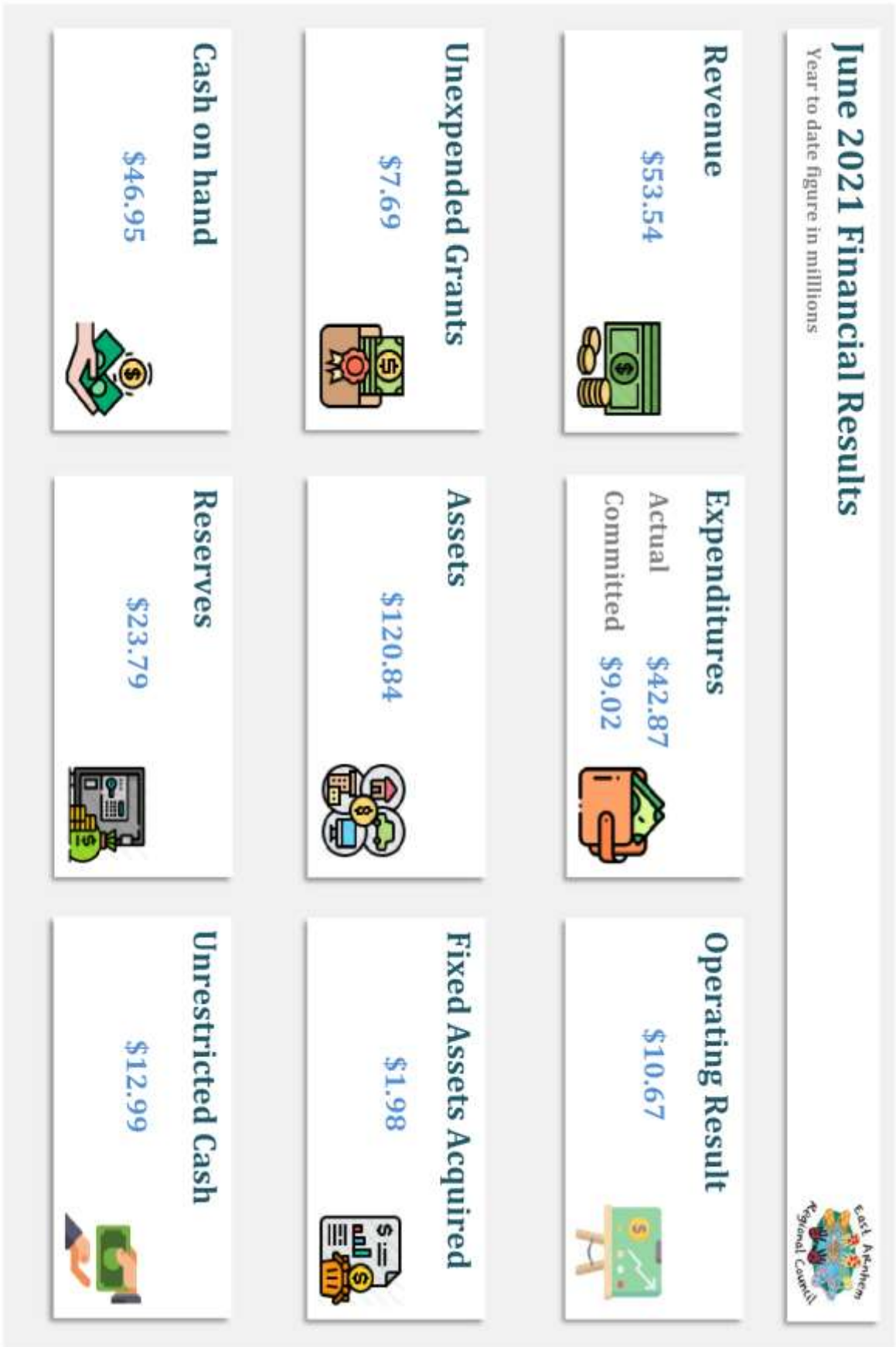
RECOMMENDATION

That Council

- 1) Receives the Financial Report as of 30 June 2021.
- 2) Notes
 - a. the carryover grants list
 - b. the other carryover funds for training and local laws
 - c. the use of funds to balance project overspends
 - d. the transfers to/from Reserves

ATTACHMENTS:

- 1 One Page Financial Results.pdf
- 2 Statement of Financial Performance.pdf
- 3 Statement of Financial Position.pdf
- 4 Cash and Equity Analysis.pdf
- 5 Investment Report.pdf
- 6 Unexpended Grants.pdf
- 7 Overspend Grants.pdf
- 8 Reserves for Council Approval.pdf
- 9 Other Carry Overs.pdf





STATEMENT OF FINANCIAL PERFORMANCE

30th June 2021

	Revised Full Year Budget	Actual YTD	Percentage
	\$	\$	%
OPERATING REVENUE			
Carried Forward Grants Revenue	7,921,730	8,152,254	100%+
Grants	25,675,107	26,244,459	102%
User Charges and Fees	8,004,314	8,307,251	104%
Rates and Annual Charges	6,865,790	6,953,378	101%
Other Operating Revenues	1,473,081	3,254,843	221%
Interest	330,306	283,110	86%
Proceeds from Sale of Assets	101,000	346,344	343%
TOTAL OPERATING REVENUES	50,371,328	53,541,636	100%+
OPERATING EXPENSES			
Employee Costs	20,260,189	17,426,358	86%
Materials and Contracts	24,493,618	10,324,101	42%
General Expenses	10,327,622	8,834,327	86%
Finance Expenses	2,009,122	1,639,186	82%
Depreciation Expense	3,619,624	3,649,771	101%
Asset Expenses	523,937	998,175	191%
TOTAL OPERATING EXPENSES	61,234,112	42,871,919	70%
NET SURPLUS/(DEFICIT)	(10,862,783)	10,669,719	
Capital Expenditure	3,674,091	1,984,417	54%
NET SURPLUS/(DEFICIT) AFTER CAPITAL EXPENDITURE	(14,536,875)	8,685,302	
Transfer from Reserves/Equity	12,279,666	3,303,987	27%
Transfer to Reserves	(1,339,270)	(715,111)	53%
NET SURPLUS/(DEFICIT) AFTER CAPEX AND RESERVES	(3,596,479)	11,274,179	
Add back: Depreciation Expense	3,619,624	3,649,771	100%+
NET SURPLUS BEFORE DEPRECIATION	23,145	14,923,950	



STATEMENT OF FINANCIAL POSITION

30th June 2021

	Revised Full Year Budget \$	As at June 2021 \$	Percentage %
CURRENT ASSETS			
Cash and Cash Equivalents	23,799,793	46,949,536	197%
Trade and Other Receivables	1,401,622	687,461	49%
Other Current Assets	671,491	379,738	57%
TOTAL CURRENT ASSETS	25,872,906	48,016,735	186%
NON-CURRENT ASSETS			
Property, Plant and Equipment	61,796,833	59,630,042	96%
Right-of-Use Assets	12,232,241	12,232,241	100%
Work In Progress - Building	106,221	106,221	100%
Other Non-Current Assets	844,986	857,520	101%
TOTAL NON-CURRENT ASSETS	74,980,281	72,826,024	97%
TOTAL ASSETS	100,853,187	120,842,759	120%
CURRENT LIABILITIES			
Trade and Other Payables	1,844,744	1,554,888	84%
Other Current Liabilities	413,100	353,771	86%
Lease	1,122,239	1,122,239	100%
Borrowings	116,000	1,185,000	1022%
Provisions	2,411,346	2,433,087	101%
TOTAL CURRENT LIABILITIES	5,907,429	6,648,985	113%
NON-CURRENT LIABILITIES			
Lease	11,256,064	11,256,064	100%
Borrowings	1,069,000	-	0%
Provisions	657,322	174,853	27%
TOTAL NON-CURRENT LIABILITIES	12,982,386	11,430,917	88%
TOTAL LIABILITIES	18,889,815	18,079,902	96%
NET ASSETS	81,963,372	102,762,857	125%
EQUITY			
Unexpended Grants Reserve	278,435	7,694,360	2763%
Replacement and Contingency Reserve	16,207,849	23,794,462	147%
Asset Revaluation Reserve	39,150,727	39,150,727	100%
Accumulated Surplus	26,326,361	32,123,308	122%
TOTAL EQUITY	81,963,372	102,762,857	125%



CASH & EQUITY ANALYSIS

	30 th Jun 2021	30 th Jun 2020
Cash	46,949,536	41,753,842
Less:		
Unexpended Grants Reserve	(7,694,360)	(10,271,054)
Specific Reserves	(23,794,462)	(16,947,534)
Income Received in Advance	(2,367,090)	(2,433,636)
Other carried forward revenue	(98,638)	(1,186,020)
Cash Available before Liabilities	12,994,986	10,915,598
Other Current Assets & Liabilities		
Trade Receivable & Other Current Assets	1,067,199	1,272,554
Less:		
Payables & other Liabilities	(1,908,659)	(2,193,099)
Bank Loan/Borrowing	(1,185,000)	(1,301,000)
Employee Provisions Current	(2,433,087)	(2,182,827)
Employee Provisions NonCurrent	(174,853)	(177,802)
Net Other Current Assets & Liabilities	(4,634,400)	(4,582,175)
Net Cash Available	8,360,585	6,333,424
Noncurrent Assets		
Noncurrent Assets - excluding Right of Use Assets	60,593,783	62,939,586
Less Revaluation Reserves	(39,150,727)	(39,150,727)
Noncurrent Assets Actual Carrying Value	21,443,056	23,788,860
Leases		
Right of Use Assets	12,232,241	12,391,636
Less Lease Liability	(12,378,303)	(12,391,636)
Net impact on Equity	(146,062)	-
Equity		
Total Equity	102,762,857	100,111,255
Less:		
Revaluation Reserve	(39,150,727)	(39,150,727)
Unexpended Grants Reserve	(7,694,360)	(10,271,053)
Specific Reserves	(23,794,462)	(16,947,534)
Income Received in Advance	(2,367,090)	(2,433,636)
Other carried forward revenue	(98,638)	(1,186,020)
Net Equity	29,657,579	30,122,284
Net Equity is made up of		
Net Assets Carried	21,443,056	23,788,860
Net Impact of Leases	(146,062)	-
Net Cash Carried Forward	8,360,585	6,333,424
Net Equity	29,657,579	30,122,284



East Arnhem Regional Council
 Monthly Investment Report
 As at June 30, 2021

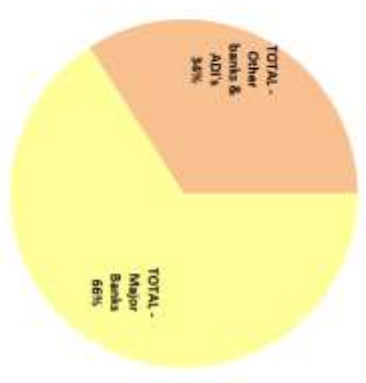
Investment Portfolio

	\$ Investment	% of Total Investment	Within Diversification Limits	Type	Amount	Rate	Term	Date Invested	Date to Mature
Westpac Banking Corporation	14,341,559	30%	✓	Operation fund Security TD (4%) Security TD (4%) Short Term TD	314,952 200,000 643,786 2,000,000	- 0.25% 0.85% 0.20%	- 365 days 365 days 212 days	- 24/03/2021 8/07/2020 18/03/2021	- 24/03/2022 8/07/2021 18/09/2021
Australia and New Zealand Bank National Australia Bank	177,277 17,001,973	0% 36%	✓ ✓	Operation fund Short Term TD Short Term TD Short Term TD Short Term TD Short Term TD Short Term TD Short Term TD	127,277 2,000,000 2,000,000 2,000,000 2,001,973 2,000,000 4,000,000 1,000,000	- 0.30% 0.30% 0.40% 0.31% 0.30% 0.30% 0.37%	- 180 days 120 days 182 days 181 days 181 days 211 days 365 days	15/05/2021 10/03/2021 18/01/2021 19/01/2021 23/03/2021 1/06/2021 1/06/2021 29/06/2021	11/11/2021 8/07/2021 19/07/2021 19/07/2021 20/09/2021 29/11/2021 29/12/2021 29/06/2021
TOTAL - Major Banks	31,470,808	66%	✓		31,470,808				
Members Equity Bank	11,000,000	23%	✓	Short Term TD Short Term TD Short Term TD	3,000,000 4,000,000 4,000,000	0.45% 0.45% 0.50%	210 days 151 days 210 days	1/04/2021 1/04/2021 23/06/2021	28/10/2021 30/08/2021 19/01/2022
People's Choice Credit Union	4,056,135	8%	✓	Operation fund Short Term TD Short Term TD Short Term TD	42,109 1,014,027 3,000,000 249,248	- 0.30% 0.30% 0.20%	212 days 212 days 181 days	20/04/2021 4/05/2021 15/06/2021	20/11/2021 4/12/2021 13/12/2021
Traditional Credit Union	1,249,248	3%	✓	Operation fund Short Term TD	1,000,000	-	-	-	-
TOTAL - Other banks & ADI's	16,305,883	34%	✓		16,305,883				
TOTAL Investment Funds	47,776,191	100%			47,776,191				

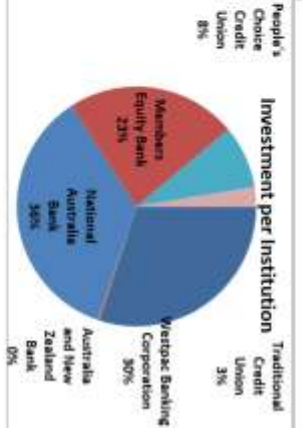
Category	Min	Max
Major Banks	15%	100%
Other banks & ADI's	0%	45%
Per institution	0%	40%

*Diversification Limits

Investment per Category



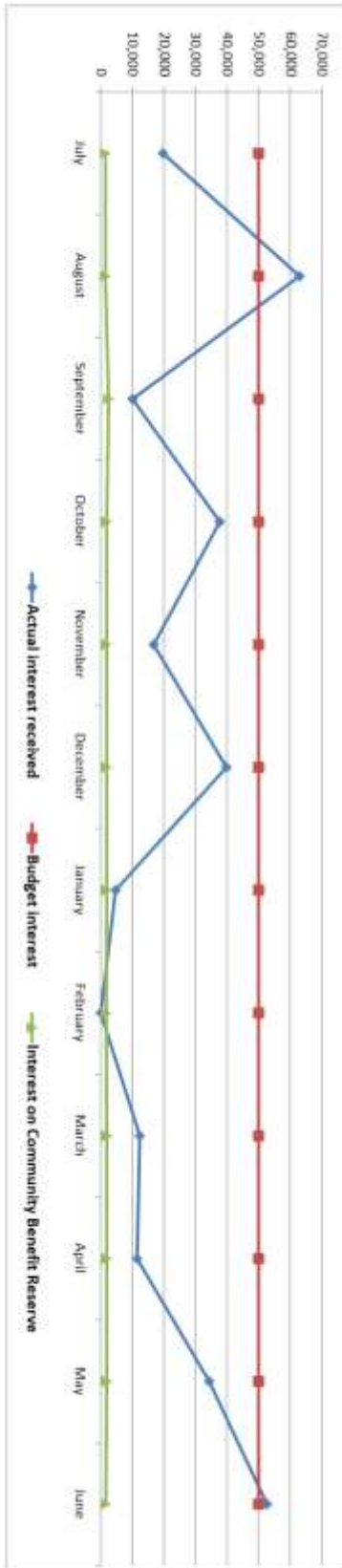
Investment per Institution





East Arnhem Regional Council
 Monthly Investment Report
 As at June 30, 2021

	July	August	September	October	November	December	January	February	March	April	May	June	Average
Actual Invested Funds	45,438,932	47,052,002	47,876,061	52,092,793	50,562,750	46,880,425	49,711,512	49,755,155	52,030,460	49,643,869	48,624,290	47,776,191	48,953,704
Actual interest received	19,750	62,983	10,071	37,726	16,790	39,831	4,703	16	12,371	11,526	34,369	52,672	25,234
Interest on Community Benefit Reserve	1,463	1,463	2,497	1,935	1,871	1,935	1,935	1,748	1,935	1,873	1,935	1,623	1,851
Budget Interest	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Actual v Budget:	⊗ 30,251	⊙ 12,983	⊗ 39,929	⊗ 12,274	⊗ 33,210	⊗ 10,169	⊗ 45,297	⊗ 49,984	⊗ 37,629	⊗ 38,474	⊙ 15,631	⊗ 2,672	⊗ (24,766)



Unexpended Grants

Grant	C/F Balance
100 - Local Authorities	
1543 - Local Authority Project Funding 2016-2017	279,859
1587 - Local Authority Project Funding 2017-2018	518,040
1621 - Local Authority Project Funding 2018-2019	581,720
1649 - Local Authority Project Funding 2019-2020	932,315
1662 - Local Authority Project Funding 2020-2021	1,242,200
1679 - Miwatj Employment and Participation Funds	55,625
100 - Local Authorities - Subtotal	3,609,759
108 - Veterinary and Animal Control Services	
1525 - Groote Eylandt Healthy Paws, Healthy People Project	4,681
1625 - Parvovirus Prevention and Education Program	11,902
1652 - Companion Animal Tick and Parasite Program	50
108 - Veterinary and Animal Control Services - Subtotal	16,633
116 - Lighting for Public Safety	
1574 - Gapuwiyak Lake Solar Lighting Installation	224
116 - Lighting for Public Safety - Subtotal	224
118 - Local Road Maintenance & Traffic Management	
1670 - Yirrkala Community Civil Planning	28,756
1673 - Gravel Sales Income Fund	5,275
118 - Local Road Maintenance & Traffic Management - Subtotal	34,031
119 - Local Road Upgrade and Construction	
1498 - Natural Disaster Relief and Recovery, Cyclone	2,574
1626 - Yenbakwa Road Project	357,337
119 - Local Road Upgrade and Construction - Subtotal	359,911
122 - Building and Infrastructure Services	
1469 - Galiwinku Multi Purpose Facility Construction & Maintenance	333,339
1616 - Angurugu Employee Residence Security Fencing	976
1646 - Yalu Early Learning Facility Security Fencing, Galiwinku	86
122 - Building and Infrastructure Services - Subtotal	334,401
129 - Waste and Environmental Services	
1615 - Battery Waste Recycling Infrastructure	1,224
1674 - Container Deposit Scheme Recycling	19,809
1675 - Arnhem Coastal Protection, Marine Debris	6,816
129 - Waste and Environmental Services - Subtotal	27,849
141 - Aged Care and Disability Services	

1204 - Mungkadinamanja Flexible Aged Care	7,572
1231 - Indigenous Employment Initiative Program	407,922
1492 - Commonwealth Home Support Programme	17,456
1560 - Commonwealth Home Care Package Program	746,667
1584 - National Disability Insurance Scheme	215,390
1691 - Information, Linkages and Capacity Building Program	191,100
1692 - Home Care Provider Transitional Support	40,000
1693 - Remote Community Connector Program	9,314
141 - Aged Care and Disability Services - Subtotal	1,635,422
145 - Children and Family Services	
1319 - Communities for Children Program	93,788
1622 - International Women's Day Program 2019	375
145 - Children and Family Services - Subtotal	94,163
146 - Community Media	
1544 - Indigenous RIBS Program	13,287
1581 - Remote Indigenous Broadcasting Service	63,635
146 - Community Media - Subtotal	76,922
147 - Community Patrol and SUS Services	
1318 - Regional Sobering Up Shelter, Nhulunbuy	100,197
1624 - Community Night Patrol Services	465,555
147 - Community Patrol and SUS Services - Subtotal	565,752
152 - Youth, Sport and Recreation Services	
1243 - Remote Sport Program	98,182
1428 - Community Youth Diversion Program	242,929
1604 - Youth, Sport and Recreation Program	159,094
1623 - Outside School Hours Care	83,669
1632 - Aboriginal Responsive Skilling	2,200
1637 - Youth Vibe July 2019	944
1639 - NAIDOC Week Programme 2019	253
1640 - Culture and Capability, Regional Battle of the Bands	61,476
1643 - AFL Juniors Development Program	237
1644 - Sports Development Coordinator, Groote Archipelago	1,033
1650 - Galiwinku Youth Engagement and Diversion Program	211,798
1651 - Youth Vibe January 2020	86
1655 - Regional Basketball Competition, Nhulunbuy	143
1657 - Gapuwiyak Edible Garden Project	347
1661 - AFL Team Uniforms, Gapuwiyak and Yirrkala	19
1666 - Remote Sport Program Equipment Voucher Scheme	9,278
1667 - Youth Vibe July 2020	17
1676 - Australia Day Branding Program	63
1677 - Australia Day COVID Safe Program	3,594
1680 - Youth Vibe January 2021	1,834
1682 - Australia Day Community Program	192
1683 - Celebrating Aboriginal Culture (Australia Day) 2021	1,030
1684 - NT Youth Week 2021	2,841

1686 - AOD Health and Wellbeing In Residence Workshop	17,000
1687 - Edible Garden Plots Project	9,387
1690 - NAIDOC Week Programme 2021	11,400
9996 - Agency Servs PROVISIONAL - CAUTION seek advice before using	15,750
152 - Youth, Sport and Recreation Services - Subtotal	934,793
156 - Community Events	
1605 - Celebrating Territory Day 2018	4,499
156 - Community Events - Subtotal	4,499
Total Unexpended Grants Reserve	7,694,360

Overspent Programs

Grants Reporting a Deficit for the Year Ended 30 June 2021

Council Funds to be allocated to get \$0/NIL Balance

Grant	FY2020/21 Amount Overspend
1617 - Community Child Care Fund	100,795
1261 - Community Night Patrol Services, Legacy	11,974
1483 - Community Night Patrol Services, Training & Development	135
Total Overspend Grants Community	112,904
1663 - Council Reception Modernisations	76,711
1599 - Remote Ovals Infrastructure Upgrades	10,055
1645 - Regional Solar LED Street Lighting	5,590
1606 - Container Waste Recycling Infrastructure	2,467
1641 - Gapuwiyak Mechanical Workshop Security Fencing	1,025
1688 - Local Authority Project Funding 2021-2022	182
1603 - Waste Oil Recycling Infrastructure	75
1658 - Northern Territory Boundless Possible, Community Signage	3
Total Overspend Grants Infrastructure	96,108
Total Council Funds allocated to the above	209,012

Replacement and Contingency Reserves

Reserves	1st July 2020 Beginning Balance	Transfers		30th July 2021 Ending Balance
		From Reserves	To Reserves	
Fleet Replacement	3,511,827	-	69,511	3,581,338
Waste Management	1,954,770	(31,540)	-	1,923,230
Roads Replacement	4,030,323	(1,643,369)	-	2,386,954
Cemeteries Management	591,827	(59,271)	-	532,556
Buildings Replacement	4,486,185	(1,142,154)	500,000	3,844,031
Elections	150,000	-	*50,000	200,000
Disaster Recovery	500,000	-	-	500,000
Public Infrastructure	-	-	3,000,000	3,000,000
Aged and Disability	-	(349,372)	4,171,284	3,821,912
Lot 128 Gapuwiyak Insurance	-	(69,803)	1,014,353	944,550
Community Benefit	1,722,603	-	1,337,289	3,059,891
Total Replacement and Contingency Reserves	16,947,535	(3,295,509)	10,142,437	23,794,462

* For council approval - put aside to supplement the elections reserves that will cover the costs of election in Year 2021

The ending balance excludes FY2021 surplus/deficit from the following services yet to be transferred to/from reserves.

Services	Surplus (Deficit)
112 - Fleet and Workshop Services	1,031,688
119 - Local Road Upgrade and Construction	1,822,238
129 - Waste and Environmental Services	577,683
122 - Building and Infrastructure Services	295,996
141 - Aged Care and Disability Services	(140,455)
Total Net	3,587,151

Other Carry Over Funds

Other Unexpended Carried Forward Revenue	C/F Balance
Training	70,000
Administration of Local Laws	28,638
Total Other Unexpended Carried Forward Revenue	98,638